THE DEVELOPMERT AND APPLICATION OF A SCORE
CARD IN EVALUATIMG WORKBOOKS IN
ELEIGENTARY BUSINESS TRAINIMG

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## CHAPTER I

PURPOSE, METHODS, AND MATERTALS OF THE STUDY

Within recent years a new learning device in the form of compiled materials has been developed. These materials, while not new in themselves, have been gathered together and published as a workbook. Usually a workbook is designed to accompany a particular textbook; occesionally, it will fit any textbook.

In common with most school subjects, the teaching of Elementary Business Training hes, in recent years, been influenced considerably by workbooks. Because of the widespread use and recomendations made concerning workbooks in Elementary Business Training it is considered important to develop certain criteria upon which to base their worth. Similar criteria in the form of score cards have been devised for textbooks. Writers believe that:
. . . (the) use of (the) score cards is becoming common (in) evaluating textbooks for adoption. The selection of textbooks constitutes a problem of large importance, not only because considerable sums of money are involved, but because the textbook is, in the hands of many teachers, a more potent influence in determining what is taught than is the course of study which has been officially adopted. "1

## PURPOSE OF THE STUDX

The stated purpose of this study is to develop a score card for rating Elementary Business Training workbooks and to apply the score card to selected workbooks.

MATERTALS AND METHOD
The materials used for the evaluation of workbooks in Elementary

[^0]Business Training include the opinions of twenty experienced teachers of Elementary Business Training with regard to the Laportance and value of the various factors by which a workbook may be judged, eight workbooks, and the judguents of a comaittee of three concerning the extent to which these workbooks meet the standards set up by the jury of 20 teachors. A score card was developed from these opinions, and eight workbooks sere aveilable for rating.

The workbooks selected for evaluation include all that have been published as far as could be deterained. They are as follows:

1. John 魚. Brewer, Ployd Murlbut, and Juvenila Caseman, Zorkbook for Elements of Business Trsining, Oim and Company, Boston, 1935.
2. Ernest H. Grabbe and Clay D. Slinker, Workbook for General Pusiness, South-Western Publishing Company, Cincimati, 1956.
3. Hiax E. Greenstein and Henry Saithline, Student's Foricbook, Lyons \& Carnahan, Chicago, 1956.
4. Lloyd L. Jones, Everyday Problems in Our Pusiness Life, The Gregg Publishing Company, View York, 1936.
5. John G. Kirk, Farold B. Buckly, and Mary A. Misesche, Introguction to Business Horkbook, John C. Sinston Company, Philadelphia, 1335.
6. Prederick G. Michols, Workbook in Junior Business Training for Econonic Living, Aaerican Book Company, Cincimeti, 1936.
7. Clinton A. Reed and V. James Morgan, Business Morkbook, Allyn and Bacon, Nlew Yoric, 1236.
8. A. B. ZaTavern and Martin L. Pearson, The Pilot, The स. I. Rowe Compary, Baltimore, 1935.

The method used in this study is known as the noraative-survey method.

The noraative-survey method . . . is essentially a method of cuantitative description of the general characteristics of the group. ${ }^{n 2}$

[^1]The procedure in devising the score card consisted of the following steps:

1. Surveying the literature.
2. Anslyzing svailable workbooks to determine their general characteristics.
3. Devising a cuestionnaire as a result of a review of the literature and analysis of workbooks.
4. Mailing the questionnaire to a jury of selected teachers.
5. Tabulating the results and weights given the several items by the jury.
6. Preparing the score card on the basis of the returns.

The workbooks were then rated by a committee according to the score carà.

A detailed analysis of the eight available workbooks was made to determine the aias of authors and publishers. These aims, together with the opinions of teachers and the findings of experimental studies made in the field in generel by educators, were used as the basis for the items listed on the questionnaire. The questionnaire was sent to a selected group of teachers in Elementary Business Training for their opinions. This jury was selected on recommendation of the authors and publishers of the eight workbooks.

The next steps in this procedure were the averaging of the several weights, the preparation of the score card, and the application of the score card in evaluating the workbooks.

## FUNCTION OF WORKBOOKS

The word "workbook" as an educational tern was apparently first recognized in 1931, although the origin of the workbook dates back to the job analysis sheet used in industrial occupations. According to
the panphlet, "The Major Functions of the Workbook," (author unnamed):
TThe job analysis sheet made possible the formation of definite plans and gave direction to the work. Educators applied this idea to the work of vocational education, and the success which it made possible led to its adoption in the work of general education. Such was the origin of the workbook."3

Definitions of \& Workbook. A workbook is commonly known as a teaching and learning device which enables the pupil to manage his own practice, score his own progress, and diagnose his own difficulties. Elliott says that
"Since workbooks promote mastery teaching, provide a high degree of flexibility for the individual requirements of pupils, and lend themselves well to the building of desirable character traits, their use does not detract from, but, instead, definitely promotes more effective learning. ${ }^{\text {4 }} 4$

There sre two types of workbooks. The first type is a general workbook designed to accompany any textbook in the particular field which the workbooic covers. The second type represents a specific workbook which is prepared by the author to accompany his particular text.

As Gates points out, there are so many different kinds of practice books, drill pads, exercise sheets, and contract assignments, that the term "workbook" has grown to have a multiplicity of meanings. ${ }^{5}$ In some cases, as in spelling or penmanship, it is merely a record book. Sometimes it is a group of isolated drill exercises, as in arithmetic, or examination questions, as in geography or history.

But the tera "workbook" as used in this paper is applied to materials organized prinarily to aid the pupil to teach himself the basic tech-

3 "The Major Functions of the Workbook, " pp. 5-6.
4 A. W. Blliott, "This Workbook Craze," School Executives Magazine, 51:19-20, September, 1931.
5. Arthur I. Gates, "The Workbook in Practice," School Executives Magazine, April, 1932, pp. 349-350.
niques of a subject. These techniques or abilities are usually mentioned, but often they are inadequately developed in the textbook.

A Teaching Device. As a teaching device, workbooks are available for use in practically all courses taught in secondary schools. In recent courses of study and school purchase lists the worlcbook hes been included along with conventional materials of instruction. This indicates that materials of this kind have established a place among the standard instructional aids used in schools.

Some of the common uses of workbooks are:
"(1) Save the teacher's energy; (2) foster purposeful study by the pupil; (s) provide remedial instruction and well-built exercises for assignments; (4) act as an impetas for better teaching by providing the teacher with new ideas and superior methods; (5) act as prop for new, inexperienced, or weak teachers; (6) relieve child of non-instructive copying, so he can concentrate on the problem; (7) eliminate lock-step instruction, through individualizing instruction, and (8) build desirable character traits of responsibility, exactness, neatness, and ambition." ${ }^{6}$

A teacher's time and energy is saved with the proper use of workbooks. It is evident that materials ineluded in these devices are not mere statements of problems, but printed materials that are self-instructional. By these means the teacher has an opportunity to understand the condition of each individual.

E Learning Device. As a learning device, the workbook is a self-teaching tool where the student performs the operations given in any one unit of sork. There are lists of questions with each phase of the material which requires the pupil to reason out the steps that he has performed and write them in his workbook. Wach student may progress

6 A. W. Elliott, op. cit., pp. 19-20.
from unit to unit according to his own rate with the self-activity method of learning.

Authors and publishers clain that the woricbook is a teaching and learning device which simplifies the work of the teacher by providing cuestions prepared by experts, gives permanence to learning by concentrating on essentials, provides for inotivation, encourages self-analysis, and furnishes romedial work. ${ }^{7}$

A Testing Device. As a testing device, according to the authors of the workbooks used in this study, the practice teat such as the multiple choice test is not given to test what the pupil has learned but to develop the ability of selection from his own judgment. The tests are not Iven at the end of the class period; instead, the pupil works on the practice test during the entire period or periods. He is testing himself not against his classmate, but against his own past achievements. Publishers claim that,

> "the workbook furnishes the problem and the practice test which induces an attitude of self-reliance and initiative on the part of the pupil. The constant repetition of activities performed by the use of the varied devices in workbooks develops the habit of selfdependence. ${ }^{8}$

Individual Differences. The workbook serves as a means of instruction and also as a means to check the pupil's attainments or deficiencies. Then, work for apecialization or remedial practices, whichever the case, may be administered.

[^2]The workbook is practical and applicable to individual differences, because each individual pupil can work actively and independently at his own rate of speed. Authors and publishers claim that the flexibility of the workbook makes it possible to meet better the needs of the individual pupil. They claim further that the pupil mast first have an interest in the work which he is doing to successfully accomplish the purpose of the problem. With the variety of devices employed in the workbook it provides for pupils who differ in abilities. ${ }^{10}$

## REVIEW OF RELATED STUDIES

As far as can be determined, there have been no specific studies on the developinent and application of a score card in evaluating Elementary Business Training workbooks. Several studies relating to the problem of determining the value of workbooks in general and workbooks for other specific courses have been made.

An examination of thirteen courses of study shows that four recolimended the use of workbooks in Elementary Business Training, one suggested the use of workbooks, and eight did not inention the use of workbooks as indicated in Teble I.

In general, it appears that the later courses of study recommend the use of workbooks. The Los Angeles course of study, published in 1937, and the Texas course of study, published in 1938, do not mention workbooks. However, it is apparent that these courses of study imply some workbook features, for the Los Angeles course of study states that
"a plan for study should be devised or library days should be arranged for pupils to investigate and read available material or seek new information . . . inasmuch as needs and interests vary

10 Ibid., p. 19.

| Course of Study | Date | Workbook |
| :--- | :--- | :--- |
| 1. Colorado | 1932 | Not mentioned |
| 2. Florida | 1935 | Not mentioned |
| 3. Los Angeles | 1937 | Not mentioned |
| 4. Louisiana | 1935 | Not mentioned |
| 5. New Hamphire | 1932 | Not mentioned |
| 6. New York City | 1933 | Not mentioned |
| 7. Nevada | 1933 | Not mentioned |
| 8. Oregon | 1936 | Recominended |
| 9. Pennsylvania | 1937 | Recommended |
| 10. South Carolina | 1937 | Recommended |
| 11. South Dakota | 1935 | Recommended |
| 12. Texas | 1938 | Not mentioned |
| 13. Virginia | 1937 | Suggested |
|  |  |  |

## The Texas course of study recomends that: <br> "The classroom should be a laboratory with ample working space where sufficient materials are readily available. <br> Methods and procedures should include pupil activities of the prob-lem-solving variety that are self-organized and self-executed under skillful teacher guidance. Under no circumstances should the procedure be allowed to degenerate into the mere conveying of information through recitation. ${ }^{12}$ <br> It is evident that these two courses of study use the unit plan in teaching Elementary Business Training and utilize supplementary materials, including soiie workbook features.

The Goodrich Guestionnaire Report. T. V. Goodrich revealed the opinions of 232 users of workbooks with a questionnaire report, "Is the Workbook

11 Los Angeles Course of Study, p. 4., Commercial Education Section.
12 Texas Course of Study, p. 3.
a Necessity or a Luxury?" According to opinions of the users of workbooks in this study, this device of teaching is not an absolute necessity, but is valuable when carefully selected and properly administered.

According to Goodrich, the chief values of workbooks are:

1. The amount and character of drill material supplied.
2. Adaptation to individual instruction.
3. Advantage in making assigments.
4. Saving of teacher's and pupils' time.
5. Use as supplementary material.
6. Various favorable pupil reactions.
7. Special value to new, weak, or overworked teacher.
8. Definite objectives for pupils to work toward.
9. Hotivate by giving pupil opportunity to preserve work and improve own record.
10. Develop thoroughness, exactness, snd ability to organize.

The weaknesses of workbooks are as follows:

1. Formal or trivial character of some of the material.
2. Unsatisfactory organization, the two chlef points of attack being poor gradation and nonconformance with certain texts or courses of study and more or less general objections related to teacher or pupil reactions.
3. Lack of flexibility.
4. Lack of extra units for bright children.
5. Lack of continuous and related maintenance prograil.
6. Paulty anelysis of processes.
7. Attention to unrelated facts, rather than concentration on organized information or fundemental principles.

In addition to this list of veaknesses, the chief objection to its use was found to be the cost, which is usually considered too high. And, too, it is generally believed that it has a tendency to make the
teacher lazy because she relies on the workbook too auch. Goodrich says that, "It is, however, a tool that makes it possible for the skilled workman to do a piece of work. ${ }^{13}$

The Kulp Rxperigent. Another study which has been made in this field is an experiment in the fourth grades of the Ithaca, New York, Public Schools. C. L. Kulp, Superintendent of Schools, Ithaca, New York, says that,

WThe purpose of this study is to accurately determine which of two types of drill material is most effective in developing skill in Arithmetic computation as measured by the public School Achievement Tests. ${ }^{n 14}$

He divided the pupils into two sections which were known as "Type $A^{n}$ with one kind of material, and "Type $\mathrm{B}^{\prime \prime}$ with a different selection of material. He handled the procedures and the results of the experiment so that

Mrype $\mathbb{A}^{t}$ material consists of a Student's Record and Practice Pad, With complete directions for the use of the pad and for a record of scores made on the tests . . . The scores, based upon the number of examples correct, are recorded daily upon the pupil's pad.
"tiype $B^{t}$ material consists of a pad of test and practice sheets, and score cards which show progress by means of a graph of test results . . . The tests given at frequent intervals are diagnoticed, pointing the wey to remedial instruction, $n 15$
"The results of this experiment indicate thst practically all fourth B grades vers below the nedian for cities the size of Ithaca, New York."

It is suggested that an earlier introduction of practice material or workbook drill be given. This study also showed that practice in arithmetic reasoning through the medium of practice pads, which in a measure is workbook msterial, is userul in promoting this ability; "B" type material provides this.

13 T. V. Goodrich, "Is the Workbook a Necessity or a Luxury?" The School Executives Magazine, November, 1931, pp. 359-361.

14 C. L. Kulp, "A Study of the Relative Effectiveness of Two Types of Standard Arithmetic Practice Materials," Journal of Educational Research, Decenber, 1950, pp. 381-87.
15 Ibid., pp. 381-87.

The Hurd Experiment. In 1930-1931, A. W. Hurd conducted experiments usIng control and experimental groups in fourteen high schools. The purpose of Furd's study was to compare a conventional, textbook-recitation plan of instruction in high school physics with a special work sheet plan. Objective tests were used to measure pupil achievement. The same teacher taught all classes in the same school.

The work sheet plan was favored in ten schools while the textbookrecitation plan was favored in four schools. Hurd says that, "It is evident that the work sheet plan is valuable and preferable to the text-book-recitation plan. " $^{16}$

The Adoms Analysis. Another study made in this field is An Analysis of Algebra Workbooks, in which Imogene Adams examined the contents of nine algebra workbooks to determine the amount of drill material included under various topics recomended for a first year course. Adams says: "Certain phases of the subject having peculiar social utility-the graph, the formula, and the equation-received attention in the workbooks. ${ }^{17}$ The chief ains of the nine first-year algebra workbooks are:

1. To measure pupil achievement.
2. To furnish drill materials.
3. To supplement the text.
4. Care for individual differences.
5. Record teacherts progress.
6. Furnish time Iimit.
7. Diagnose pupil weaknesses.

16 A. 需. Hurd, "The textbook Versus Foric Sheets in Instruction," Education Adninistration and Supervision, December, 1931, p. 663.

17 Inogene Adams, "An Analysis of Algebra Workbooks," Journal of Educational Research, Hay, 1933, pp. 116-131.
8. Conserve pupil and teacher time.
9. Develop accuracy.
10. Stimulate interest.
11. Correct difficulty of pupil.
12. Provide material for class period.
13. Purnish reviews. ${ }^{18}$

There were eight other airas which Adans did not list because they were considered as minor ains, and because the authors did not all place the same stress on each aim. Adams says that
"workbooks rightly used, seem to have a legitinate place in algebra instruction. This use, however, will vary with the individual teacher and class. Wrongly or unskilleully used, they represent simply another educational nostrum, the use which may do more harm then good. ${ }^{19}$
18. Ibid., pp. 116-131.

13 Ibid.

## THE DEVELOPMENT OF A SCORE CARD FOR ELEMENTARY

## BUSINESS TRAINING \#ORKBOORS

Different techniques may be used in preparing a score card to rate books. The technique used in this study is known as the "jury technique," described as follows:
"An investigator secures the cooperation of a number of persons, referred to as 'judges, who rank or rate in some other way the objects with which he is concerned. The process is commonly referred to as the 'jury technique,' since it involves the pooled judgments of a number of persons * ${ }^{\text {- }}$

The items considered essential or desirable in the combined judgments of the jury are used as the basic features of a score card.

The score card developed in this study has a totel of 1000 points apportioned to four mein divisions according to their judged iaportance. Each division is broicen down into several items with the nuaber of points for each item indicated. The usual procedure is for the nembers of the jury to assign weights to each of several items according to some suggested scale.

Pollowing a survey of the literature, a careful analysis was made of the eight workbooks-all that have been published as far as could be determined. These workbooks are as follows:

1. John M. Brewer, Floyd Hurlbut, and Juvenila Caseman, Morkbook for Elementa of Business Training, Gim and Company, Boxton, 1935.
2. Ernest H. Crabbe and Clay D. Slinicer, Workbook for Ceneral Business, South-Western Publishing Company, Cincimnati, 1936.
3. Max B. Greenstein and Henry Smithline, Student's Workbook, Lyons \& Carnahan, Chicago, 1986.

1 Good, Berr, and Scetes, op. cit., p. 413.
4. Lloyd L. Jones, Everyday Problems in Our Business Life, The Gregg Publishing Company, New York, 1936.
5. John G. Kirk, Harold B. Buckly, and Mary A. Weesche, Introduction to Business Workbook, The John C. Winston Company, Philadelphia, 1935.
6. Frederick G. Nichols, Norkbook in Junior Business Training for Econowic Living, American Book Company, Cincinnati, 1956.
7. Clinton A. Reed, and V. James Morgan, Business Workbook, Allyn and Bacon, New York, 1936.
8. A. B. ZuTavern and Mlartin L. Pearson, The Pilot, The H. H. Rowe Company, Chicago, 1935.

A two-fold compilation of materials included in the workbooks wes made; first, a comparative analysis of the content was made as shown in Table II; and second, an analysis of the stated aims and objectives as shown in Table IIT.

## CONTENI AND MATERIALS OF BOIKBOOKS

Table II shows, in order of frequency, the inclusion of various materials in the eight workbooks used in this stucy. This tabulation is made in accordance with items included in the proposed course of study for Oklahoma highschools in the course entitled, Everyday Business, the equivalent of Elementary Business Training as used in this study. Only one feature, budget keeping, was included in all of the eight morkbooks; seven of the eight workbooks included exercises, problems, and/or materials on the following topics: filing, other records, mail, buying, selling, personal traits and attitudes, bencing, life insurance, legal relationships, and occupations. The omiseion of these ten items was in a single workbook, the organization and content of which differed materially from the other workbooks. If this woritbook vere excluded, 11 topies would have included in all.

Six of the eight workbooks contained exercises, problems, and/or

TABLE II
Content and Materials of Bight Elementary Business Training Forkbooks

| Content | Frequency |
| :---: | :---: |
| Budget Keeping | 8 |
| Filing | 7 |
| Other Records | 7 |
| Tlail | 7 |
| Buying | 7 |
| Selling | 7 |
| Personal traits and attitudes | 7 |
| Banking | 7 |
| Life Insurance | 7 |
| Legal Relationships | 7 |
| Occupations | 7 |
| Thrift and planning | 6 |
| Telephone | 6 |
| Telegraph | 6 |
| Letter \#riting | 6 |
| Freight | 6 |
| Hail (parcel post) | 6 |
| Express | 6 |
| Train | 6 |
| Bus | 6 |
| Auto | 6 |
| Property Insurance | 6 |
| Choosing a job | 6 |
| Applying for a position | 6 |
| Vocabulaxy study | 6 |
| Borrowing and lending noney | 5 |
| Investing money | 5 |
| Business organization | 5 |
| Money Orders | 5 |
| Guidance | 5 |
| Safety in travel | 4 |
| Other means of travel | 4 |
| Testing | 4 |
| Review Project | 3 |
| Business activities in school | 3 |
| Advertising |  |
| Taxes | 2 |

TABLE III
States Objectives of Eight Elementrary Business
Treining WorkbooksFrecquency
To provide for pupil activity ..... 6
To make provision for individual problems ..... 6
To provide business forms ..... 6
To motivate pupils to increased learning activity ..... 5
To help the teacher with additional aids ..... 5
To provide for individual instruction ..... 5
To eliminate waste of teacher and pupil time ..... 5
To give opportunity for penmanship practice ..... 5
To give directions for pupil activities ..... 4
To provide for class discussion ..... 4
To develop the ability to do accurate, neat work ..... 4
To provide check-sheets ..... 4
To supplement the text ..... 3
To provide research projects (coimunity and library) ..... 3
To provide for review activities ..... 3
To provide problems for personal use ..... 3
To develop reasoning, honesty, and carefulness ..... 3
To provide exploratory activities ..... 2
To test ability to follow directions ..... 2
To aid in guidance ..... 2
To provide correlated arithmetic problems ..... 2
To provide a study guide ..... 1
To provide a record of scores for each study ..... 1
To form correct habits of study ..... 1
To provide daily work ..... 1
To aid in skill building ..... 1
other materisis on 14 additionel toples. Thus, three-fourths of the workbooks mere easentially siallar in their content snd anterlels. Frecuency of othar topies may be seen in the table. No listing vas attempted for topios contained in as single rorkbook.

## STATED ORJECRTVES

The stated objectives of the eight sorkbooks, ranged in oruer of their frecuency, are shown in Table III. No single objective was 1isted In all eight workbookn. $3 i z$ of the eight workbooks agree on the followIng three objectives:

1. To provice for pupil sctivity
2. To nake provision for individuel problems
3. To provide buainess form

Five workbooka agree on the following alas:

1. To give opportunity for penamship practice
2. To elininste waste of teacher and pupil time
3. To provide for incividual instruction
4. To help the teacher vith additiomi aids
5. To motivate pupils to incressed learning activity

The other objectives are 1 isted by helf or ferer of the rorkbooks as indicated in the table.

## PREPARATION OF PRELIMTRAKY TTEMS

In preparing the check list for subaisaion to the jury, tho deta secured frow the analyois of workbook content and workbook objectives, together with the expertence of others in the preparetion of textbook score cards in other ifelds, wss considered. A list of seventy-nine Itean was coapiled to include every possible feature, desireble or
and improvement. A copy of the questionnaire as finally sent to the jury is shown as Form I.

## SELECTION OF THE JURY

On the assumption that, in the absence of objective data, experienced teachers of Elementary Business Training who had used workbook materials would know what features in a workbook are of greatest inportance, a jury of such teachers was selected. The publishers of the eight workbooks were informed of the project and each was recuested to suggest five experienced teachers of Elementary Business Iraining who, in their judgment, would be quallfied to serve as a member of the jury. It was assumed that the publishers or, in some cases, the authors themselves to whom the requests were referred would not recomend teachers who were not successful in the use of their materials, and who would therefore be properly qualified as specialists. Only six of the authors or publishers replied and made recommendations. Letters were sent to each of the thirty teachers recommended, explaining the project and requestion their cooperation. Twenty-five agreed to serve as members of the juxy.

The questionnaire was then sent to each of these twenty-five teachers. Twenty returned it. All replies were usable and checked in accordance with the instructions. Few additions were made to the original list of fifty features.

## TABULATIONS OF JUDGMENTS OF THB JURY

Of the twenty replies to the questionnaire which were received, all were usable and every item on every questionnaire was rated in accordance with directions. Only four items in addition to those listed on the
undeairable, which have been or may be included in a workbook. This list was later condenzed to fifty by combining similar items.

These fifty items were then classified into four main divisions as follows;
I. Format and Mechanical Features
II. Organization, Content, and Materials
III. Provision for Individual Differences
IV. Reviewing and Testing

Provision was made for a cquestionnaire so that members of the jury could indicate whether each of these fifty items was, in their judgment and from their own experience with workbooks, essential, desirable, of little or no velue, or undesirable. In order to provide for the weighting of the several items, as well as for the designation of their desirability, provision was made for members of the jury to rate the several features on the blank with regard to the degree of desirability. For example, if a given feature was believed to be essential, the juror was asked to designate the degree to which it was essential by writing in the number 7, 8, or 9; 9 being high. Similarly, the degree of desirability wes designated by numbers 4,5 , or 6 . If an item was deemed to be of little or no value its rating was determined by numbers 1, 2, or 3 . If an item was believed to be undesirable for workbook purposes, it was rated zero. Instructions were given that no items be checked in more than one column.

In addition to the fifty items listed, provision was made for members of the jury to include any additional features which they believed should be in a workbook. Before the questionnaire was sent to members of the jury, it was subbiltted to three persons for approval, suggestion,
questionasire were suggested. These were sinilar to items already 1isted on the questionnaire.

The next step then, ves to reçuest the members of the jury to weight, on the basis of 100 points, the relative importance of the four main divisions. This procedure is at variance with the procedure that some other compllera of score cards have followed. Often the main divisions are rated first. ${ }^{2}$ The main divisions weve rated isst in this study because of some apparent over-lapping between fentures included in the several groups. An opportunity was given members of the juxy to express themselves in regard to classification. Wo suggested changes were nade.

It was believed that a more intelligent weighting of the main divisions would be sade if the items inciuded in each division were definitely known. Of the 20 recuests which were sent out for weighting the main divisions, 18 were returned. These mere averaged, and it was found that the Jury had decided that the seights of the main divisions should be as follows: (on the basis of 1000 points)

| Format and Mechanical Features | 189 points |
| :--- | :--- |
| Organization, Content, and liaterials | 500 points |
| Provision for Individunl Differences | 179 points |
| Provision for Reviewing and Testing | $\frac{182}{}$ points |
|  | 1000 points |

The mean raw score for each feature mas then conputed by maltiplyIng the mamber of individual judgments, which gave each feature the sase numerical rating, and dividing the sum by the number of judgaentstrenty.

[^3]This procedure may be illustrated es follows:

FORAM II
Total Score for Workbook Feature "Directions In Use of
Workbook As a Whole" and the Average Degree of Desirability Weighting

| Feature | Essential: | Desirable: | Little or: no velue: | $\begin{gathered} \text { Undesir-z } \\ \text { able } \end{gathered}$ | Wt.: Ave: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Directions in use of Workbook as a Whole | 9, 8, 7 : | 6, 5, $\leq:$ | 3. 2, 1 : | 0 |  |
|  | : 2 : | : : | : : | : | : |
|  | : 4: 2:2 : | 3: 1: 3 : | 2: 1: 1 : | 1 | 5.5 : |
|  | : : $:$ : | : $:$ | : : | : | * |

Four jurors listed this feature as essential with a rating of 9 ; two indicated it to be essential with a rating of 8 ; two still considered the feature essential but gave it a rating of 7. Similarly, three jurors believed this feature to be desirable and gave it a rating of 6 ; one gave it a rating of 5 ; three, believing the feature to be desirable, gave it a rating of 4 ; two thought the feature was of little or no value, and gave it a rating of 3 ; one each gave a rating of 2 or 1 . One juror believed this feature to be undesirable. The weighted average of these judgments was 5.5. Similar procedure was followed in securing the mean weighted score of each item. The details of these data are shown in the appensix.

It was arbitrarily decided to exclude all features with a mean rating of less than 4 ; that is, those items, the mean weight of which, indicated they were undesirable or of little or no value. Only four such features were excluded on this basis: Punched note book holes; Extra blank paper; No correlation with textbook; and Statement of problems makes reference to textbook unnecessary. The score card as completed, therefore,
contains only 46 items. The weighted means of the several features are shown in Form III.

The next step in the preparation of the score card was to determine the relative weight of each of the several items in relation to the total points allotted by the jury to each of the main divisions. This was done in accordance with the following formula:

$$
\begin{array}{ll}
\frac{M W_{f}}{\sum M W_{D}} \cdot M P_{D} & (M=\text { Mean, W}=\text { Weight, } f=\text { Feature, } \\
P=\text { Points, } D=\text { Main Division })
\end{array}
$$

Substituting the figures of the illustration on page 23 to show the operstion of this formula it would appear as follows:

$$
\frac{5.5}{118.3} \times 500=23.35
$$

The weighted average for feature number 3 in Main Division II was 5.5 ; the sum of the weighted averages in Group II was 118.3; the points allotted to Main Division II by the jury was 500. Thus the mamber of points allotted to feature number 3 is 23. ?

Form III shows the completed score card with the perfect score allotted by the jury in accordance with the procedure developed for each main division and each feature in each nain division.

## SUTIAARY AND CONCLUSIONS

Compilation was made of all features which appeared in Rlementery Business Training woricbooks and other desirable features as determined from an extensive survey of literature, in order to develop a preliminary questionnaire to be used as a basis for developing the score card for the evaluation of Elementary Business Training vorkbooks.

## FORII III

SCORE CARD FOR RATING ELEMENTAEY BUSINESS

## TRAINING YORKPOOKS

Directions for the use of the score card:
A separate score card should be used for each workbook. Eech workbook is to be rated on the basis of a perfect score listed in the coluan headed perfect score. If in the judgnent of the rater this perticular feature could not be iaproved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature ie entirely missing in the workbook or is included in such a way as would be detrinentel to the learning sctivity of the pupil, the itere should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to aach feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for workbook as a whole.

| FEATURES | PERFECT | SCORE |
| :---: | :---: | :---: |
| SCORE |  |  |

I. Format and Hechanicsl Features

1. Recency of publication 14
2. Teble of contents 10
3. Good cuality of unglazed paper that takes ink well14
4. Clear, readable type ..... 17
5. Printed on one side of paper only ..... 10
6. Opens flat ..... 15
7. Perforated sheets ..... 11
8. Provision for name and date on each exercise ..... 18
9. Time saving devices for teacher and pupil ..... 15
10. Envelope in which to file pages ..... 11.
11. Impressiveness of the make-up of the workbook as a whole TOTAL ..... 11 ..... 139,

## II. Organization, Content, and Materials

1. Exercises arranged and numbered to correlate with the text
2. Directions in use of workbooks as a whole 25
3. Complete instructions for each exercise ..... 31 ..... 1 ..... 1
4. Exercises in accord with present experiences of the pupils ..... 24 ..... 4
5. Aćditional problems other than those in text ..... 27 ..... 7
6. Thought and discussion, as well as objective questions ..... 26
7. Variation of exercises to avoid repetition ..... 28
8. Adequate and proper drill work ..... 29
9. Provision for class and group work as well as individual work ..... 28
10. Realistic business forms ..... 34
11. Exploratory and pre-test materials ..... 27
12. Recognition and use types of vocabulary study ..... 26
13. Plans for business trips and check lists ..... 21
14. Devices for Motivation of legible handwriting ..... 27
15. Application of one principle at a time ..... 23
16. Fncourages neatness ..... 32
17. Emphasis on social as well as Individualistic values ..... 30
18. Workbook understandable to high school pupils ..... 35
Total ..... 500
Perfect Score Score ..... Allowed
272526
III. Provision for Individual Differences
19. Individual progress charts
20. Suggestions for study
21. Problems on varying ( $A, B, C$ ) levels of achievement
22. Personality blanks for self-analysis
23. Periodic personality check lists
24. Punctionel guidance activities
25. Inclusion of new experience other than those in the book

18
8. Provision for student initiative

23
9. Brror analysis of fundamental processes
10. Selected references in addition

Total18

## IV. Reviewing and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing24
3. Encouragement of and emphasis on correct spelling and gramatical construction

28
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment

| Perfect <br> Score | Score <br> Allowed |
| :---: | :---: |
| 18 | - |
| 19 | - |
| 18 | - |
| 17 | - |
| 16 | - |
| 17 | - |
| 18 | - |
| 23 | - |
| 18 | - |
| 15 |  |
| 179 |  |

6. Exercises requiring knowledge gained from class discussions
```29
```

7. Summarizing problems which cover several units

27
Total 182

## V. Total

1000 points

The 79 different items were condensed into 50 and classified under four main headings such as:
I. Four Hechanical Features
II. Organization, Content, and Materials
III. Provisions for Individuel Differences
IV. Provisions for Reviewing and Testing

This tentative questionaire was submitted to three people for refinement, suggestion, and preliminary use. The suggestions made were followed and the questionnaire was revised and sent to a jury of 20 teachers, experienced in the use of workbooks, which had been selected on the recomendation of six publishers and authors of Elementary Business Training workbooks.

Members of the jury were asked to rate the 50 items in the questionnaire mumerically according to their judgment as to whether each of the items was essential, desirable, of little or no value, or undesirable for workbook purposes.

Members of the jury were also asked to rate the four main divisions on the basis of 100 points each. The mean number of points (on the basis of 1000 points) as rated by the jury:
I. Fquar Mechanical Features 139 points
II. Organization, Content, and Materials 500 points
III. Provision for Individual Differences 179 points
IV. Provision for Reviewing and Testing 182 points Total 1000 points

A weighted mean was then computed for each of the 50 features included in the questionnaire. Four of these features were found to be undesirable or of little or no value in accordance with these weighted
averages. These four items were then discarded and the score card waa finolly developed containing 46 itams. The nusber of points, on the basis of a totel of 1000 , to be allotted to eech of the 46 features was then cosputed according to the following formula:

$$
\frac{\text { He }_{f}}{\sum \#_{D}} \cdot{ }_{D D}
$$

( $\mathrm{P}=$ Points, $\overline{\mathrm{D}}=$ Main Division)

With the sddition of directione as to how to use the score card, It was completed showing the perfect seore for esch of the 46 featuras and each of the four main divisions.

The application of the score card to the eight workbooks is shown In the next chapter.

The purpose of this chapter is to apply the score card developed in Chapter II to the rating of the eight workbooks in Elementary Business Training. The rating was done jointly by a conmittee of three experienced comercial teachers, none of whom had used any of the workbooks rated. It was believed that this type of committee would not show a biased opinion toward any single workbook, snd that the judgments consequently would be more objective. The rating was done by the comrittee as a whole and the score given each feature in each workbook is a joint score arrived at by discussion and joint consideration.

The workbooks were rated one at a time on all 46 features. The individusl workbook ratings may be found in the appendix.

## FORGAT AND MECHANICAL FEATURES

The comparative rating on the format and mechanical features of the worikbooks is shown in Table IV. It should be noted that the workbooks are coded. The first colum shows the perfect score for a feature.

Feature 1, Recency of Publication, was given the maximum score of 14. Five of the workbooks were considered perfect in this respect. The other three were given ratings of 12 points each. The criterion of recency of publication is within the last two years. Two points were deducted from the perfect score for each year under the two-year period.

A perfect score for Table of Contents mas ten points. Workbook G had no table of contents, and consecquently was rated zero; four workbooks had contents which the rating comaittee deemed a perfect score.

TABLE IV
Rating of Bight Workbooks on the Format and Mechanical Features

| Norkbook <br> Features | Pos- <br> sible | A | B | C | D | E | E | Fcores | G |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | H

All workbooks were given perfect scores of 14 on the third feature, Good Guality of Unglazed Peper. In the comittee's judgment, there was no difference in the quality of paper used.

Likewise, perfect scores of 17 vere given all workbooks on the feature, Clear, Readable Type.

The maximun score of ten points on the feature, Printed on One Side of the Page Only, was, in the opinion of the comittee, attained by only one workbook, Workbook F. Wiorkbooks A and B were given zero points. Some workbooks were printed partially on one side and partially on both sides of the paper, and it was the judgment of the comaittee that scorea should be allotted to such workbooks in proportion to the degree to which they met the criterion. No workbook was constructed so that it Open(ed) Plat. With a perfect score of 13 points, the rating of the workbooks varies from five points, given five workbooks, to ten points, given workbook C, which most nearly met the standard.

Without exception, all workbooks had Perforated Sheets, and were given the total possible score of 11 points.

With the exception of workbook $G$, all workbooks made Provision for the Hare and Date on Each Bxercise and vere given perfect scores of 13 points.

Although judged essential by the jury and given a maxinum of 15 points, not a single workbook, in the opinion of the comaittee, deserved this score on feature 9, Tine Saving Devices for Teacher and Pupil Time. Five workbooks were given scores of 12 . Three were given scores of ten on this essential feature.

Feature 10, Invelope in Which to File Pages, given a possible "scoré of 11 points by the jury, was entirely absent in'all workbooks: The'rating'
therefore was zero.
The final feature, Impressiveness of Make-up of the Forkbook as aㅡ Whole, was allotted a maximum of 11 points. All but one workbook was rated satisfactory in this respect; however only one workbook, A, was given a perfect score.

A perfect score for Format and Mechanical Features is 1.39 points. The maximun scores secured were 118 by workbooks E and P. Workbook C has 112 points. The poorest scores totaled 93 and 94 by wordbooks $G$ and $D$, respectively.

ORGANIZATION, CONTENT, AND MATERIALS
The ratings of the 18 features included under Organization, Content, and Materials are shown in Table $V$.

The first feature, Exercises Arranged and Numbered to Correlate 星th the Text, was siven a maximum score of 27 points. Onily workbooks $D$ and H were not perfectly correlated, in the judgment of the committee. The other six woricbooks were given perfect scores.

A perfect score on Directions in Use of Workbook as a Whole was 25 points. The rating comittee could see but little difference in seven of the workbooks with respect to this feature, giving all except sorkbook \& scores of 20. 鱼oricbook \& was rated slightly superior to the other workbooks in this feature.

411 workbooks were setisfactory, but not perfect in the third feature, Complete Instructions for Each Exercise. A perfect score was 51, but the points given each morkbook varied from 25 to 28 , thus indicating that there was no essential difference in the workbooiks with respect to this feature.

Exercises in Accord with Present Experiences of the Pupils, rated high in most of the workbooks. With a maximum score of 24 points, the ratings of the several workbooks varied from 18 to 21 with half of the workbooks being rated 20 .

All but workbook $F$ rated high in the fifth feature, Additional Problers Other Than Those in the text. Workbook A wes given a perfect score of 27 points in this feature, and all of the other workbooks with the exception of workbook $F$ were given scores of 25 or 26.

Workbook A was rated the meximum score of 26 points on the sixth feature, Thought and Discussion as well as Objective Questions. Workbook $D$ was second with a score of 22. All of the other workbooks were Given scores of 20.

Workbook A also deserved, in the judgment of the conaittee, a perfect score of 28 in the seventh feature, Variation of Exercises to Avoic Repetition. There was little to choose between any of the workbooks, hovever, as the scores varied only from 25 to 27 points.

No workbook deserved the maximum score of 29 points in eighth feature, Adequate and Proper Drill Fork; the high score of 27 points was given workbook $B$, although, with the exception of workbook $F$ with a score of 20 points, the other workbooks were only two or three points below workbook B.

Workbook G received a perfect score of 28 points in its Provision for Class and Group Fork as well as for Individual \#ork. Three workbooks, $B, C$, and $H$ fere given the low scores of 22 points.

According to the comaittee, improvement needs to be made in all workbooks in the matter of providing more Realistic Business Forms. With a

## TABLE V

Rating of Eight Workbooks on the Organization, Content, and Materials

| Workbook <br> Features |  | Pos- <br> sible | A | $\begin{aligned} & \text { Workbook } \\ & \text { B C D } \end{aligned}$ |  |  | Scores$\mathrm{E} \quad \mathrm{~F}$ |  | G | H |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Exercises arranged and numbered to correlete with the text | 27 | 27 | 27 | 27 | 25 | 27 | ${ }^{2} 7$ | 27 | 25 |
|  | Directions in use of workbook as a whole | 25 | 22 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
|  | Complete instructions for each exercise | 31 | 27 | 28 | 25 | 28 | 27 | 25 | 26 | 28 |
|  | Exercises in accord with present experiences of the pupils | 24 | 20 | 20 | 21. | 19 | 18 | 20 | 20 | 18 |
|  | Additional problems other than those in text | 27 | 27 | 25 | 25 | 26 | 25 | 20 | 25 | 25 |
|  | Thought and discussion, as well as objective cquestions | 26 | 26 | 20 | 20 | 22 | 20 | 20 | 20 | 20 |
|  | Variation of exercises to avoid repetition | 28 | 28 | 27 | 25 | 25 | 25 | 25 | 26 | 25 |
|  | Adecuate and proper drill work | 29 | 25 | 27 | 24 | 25 | 25 | 20 | 26 | 25 |
|  | Provision for class and group work as well as individual work | 28 | 25 | 22 | 22 | 25 | 24 | 25 | 28 | 22 |
| 10 | Realistic business forms | 34 | 25 | 30 | 25 | 30 | 28 | 25 | 30 | 28 |
|  | Exploratory and pre-test meterials | 27 | 20 | 25 | 20 | 25 | 22 | 22 | 20 | 20 |
|  | Recognition and use types of vocabulary check lists | 26 | 20 | 15 | 20 | 0 | 23 | 0 | 20 | 22 |
|  | Plans for business trips and check liats | 26 | 20 | 15 | 20 | 0 | 23 | 0 | 20 | 22 |
| 14 | Devices for motivating legilile handwriting | 27 | 0 | 0 | 10 | 24 | 22 | 20 | 5 | 0 |
|  | Application of one principle at a time | 23 | 23 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |

TABLE $\downarrow$ (Continued)

| Workbook | Pos- | Workbook | Scores |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Features | sible A B | C | D | F | G | H |

16. Encourages neatness $\quad \begin{array}{llllllllll}32 & 25 & 30 & 30 & 0 & 28 & 28 & 10 & 20\end{array}$
17. Emphesis on social as well as individualistic values
$\begin{array}{lllllllll}30 & 30 & 28 & 25 & 25 & 27 & 20 & 20 & 25\end{array}$
18. Workbook understandable to high school pupils
$35 \quad 25 \quad 33 \quad 35 \quad 33 \quad 30 \quad 30 \quad 35 \quad 35$

possible score of 34 , three workbooks $B, D$, and $G$ shared high score of 30 points. Low score of 25 was given workbooks $\mathrm{A}, \mathrm{C}$, and F .

With respect to Explanetory and Pre-Test Materials, workbooks B, and $D$ with scores of 25 points came closest to the maximam of 27 . The least satisfactory workbooks in this respect were A, C, G, and H with Iow scores of 20 points.

The rating on Recomition and Use Types of Vocabulary Chock Lists was erratic. Two workbooks, D and F lacked this feature entirely. A high score was given to workbook $\mathbb{E}$ with 23 points out of a possible 26. The least satisfactory Peature in this entire division was Provision for Plans and Check Lists for Business Trips. Only two workbooks, B and $E$, made any provision whatsoever for this feature. They were rated ten and 15 points, respectively, out of a possible 21 points.

Three workbooks, A, D, and H, made no provision for the 14th feature, Devices for Motivating Lesible Mandwriting; scores of workbooks $G$ and C were five and ten points, respectively. The highest score was given to workbook D which received 24 out of a maximum of 27 points.

Workbook A received a perfect score of 23 for Application of One Principle 㖣 \& Pime. The other workbooks were all listed at 20 points.

For the feature, Encouraging Neatness, no workbook received the maximum score of 32 points. Forkbooks B and $C$ each received 30 points. This feature was entirely lacking in workbook $D$, and workbook $G$ was allotted only 10 points.

In the feature, Emphasis on Social as well as Individualistic Values, workbook A was worth, in the judgment of the committee, the perfect score of 50 points. The other workbooks ranged dowmward to a low of 20 points which was given workbooks $F$ and $G$.

Worlcbooks C, G, and H could not be improved upon, in the comi.ttee's judgment, as far as being Understandable to Migh School Pupil.s. These workbooks secured the meximum of 35 points. The low score of 25 points was given to workbook A.

Workbook $\mathbb{E}$, which did not rate a perfect score nor a zero score in any feature, secured the largest number of points in this main division, 426 out of a possible 500 . Its closest competitor for the total score was workbook B with a total of 407 points. Other scores ranged from 395 for workbook \& to 367 points for workbook F.

## PROVISTON FOR INDIVIDUAK DIPFERENCES

The coamittee ratings of the several works in their Provision for Individual Differences are tabulated in Table VI.

Feature 1, Individusi Prorress Charts, was allotted a maximus score of 18 points. Workbook $D$ is the only workbook which, according to the rating comittee, was entitled to this score. Five morkbooks contained no individual progress charts, and hence. were rated zero.

## TABLE VI

Rating of Bight Workbooks on the Provision for Individual Differences


Nineteen points was the perfect score for feature 2, Suggestions for Study. Although all workbooks contained some study suggestions, no workbook, in the judgment of the comaittee, deserved a perfect score. Workbooks $G$ and II were rated best of the eight and vere given 18 points each. Workbook $C$, the poorest of the group, was given only ten points.

Pable VIindicates that there are ten woricbook features on Part III for individual differences. Workbooks $A, B, C, P$, and $H$ do not have individual progress charts, and workbooks $D, E$, and $G$ have a variance of 6 points on this feature. Features 2 and 7 have a variance of eight points; features 3 and 9 have a variance of five points, while feature 6 has a variance of nine points, number 8 , six points, and number 10,12 points. Feature 4 has a range from zero to 17 points; feature 5 has a range from zero to 16 points, while feature 10 has a range from zero to 12 points.

Workbook D has the highest score in Table VIwith a total of 153 points. Workbook A ranks second with a total of 130 points, and workbook E ranks third with a total of 123 points. Workbooks $F, G$, and $H$ have a variance of 12 points, and workbooks $B$ and $C$ each hoss a total score of 98 points.

Seven of the worlcbooks vere judged equal with respect to their provision for Problems of Varying Levels of Achievenent, and were given 1.5 points; the perfect score is 18 points. Forkbook B was judged inferior to the other workbooks with respect to this feature.

Only two workbooks contained Personality Blanks for Self Analysi.s. Workbook D was siven a perfect score of 17 points, and workbook $\mathbb{A}, 15$ points.

Five of the moricbooks contained no Periodic Personality Check Lists.

Workbook E had such check lists, but was given only 8 points out of a possible 16. Workbook $D$ was given a perfect score, and workbook $A, 15$ points.

It would seem from the ratings on features 4 and 5 that provision for Personnlity Anelysis and Growth which was deemed by the jury to be desirable is not so considered by the publishers and authors of most workbooks.

With a perfect score of 17 points, Functional Guicance Activities were given setisfectory attention by all workbooks with the exception of workbook $F$ which was given a score of five points. None deserved a perfect saore, although three morkbooks, A, B, and D were entitled to scores of 15 points.

All workbooks included Activities and Experiences Other Than Those in the Textbook in varying, though satisfectory, degrees. Workbook $A$ was the only one allotted the maximua score of 18 points. Four morkbooks were given scores of 15 points. The lowest score was made by workbook H with ten points.

With the exception of workbook $G$, all morikbooks made satisfactory provision for Student Initiative. None, however, deserved a perfect score of 23 points. Workbook \& was deemed the beat in this respect, and but few differences could be found in the other six morkbooks.

All workbooks rade some provision for Error Anslysis of Fundamental Processes. None deserved, in the judgment of the coamittee, a perfect zcove of 18 points, although workbooks $A, C$, and $G$ were siven 15 points, and worlcbooks D. B. and E wore given equal rating on this feature.

Fifteen points was the perfect score for the last feature in this division, Selected References in Addition to the Text. Workbooks A and G
contained no references except to the textbook itself. Workbooks $C$ and F vere more satisfactory. The other workbooks were given allotted scores of 12 points each.

Workbook $D$ was rated the highest of all the workbooks with respect to the Provision for Individual Differences. Its score was 253 out of a. possible 179 points. This wes 23 points higher than woricbook A , which was second. Thus it appears that workbook $D$ is clearly superior to the other workbooks with respect to providing for individuel pupil differences. Workbooks $F$ and $H$ were rated the lowest with scores of 92 and 93 points respectively. Wiorkbooks $B$ and $C$ tied with 98 points.

## REVIEVING AND TESTING

The ratings of the eight workbooks on the division, Reviewing and Testing, is shown in Table VII. In the first feature, Provision for Self Administering Tests, only one workbook, G, was given the maximum score of 20 points. Three other workbooks, $C, D$, and $H$, were given scores of 19 points. Low scores in this feature went to workbooks A and B with 14 and 15 points, respectively.

In the judgment of the committee, no workbook deserved the meximum score of 24 on Follow-up Exercises After Testing. All workbooks contained some of this material, the best ones, according to the comittee rating, were $D$ and $H$, with scores of 21 out of a possible 24 points. The least satisfactory woribook in this feature was $F$, which was given only six points.

According to the conmittee rating, three workbooks, A, D, and H, made no provision for Encouracement of and Enphesis on Correct Spelling and Gramastical Construction. The best workbook was C, which was given 25 points out of a possible 28. All other woricbooks were allotted 20

TABLE VII<br>Rating of Eight Workbooks on<br>Reviewing and Testing

| Worlcbook Features | Possible | A | Workbook |  |  | Scores |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Self-administering tests | 20 | 14 | 17 | 18 | 19 | 17 | 15 | 20 | 19 |
| 2. Pollow-up exercises after testing | 24 | 16 | 16 | 16 | 21 | 19 | 6 | 16 | 21 |
| 3. Encouragement of and emphasis on correct spelling and gramistical construction | 28 | 0 | 20 | 25 | 0 | 20 | 20 | 20 | 0 |
| 4. Arithmetical application of materisls | 26 | 26 | 22 | 6 | 25 | 24 | 16 | 11 | 22 |
| 5. Opportunity to use and develop judgment | 28 | 28 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| 6. Exercises requiring knowledge gained from class discussions | 29 | 25 | 20 | 20 | 25 | 25 | 25 | 20 | 25 |
| 7. Sumarizing problems which cover several units | 27 | 25 | 25 | 20 | 25 | 25 | 20 | 2.5 | 25 |
| Totals | 182 | 109 | 145 | 131 | 140 | 155 | 127 |  | 137 |

points each.
Workbook $\mathbb{A}$ was judged to be as nearly perfect as possible in Arithmetical Application of Haterials. It received a perfect score of 26. It was followed closely by zorkbook $D$ with 25 points. The least satisfactory workbooks with respect to this feature were workbooks $P$, G, and $C$, with scores of 16,11 , and six respectively.

All workbooks provided Opportunity to Use and Develop Judement to a satisfactory degree, according to the rating of the comaittee; workbook A was given a perfect score, a maximum score of 28 points. No difference was seen in the other morkbooks; they were all rated 25 points.

In Exercises Recuiring Knowledge Gained Prom Class Discussions, the comaittee believed there was rooa for inprovement. It could see no difference in workbooks A, D, E, F, and Hin this respect, allotting all five of these workbooks 25 points out of a possible 29.

In the final feature, Summarizing Problems which C ver Several Units, six of the eight workbooks were deaned to be of equal value, and were given 25 out of a possible 27 points. Workbooks $C$ and $P$ were the least satisfactory, and ere given 20 points.

With a possible score of 155 out of a possible 182 points, workbook E was deemed to be superior to other workbooks with respect to reviewing and testing. It sas followed by workbooks B and D with 145 and 140 points, respectively. \#orkbook A with 109 points is clearly last in this division, having 18 points less than the next highest workbook.

Eight workbooks in Elementary Business Training were rated by a committee of three commerce teachers using the score card developed in the preceding chapter.

With respeet to Format and Hechanical Peatures, there was not a great deal of varistion in the several workbooks. Only 20 points separated workbook $G, 93$ points, which vas the lowest, from workbooks $E$ and F with 113 points, the highest. The next to the lowest workbooks were A and B each with 105 points, being separated from the workbooks with the highest points only by eight points. Thus, with the exception of workbook $G$, which had 66.9 per cent of the possible points. There was not much difference between the desirability of the workbooks with respeet to Mechanical Peetures.

Workboo: $\mathbb{E}$ wes clearly superior in Organizetion, Content, and Materials. With a score of 426 points out of the possible 500 , its nearest competitor wes workbook B with 407 points. Workbook $E$, which shared first honors with workbook $E$ on Format and llechenical Features, ranked last in Organization, Content, and Materials with a score of 367 points, 73.4 per cent of the maximus.

In Provision for Individual Differences, workbook $D$ was distinctly superior to all other workbooks. The comittee gave thia workbook 153 points, 85.5 per cent of the possible 179. Woricbook $\mathbb{A}$ was second with 130 points, 72.6 per cent. The lovest scores were given to workbooks F and H with 92 and 93 points, respectively, only slightly more than half the possible nuaber of points. In the estimation of the rating committee this division was generally the least satisfactory of any of the divisions.

In Revieving and Testing, workbook E again ranked highest. It was given 155 points out of the maximum of 182. This was 85.2 per cent of the total. Lowest rating was given workbook A with 109 points, 59.9 per cent of the totel, which was clearly the least satisfactory of the workbooks in this respect. The next to the lowest score was given work-

Wos 7 mith 1 st pointis.





 rontboale.





 ont of a pasmible 17\%.








 in ite movision sox Ingivian Difrerences, flthough clearly belen cox -
 axd next to the last an ormet an Hechanical Testures.

Workbook C ranked fifth. It was good as workbooks $E$ and $F$ in Format and Wechanical Features, receiving a score of 112 , whereas the first rank received only 113 points. It ranked low in its Provision for Individual Differences, and was fourth and sixth, respectively, in Organization, Content, and Materials, and in Reviewing and Testing.

Sixth place was assigned to workbook H. With Forkbook G it ranked fifth place in Organization, Content, and Materials, and fourth place in Reviewing and Testing. Its rank in Formet and Mechanical Features was average, and it was only one point above the lowest score in its Provision for Individual Differences.

With a score of 712, workbook $G$ ranked seventh. It was clearly the least desirable in Format and Mechanical Festures, and ranked low in all other respects.

Forkbook F was rated last with a total score of 699 points out of a possible 1000 points; although ranking first along with workbook $\mathbb{E}$ in Tormat and ilechanical. Features, it ranked last in Organization, Content, and Kateriels and in its Provision for Individual Differences. It was seventh in Reviewing and Testing. This workbook seemed to be organized on a basis entirely different from the others which may account for its low rating.

Little essential difference could be Jound in Format and Mechanical Peatures of all workbooks with the exception of workbook $G$ which omitted two features entirely and was rated very low in three other features.

With respect to Organization, Content, and Materials, workbook E was clearly suporior to the other workbooks. As between workbooks $D$, $\mathrm{F}, \mathrm{G}$, and $H$, there was but little essential difference. A1l of these workbooks vere considered to be less desirable with respect to Organization,

## TABLE IX

Total Points for Each llain Division and for Each Forkbook

|  | Workbooks | Division I | Division II | Division III | Division IV | Total <br> Points |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | MaxTuma | 139 | 500 | 179 | 182 | 1000 |
| 1. | Workbook E | 118 | 426 | 123 | 155 | 817 |
| 2. | Forkbook D | 108 | 372 | 153 | 140 | 778 |
| \%. | Wrorkbook B | 105 | 407 | 98 | 145 | 755 |
| 4. | Workbook A | 105 | 395 | 130 | 109 | 739 |
| 5. | Workbook C | 112 | 394 | 98 | 131 | 735 |
| 6. | Workbook H | 106 | 378 | 93 | 137 | 714 |
| 7. | Workbook G | 93 | 378 | 104 | 137 | 71.2 |
| 8. | Workbook F | 118 | 367 | 92 | 127 | 699 |

Content, and Materials than the other workbooks.
In its Provision for Individual Differences, workbook D wes cleerly superior to the other worikbooks. There was little to choose between workbooks B, C, $\mathbb{F}, G$, and $H$ in this respect. All of these morkbooks ranked relatively lov and decidedly lower than either workbooks A or E which ranked second and third, respectively. More features were entirely lacking in this division than in any other division.

當ith the exception of workbook $A$, which was rated much below the other workbooks in Reviewing and Testing, all workbooks seemed to be fairly satisfactory. The difference of 28 points between workbook $E$,
with the top score of 155 , and workbook $F$, seventh in the list with 127 points, indicates that of these seven workbooks one is not decidedly superior in this feature to another.

## Summary

The score card developed in Chapter II was applied to eight workbooks in Elementary Business Training. The rating was made by a joint committee of three commercial teachers, inexperienced in teaching Elementary Business Training.

Each of the 46 workbook features included in the score card was considered and discussed by the committee. Division I, Format and Mechanical Features, was applied first, and each of the 11 features was considered and discussed one at a time. A rating was then given each item.

Division II, Organization, Content, and Materials, was considered next. This division consisted of 18 features. Divisions III and IV, Provisions for Individual Differences with ten features and Reviewing and Testing with seven features, were rated in their respective order.

The eight workbooks, $A, B, C, D, E, F, G$, and $H$, were rated one at a time with total scores $739,755,735,773,817,699,712$, and 714 points, respectively. A separate score card was used for each workbook.

## CDAPTE TV

Bundiry

 Wogher ritu Literatrare in the seld, vexe andyred to determine the content, charactexistics, and objective kinch were theluced in wombooss, on which mere believed to be deairsble for much morzaoks.

Mron this greliminary tudy a tentative guestionnaire mas fovised and cubattod to a comattee of teachens in orcief to deteraine 生ta clar-

 essential 7, 3 , g points; desiruble 4, 5, 5 points; of dithe ox no value $1,2,8$ polites and undesiable 0 pointis.
 Bughess Trining, experienced and combetent, who had ben recomened by publighore and buthors of the aight worbooks and who had agreed to sexve sombleas of the jury for detavanize the weletive juportanco and telght of the itena inciuced on the ouestiomatre. Trenty tecchers retamed the gestionaire ritt the velues indiostec tox every jutes. Very


The fury then was ested to determine the relative value of wath of four ata aividions on the besis of 100 pointa into which the for feetures had been elescinled.

## 1. Formet and Mechanical Beaturas

II. Orgenigation, content, and uiteriats

ITI. Provision for Induraud biferences
1V. Teviserint and Testing

Tabulation and computation of the returns from questionnaire resulted in the elimination of four features and in the re-arrangement of none into other divisions. The score card itself vas then devised, assigning values to each of the 46 items in accordance with the average weight of each item in relation to the total value of each main division under which the item was classified in accordance with the following formula:

$$
\frac{M W_{P}}{\Sigma M W_{D}} \cdot M P_{D}
$$

$$
(M=\text { Mean }, W=\text { Weight }, f=\text { Feature }
$$ $\mathrm{P}=$ Points, $\mathrm{D}=$ Main Division)

A comittee of three teachers, none of whom was a member of the jury applied the score card, which had been devised, to each of the eight workbooks.

With a total possible score of 1000 points, the range was from 817 points for workbook E to 699 for workbook F. Workbook E had 44 points more than workbook $D$, second in rank, with 773 points. These 44 points were the largest number of points separating the ranking of any two consecutive workbooks. Thus, workbook E seems to be superior to the other workbooks in meeting the criteria set up by the score card. Workbook $F$ was rated last, and workbook $G$ ranked seventh with only 13 more points than workbook F. Workbook E ranked first in three of the four main divisions, only in its Provision for Individual Differences was it not deemed to be the best workbook. It ranked third in this respect. Strangely enough, it shared first place in Format and Mechanical Features with workbook F, which ranked last in Organization, Content, and Materials.

Generally speaking, the workbooks rated relatively higher in Format and Mechanical Features than in any other main division. Only 20 points separated the highest and the lowest ranking workbooks in Format and Mechanical Features. Workbook D was superior to all other workbooks with
respect to its Provisions for Individual Differences. It was rated 153 points out of a possible 179 points. Workbooks F and H were poorest in respect to Individual Differences with total ratings of 92 and 93 points, respectively.

In provision for Reviewing and Testing, most of the workbooks were relatively satisfactory, although workbook A with 109 points was clearly the least desirable in this respect, next to the lowest score.

Thus, it seemed that the best workbook is superior on three of the four main divisions, and that the poorest workbook was lowest in two of the four and next to the lowest in a third division. The differences in total scores of the other six workbooks are negligible, although in certain features there is clearly a difference between them.

The value of this score card lies in providing persons who are desirous of selecting Elementary Business Training workbooks with objective criteria by which to rate the workbooks under consideration. It may be that the values assigned to the various features may not coincide with the objectives of individual teachers or the school. Indeed, the varying importance attached to the features by different members of the jury is indicative of a divergence of opinion on several points. Although the score card apparently includes all important features, as evidenced by the lack of further suggestions from members of the jury, nevertheless it is believed that an objective method of selecting workbook materials is superior to the subjective judgment of a single individual, which is based upon mere examination and observation.

The rating of the several workbooks would undoubtedly have been different if it had been undertaken by a different committee, for the scores assigned to each feature are admittedly subjective, even though
it was a reting arrived at after joint concideration by the neabers of the comittee, Therefore, eny teachers desiring to select Elenentary Gusiness Training worbooks apply the score card themselves to the workbooks rather than depend upon the rating as reported in this study.

May 13, 1938

Dear $\qquad$
I an making an analytical study of workbooks in Junior Business Training which I hope will be helpfal to you as well as to others who teach this course. A select group of teachers has been chosen to act as a jury in checking a short questionnaire.

Mr. John G. Kirk, Director of Commercial Education, Philadelphia, has suggested that you, as a teacher of Junior Business Training, would possibly like to profit from this study be serving as a member of the juxy.

Should you desire to assist in this study, please sign and return the enclosed card. A copy of the questionnaire will be mailed to you immediately upon receipt of the card.

Then I have completed ny study, I shall be pleased to send you a report of ay findings.

Very truly yours,

Ivy LaCour Ihoody

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Tay 4, 1938
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Dear $\qquad$
I a arking on a problen from which I hope to deteratne the ptotus of
 of teachers to set as a jury to hely get wa ariterion for a score cerd fron mhich to judge the ae morbools.

Hay I have the nawes and adrescea or ive teachers whor you consiner successhut in tenchixs Junios Business Training tad who use your wortbooks?

I armaking an matytical study or morkooks and woribook watexials and chould Ithe to heve teachers opinions of this cevice of teaching.

Very wruy pows.

Ing Tacour moody

## Gentlemen:

I am making an analytical study of workbooks and related materials for use in Junior Business Training. I should like very much to enlist the cooperation of publishers in orcier to make the study as comprehensive as possible.

May I have sample copies of workbooks and workbook materials which you publish for Junior Business Training, together vith descriptive literature or advertising materiels used in connection with these publications. These materials will be returned to you at the completion of the study if you wish them returned.

Very truly yours,

Ivy LaCour iloody

JURY

1. Ray Abrams, Maybin School, 153 Calliope Street, New Orleans, La.
2. Mary J. Allen, Jones Junior High School, Ann \& Hemphis Streets, Philadelphis, Pa .
3. H. J. Beach, Lincoln Junior High School, Dayton, Ohio
4. Sister Bringsjord, Belâwin High School, Belduinin, New Yorik
5. James Burt, High School, Sante Cruz, Celifornia
6. Gertrude Collins, Penn Treaty Junior High School, Philadelphia, Pa.
7. Joseph Debrum, High School, Reâwood City, California
8. Linnea M. Daniels, Randolph Centrel School, Randolph, H. I.
9. Harriet G. Tenlyck, Altamont High School, Altemont, N. Y.
10. Thomas I. Fitz-flugh, Holmes High School, Covington, Ky.
11. Frances Freeman, Elm Street, Stillwater, Oklahoma
12. N. II. Getes, High School, Phoeniz, Arizons
13. Vineta Hollazay, Babylon High School, Babylon, N. Y.
14. Lillian N. Horne, John Marshall High School, Cleveland, Ohio
15. Fred Kane, Harding Junior High School, Philadelphia, Pe.
16. Edna Kellers, Irving Junior High School, Salt Lake City, Utah
17. Nellie E. Mulligan, Salem High School, Salew, Massachusetts
18. Lucy E. Rider, Oley Junior High School, Huntington, W. Va.
19. Barnet Shear, FitzSimons Junior High School, Philadelphia, Pa.
20. George L. Taylor, Harrison High School, Harrison, N. Y.

RATIHG COLAITTEE

1. Ivy LaCour IWoody, 415 Duck Street, Stillwater, Oklahoma
2. John W. Fodgers, Fugo, Oklahome
3. Lillie Sprague, Texarkana, Texas

July 15, 1938

Dear $\qquad$
In the construction of the score card for rating Elementary Business Training vorkbooks, it seems advisable to secure the judgment of the jury concerning the relative value of the four main divisions of the score card.

Will you please, by return mail, indicate on the attached card your rating? Use a total of 100 points, and indicate the value, in your judgment, which should be assigned to each of the sections.

Sincerely yours

Ivy LaCour Moody
$1 / 15 / 38$

1. Format and Mechanical Features
2. Organization, Content, end Haterials
3. Provisions for Individual Differences
4. Reviewing and Testing

Total
100 points
(Signed)

## WETGHTED AVERAGE FOR EACH FEATURE OF THE WORKBOOK

1. Format and Mechanical Features:
2. Recency of Publication ..... 7.2
3. Table of Contents ..... 5.1
4. Good quality of unglazed paper that takes ink well ..... 7.2
5. Clear, readable type ..... 8.5
6. Printed on one side of paper only ..... 5.2
7. Opens flat ..... 6.5
8. Perforated sheets ..... 6.1
9. Punched notebook holes ..... 3.8
10. Provision for name and date on each exercise ..... 6.5
11. Time saving devices for teacher and pupil ..... 7.7
12. Extra blank paper ..... 3.8
13. Envelope in which to file papers ..... 5.5
14. Impressiveness of the make -up of the workbook as a whole
Total ..... 71.4
15. Organization, Content, and Materials:
16. Exercises arranged and numbered to correlate with the text ..... 6.8
17. No correlation with text book ..... 0.4
18. Directions in use of workbook as a whole ..... 5.5
19. Complete instructions for each exercise ..... 7.2
20. Statement of problems makes reference to textbook unnecessary ..... 3.5
21. Exercises in accordance with present experiences of the pupils ..... 5.6
22. Additional problems other than those in text ..... 6.4
23. Thought and discussion, as well as objective, questions ..... 6.9
24. Variation of exercises to avoid repetition ..... 6.6
25. Adequate and proper drill work ..... 6.9
26. Provision for class and group work as well as individual work ..... 6.6
27. Realistic business forms ..... 8.1
28. Exploratory and pre-test materials ..... 6.2
29. Recognition and use types oi vocabulary study ..... 6.1
30. Plans for business trips and vocabulary check lists ..... 4.7
31. Devices for motivating legible handwriting ..... 6.1
32. Application of one principle at a time ..... 5.4
33. Encourage neatness ..... 7.5
34. Emphasis on social as well as individualistic records ..... 7.2
35. Workbook understandable to high school pupils ..... 8.5
Total

$$
118.3
$$

3. Provision for Individual Differences:
4. Individual progress charts ..... 5.5
5. Suggestions for study ..... 5.8
6. Problems on varying ( $A, B, C$ ) levels of achievement ..... 5.7
7. Personality blanks for self-analysis ..... 5.3
8. Periodic personality check lists ..... 5.0
9. Functional guidance activities ..... 5.4
10. Inclusion of new experience other than those in the workbook ..... 5.7
11. Provision for student initiative ..... 6.7
12. Error anslysis of fundamental processes ..... 5.6
13. Selected references in addition to the text ..... 4.7
Total ..... 55.4
14. Reviewing and Testing:
15. Self-qdministering tests ..... 5.2
16. Follow-up exercises after testing ..... 6.1
17. Encouragement of and emphasis on correct spelling and gramnatical construction ..... 7.1
18. Arithmetical application of materials ..... 6.6
19. Opportunity to use and develop judgment ..... 7.2
20. Exercises requiring knowledge gained from class discussions ..... 7.1
21. Sumnarizing problems which cover several units ..... 6.9
Total ..... 46.2

Following is a list of items and characteristics found in Elementary Business Training Workbooks. You are requested to note in the designated column whether you consider each of these items as essential, desirable, of little value, or undesirable in such workbooks. The degree of desirability, etc., may be noted by a numerical value. Numbers 7, 8 or 9 should be used in the column headed "essential"; numbers 4, 5 or 6 in the "desirable" column; 1, 2 or 3 in the column headed "of little or no value"; and 0 in the "undesirablell column. No item should be checked in more than one column. In determining in which column an item should be included it might be well to usk "ls (for example) a table of contents essential, desirable, of little value, or undesirable in an Elumentary Business Training Workbook?" Space is provided for you to include any other items you wish.

## FEATURES

,

1. Recency of publication
2. Table of contents
3. Good cquality of unglazed paper that takes ink well
4. Clear, readable type
5. Printed on one side of paper only
6. Opens flat
7. Perforated sheets
8. Punched notebook holes
9. Provision for name and date on each exercise
10. Time saving devices for teacher and pupil
11. Extra blank paper
12. Envelope in which to file papers
13. lapressiveness of the make-up of the workbook as a whole
14. Other $\qquad$
$\qquad$

Q:ganization, Content, and Materials

1. Exarcises arranged and numbered to correlate with the text
2. No correlation with textbook
3. Directions in use of workbook as a. whole
4. Complete instructions for each exercise
5. St tement of problems makes reference to textbook unnecessary
6. Exercises in accord with present experiences of the pupils
7. Additional problems other than those in text
8. Thought and discussion, as well as objective, questions
9. Variation of exercises to avoid repetition
!0. Rdequate and proper drill work
10. Provision for class and group work as well as individual work
11. Realistic business forms
12. Exploratory and pre-test materials
13. Recognition and use types of vocabulary study

$\ell<$

$\qquad$
-28 2 5B_ 2 _- _
$2401: 851,001: 0$
$501: 740: 012=0$ :
$: 1012: 012:-112=0$ _-:
 --
$\qquad$ -
$\qquad$ -
:—_ $:$ _ _-
 -: _: . , : : : :

$: 1242: 100: 100-0$

$222: 6420-100$ :
features
14. Plans for business trips and vocabulary check lists

16 Devices for motivating legible handwriting
17. Application of one principle at a time
18. Encourages nentness
19. Emphasis on social as well as individualistic values
20. Workbook understandable to high school pupils
21. Other

111. Provision for Individual Differences

1. Individual Progress Charts
2. Suggestions for study
3. Problens on varying $(A, B, C)$ levels of achievement
4. Personality blanks for selfalalysis
5. Periodic personality check lists
6. Functional guidance activities
7. Inclusion of new experience other than those in the book
8. Provision for student initiative
9. Error analysis of fundamental processes
$: 0$. Selected references in addition to the text
10. Other $\qquad$

$\qquad$
Teviewing and Testing
11. Selfadninistering tests
12. Follow-up exercises after testing
13. Encouragement of and emphasize on correct spalling and grammatical construction
14. Arithnetionl application of matericls
15. Opportunity to use and develop judgment
is Exemcises requiring knowledge gained from ciass discussions
?. Summa izing problems which cover several urits

3 Orter $\qquad$
-_ --
$\qquad$

2

$=140-4.3-10: 100: 0$
$: 133: 452: 100: 1$
$221: 458: 200: 1$
$: 201: 5.52: 400: 1$
3041 : 468 :-100 - $:-1$
$: 2.24: 42.3,200: 1$
$: 521: 880: 100: 0$
$: 18: 248: 111-0$
$: 021: 542: 220: 1$

$\qquad$
:
$112: 358: 180=10$
$1.51: 462: 100: 0$

| $=728$ | $3.41-200$ |  | 20 |
| :---: | :---: | :---: | :---: |
| : 4.3 .5 | 1.3 .4 | 000 | 0 |
| $\rightarrow 5.4 .3$ | 580 | 000 | 0 |
| : 6 4. 1 | 4.42 | $=000$ | 0 |

$611-740-0.0-0$


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Directions for the use of the score card:
A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated $\qquad$

Features Workbook A


| Perfect <br> Score | Score <br> Allowed |
| :---: | :---: |
| Maximum <br> Score |  |
|  |  |

1. Dxercises arranged and numbered to correlate with the text
2. Directions in use of workbook as a whole
3. Complete instructions for each exercise
4. Exercises in accord with present experiences of the pupils

24
5. Additional problems other than those in the text
6. Thought and discussion, as well as objective, questions

29
7. Varietion of exercises to avoid ropition
8. Adequate and proper drill work
9. Provision for class and group work as well as individual work
10. Realistic business forms
11. Exploratory and pre-test materials
12. Recognition and use types of vocabulary study

26
13. Plans for business trips and check lists

20
14. Devices for motivating legible handvritinc
15. Application of one principle at a time
16. Encourages neatness

32
17. Emphasis on social as well as individualistic values
18. Workbook understandable to high school pupils
II. Provision for Individual Differoncos
Perfect

Score or Maximum Score

1. Individual progress charts
2. Suggestions for study
3. Problems on varying ( $A, B, C$ ) levels of achievement 18
4. Personality blanks for self-analysis 17
5. Periodic personality check lists

16
6. Functional guidance activities
7. Inclusion of new experiences other than those in the book
8. Provision for student initiative 23
9. Error analysis of fundamental processes 18
10. Selected references in addition to the Text $\qquad$ Total 179
IV. Reviewing and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing 24
3. Encouragement of and emphasis on cor-
rect spelling and grammatical con-
struction
rect spelling and grammatical con-
struction
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment $2 \$$
6. Exercises requiring knowledge gained from
class discussions
7. Exercises requiring knowledge gained from
class discussions

| 7. Sunmarizing problems which cover |
| :--- |
| several units |
| 27 |

7. Sunmarizing problems which cover
several units
27 Total 182
8. Sunmarizing problems which cover
several units
27 Total 182
T. Total

1000 18

19 1783815

Score Allowed

14
16

0
26
28

25

25
109
739

## SCORE CARD FOR RATING EJEMUNTARY BUSTNESS

TPAINING WORKBOOKS

Directions for the use of the score card:
A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated $\qquad$ Workbook B

Features

| Features | Perfect Score | Score Allowed |
| :---: | :---: | :---: |
|  | Maximum |  |
| I. Format and Mechanical Features | Score |  |
| 1. Recency of publication | 14 | 14 |
| 2. Table of contents | 10 | 10 |
| 3. Good quality of unglazed paper that takes ink well | 14 | 14. |
| 4. Clear, readable type | 17 | 17 |
| 5. Printed on one side of paper only | 10 | 0 |
| 6. Opens flat | 13 | 5 |
| 7. Perforated sheets | 11 | 11 |
| 8. Provision for name and date on each exercise | 13 | 13 |
| 9. Time-saving devices for teacher and pupil | 15 | 12 |
| 10. Envelone in which to file pages | 11 | 0 |
| 11. Impressiveness of the make-up of the workbook as a whole | 11 | 9 |
| Total | 139 | 105 |

II. Orga nization, Contont, and Materials

1. Bxercises arranged and numbered to correlate vith the text
2. Directions in use of workbook as a. whole
3. Complete instructions for each exercise
4. Exercises in accord with present experiences of the pupils
5. Additional problems other than those in the text
6. Thought and discussion, as well as objective, questions
7. Varietion of exercises to avoid repition
8. Adequate and proper drill work
9. Provision for class and group work as well as individual work
10. Realistic business forms
11. Exploratory and pre-test materials
12. Recognition and use types of vocabulary study
13. Plans for business trips and check lists
14. Devices for motivatíng legible handwriting
15. Application of one principle at a tine
16. Encourages neatness
17. Emphasis on social as well as individualistic values

28

20
$23^{\circ}$

30

36
500

## 20

27
27

## 22

30
25

15

10

0

## Perfect $\frac{\text { Score }}{\text { or }}$ Maximum Score

1. Individual progress charts
2. Suggestions for study
3. Problems on varying ( $A, B, C$ ) levels of achievement
4. Personality blanks for self-analysis 17
5. Periodic personality check lists
6. Functional guidance activities 17
7. Inclusion of new experiences other than those in the book
8. Provision for student initiative 23
9. Error analysis of fundamental processes 18
10. Selected references in addition to the Text

Total
IV. Reviewing and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing
3. Encouragement of and emphasis on correct spelling and grammatical construction
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment 28
6. Exercises requiring knowledge gained from class discussions
7. Summarizing problems which cover several units

Total
T. Total

1000

18 16

18

15
179

24

28

29

182
Score Allowed 18 19

## Directions for the use of the score card:

A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated $\qquad$

Features
Workbook C

| Features | Perfect Score or | $\begin{gathered} \text { Score } \\ \text { Allowed } \end{gathered}$ |
| :---: | :---: | :---: |
| I. Format and Mechenical Features | $\begin{aligned} & \text { Maximum } \\ & \text { Score } \end{aligned}$ |  |
| 1. Recency of publication | 14 | 14. |
| 2. Table of contents | 10 | 10 |
| 3. Good quality of unglazed paper that takes ink well | 14 | 14. |
| 4. Clear, readable type | 17 | 17 |
| 5. Printed on one side of paper only | 10 | 2 |
| 6. Opens flat | 13 | 10 |
| 7. Perforated sheets | 11. | 11 |
| 8. Provision for name and date on each exercise | 13 | 13 |
| 9. Time-saving devices for teacher and pupil | 15 | 12 |
| 10. Envelore in which to file pages | 11 | 0 |
| 11. Impressiveness of the make-up of the workbook as a whole | 11. | -9 |
| Total | 139 | 112 |


2. Directions in use of workbook as a whole
3. Complete instructions for each exercisc

30
4. Exercises in accord with present experiences of the pupils

24
5. Additional problems other than those in the text

27
6. Thought and discussion, as well as objective, questions

29
7. Varietion of exercises to avoid repition
8. Adequate and proper drill work

29
9. Provision for class and group work as well as individual work
10. Realistic business forms
11. Exploratory and pre-test materials 26
12. Recognition and use types of vocabulary study

26
13. Plans for business trips and check lists

20
14. Devices for motivating legible handvriting
15. Application of one principle at a time 23
16. Encourages neatness
17. Emphasis on social as well as individualistic values
18. Norkbook understandable to high school pupils

| Ferfect | Score |
| :--- | :---: |
| Score | Allowed |

III. Provision for Individual Differoncos

1. Individual progress charts Maximum
18
2. Suggestions for study 19
3. Problems on verying ( $A, B, C$ ) levels of achievement

18
4. Personality blanks for self-analysis 17
5. Periodic personality check lists 16
6. Functional guidance activities
7. Inclusion of new experiences other than those in the book 18
8. Provision for student initiative 23
9. Error analysis of fundamental processes 18
10. Selected references in addition to the Text

15
0 10 15

0 0

12

14
20
15

12
98
IV. Revieving and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing 24
3. Encouragement of and omphasis on correct spelling and grammatical construction 28
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment 28
6. Exercises requiring knovledge gained from class discussions

29
7. Summarizing problems which cover several units $\qquad$
Total 182
7. Total

1000

19
16

TPAINING WORKBOOISS

Directions for the use of the score card:
A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated
Workbook D

## Features

I. Format and Mechanical Features

1. Recency of publication
2. Table of contents
3. Good quality of unglazed paper that takes ink well
4. Clear, readable type
5. Printed on one side of paper only
6. Opens flat

13
7. Perforated sheets
8. Provision for name and date on each exercise
9. Time-saving devices for teacher and pupil
10. Envelope in which to file pages
11. Impressiveness of the make-up of the workbook as a whole

Total
11
$\qquad$
139

12 8
II. Orga nization, Content, and Materials

1. Bxercises arranged and numbered to correlate vith the text
2. Directions in use of workbook as a whole
3. Complete instructions for each exercise
4. Exercises in accord with present experiences of the pupils
5. Additional problems other than those in the text
6. Thought and discussion, as well as objective, questions
7. Variation of exercises to avoid repition
8. Adequate and proper drill work
9. Provision for class and group work as well as individual work
10. Exploratory and pre-test materials
11. Recognition and use types of vocabulary study
12. Plans for business trips and check lists
13. Devices for motivating legible handvriting
14. Application of one principle at a time
15. Encourages neatness
16. Emphasis on social as vell as individualistic values
17. Workbook understandable to high school pupils

Total

29

28
34

20

23

36
500
08
Maximum Score
29
23

30

24

27

28
29

26

26

26

32

30

## 38

$$
79
$$

-26
22
25.
25.
25.

30
25-
$-0$
$-0$

24
20.
0.
25.
23.

372

Perfect $\frac{\text { Score }}{07}$ Maximum Score
'2. Suggestions for study
3. Problems on varying ( $A, B, C$ ) levels of achievement 18
4. Personality blanks for self-analysis 17
5. Periodic personality check lists 16
6. Functional guidance activities
7. Inclusion of new experiences other than those in the book 18
8. Provision for student initiative
9. Error analysjis of fundamental processes 18
10. Selected references in addition to the Text Total 179
IV. Reviewing and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing 24
3. Encouragement of and emphasis on correct spelling and grammatical construction 28
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment 28
6. Exercises requiring knowledge gained from class discussions
7. Summarizing problems which cover several units $\qquad$
Total
182
1000

Score Allowed 18 15 15 17 16 15

## TPAINING WORKBOOKS

Directions for the use of the score card:
A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated
Workbook E

| Features | $\begin{aligned} & \text { Perfect } \\ & \frac{\text { Score }}{\text { or }} \end{aligned}$ | Score Allowed |
| :---: | :---: | :---: |
| I. Format and | $\begin{aligned} & \text { Maximum } \\ & \text { Score } \end{aligned}$ |  |
| 1. Recency of publication | 14 | 14 |
| 2. Table of contents | 10 | 8 |
| 3. Good quality of unglazed paper that takes ink well | 14 | 14 |
| 4. Clear, readable type | 17 | 17 |
| 5. Printed on one side of paper only | 10 | 10 |
| 6. Opens flat | 13 | 5 |
| 7. Perforated sheets | 11. | 11 |
| 8. Provision for name and date on each exercise | 13 | 13 |
| 9. Time-saving devices for teacher and pupil | 15 | 12 |
| 10. Envelore in which to file pages | 11 | 0 |
| 11. Impressiveness of the make-up of the workbook as a whole | 11 | 9 |
| Total | 139 | 113 |

## 0 <br> Haximua <br> 29

1. Exercises arranged and numbered to Seore correlate with the text

23 a whole
3. Complete instructions for each exerciso
4. Exercises in accord vith present experiences of the pupils
5. Additional problems other than those in the text

27
6. Thought and discussion, as well as objective, questions

29
7. Variation of exercises to avoid repition
8. Adequate and proper drill work28
9. Provision for class and group work as well as individual work28
10. Realistic business forms ..... 34
11. Exploratory and pre-test materials ..... 26
12. Recognition and use types of vocabulary study26
13. Plans for business trips and check lists ..... 2014. Devices for motivating legiblehandvritint26
15. Application of one principle at atime23
16. Encourages neatness ..... 3217. Emphasis on social as well asindividualistic values30
18. Workbook understandable to high school pupils ..... 36500

| Perfect | Score |
| :---: | :---: |
| Score | Allowed |

III. Provision for Individual Differoncos.
or
Maximum Score

1. Individual progress charts
2. Suggestions for study 18

12
15
15

0

## 8

14
IV. Revieving and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing 24
3. Encouragement of and emphasis on correct spelling and grammatical construction
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment 28
6. Exercises requiring knowledge gained from class discussions

29
7. Summarizing problems which cover several units $\qquad$
Total
182
7. Total

1000
3. Problems on varying ( $A, B, C$ ) levels of achievement

18
4. Personality blanks for self-analysis 17
5. Periodic personality check lists 16
6. Functional guidance activities 17
7. Inclusion of new experiences other than those in the book 18
8. Provision for student initiative 23
9. Error analysis of fundamental processes 18
10. Selected references in addition to the Text

15 179

Allowed rat

Directions for the use of the score card:
A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated
Workbook F

## Features

|  | $\begin{aligned} & \text { Perfect } \\ & \text { Score } \\ & \hline \text { or } \end{aligned}$ | Score Allowed |
| :---: | :---: | :---: |
| ical Features | Maximum |  |
|  | Score |  |

## I. Format and Mechanical Features

Score

1. Recency of publication 14
2. Table of contents
3. Good quality of unglazed paper that takes ink well

14
17
5. Printed on one side of paper only 10
6. Opens flat

13
7. Perforated sheets

11
8. Provision for name and date on each
exercise
9. Time-saving devices for teacher and pupil

15
11
10. Envelope in which to file pages

## 0

11. Impressiveness of the make-up of the workbook as a whole

| Perfect <br> Score | Score <br> Allowed |
| :--- | :---: |
| Maximum |  |
| Seore |  |

27 a whole
3. Complete instructions for each exerciso

30
4. Exercises in accord with present experiences of the pupils

24
5. Additional problems other than those in the text

27
6. Thought and discussion, as well as objective, questions 29
7. Variation of exercises to avoid repition 28
8. Adequate and proper drill work ..... 29
9. Provision for class and group work as well as individual work ..... 28
10. Realistic business forms ..... 34
11. Exploratory and pre-test materials ..... 26
12. Recognition and use types of vocabulary study ..... 26
13. Plans for business trips and check lists ..... 20
3.4. Devices for motivating legible handuriting ..... 26
15. Application of one principle at a time ..... 23
15. Encourages neatness ..... 32
17. Emphasis on social as well asindividualistic values30
18. Workbook understandable to high school pupils ..... 36
Total ..... 500
$\square$correlate with the text20

20 ..... 20

20 ..... 20
2520.
2525
280.
020
202820
30
II. Orga nization, Contont, and Matorials1. Bxercises arranged and numbered to

|  | Perfect Score | Score Allowed |
| :---: | :---: | :---: |
| III. Provision for Individual Differoncos Me | $\begin{gathered} \text { or } \\ \text { Maximum } \end{gathered}$ |  |
| 1. Individual progress charts | $\begin{gathered} \text { Score } \\ 18 \end{gathered}$ | 0 |
| 2. Suggestions for study | 19 | 16 |
| 3. Problems on varying ( $A, B, C$ ) levels of achievement | $18$ | 15 |
| 4. Personality blanks for self-analysis | 17 | 0 |
| 5. Periodic personality check lists | 16 | 0 |
| 6. Functional guidance activities | 17 | 5 |
| 7. Inclusion of new experiences other than those in the book | - 18 | 12 |
| 8. Provision for student initiative | 23 | 20 |
| 9. Error analysis of fundamental processes | es 18 | 14 |
| 10. Selected references in addition to the Text | $15$ | 10 |
| Total | 179 | 92 |

IV. Reviewing and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing 24
3. Encouragement of and emphasis on correct spelling and grammatical construction

28
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment 28
6. Exercises requiring knowledge gained from
class discussions

15
6
7. Summarizing problems which cover several units Total 182

699

## SCORE CAPD FOR FATING EJPMENTARY BUSTNESS

TPAINING WORKBOOKS

Directions for the use of the score card:
A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved upon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated
Wor kbook G

## Features

I. Format and Mechenical Features

1. Recency of publication
2. Table of contents
3. Good quality of unglazed paper that takes ink well

14
4. Clear, readable type
5. Printed on one side of paper only
6. Opens flat

13
7. Perforated sheets

11
8. Provision for name and date on each
exercise
9. Time-saving devices for teacher and pupil

15
10. Envelope in which to file pages

11
11. Impressiveness of the make-up of the workbook as a whole


1. Dxercises arranged and numbered to correlate with the text

29
2. Directions in use of workbook as a whole
3. Complete instructions for each exerciso

30
4. Exercises in accord with present experiences of the pupils

24
5. Additional problens other than those in the text

27
6. Thought and discussion, as well as objective, questions

29
7. Varietion of exercises to avoid repition
8. Adequate and proper drill work

29
9. Provision for class and group work as well as individual work
10. Realistic business forms
11. Exploratory and pre-test materials 26
12. Recognition and use types of vocabulary study
13. Plans for business trips and check lists
14. Devices for motivating legible handvriting

26
15. Application of one principle at a time
16. Encourages neatness
17. Emphasis on social as well as individualistic values
18. Workbook understandable to high school pupils

Score Allowed


28
30
20

20


20
10

378


## SCORE CARD FOR RATING EJEHENTARY BUSTNESS

## TPAINING WORKBOOKS

## Directions for the use of the score card:

A separate score card should be used for each workbook. Each workbook is to be rated on the basis of a perfect score listed in the column headed perfect score. If in the judgment of the rater this particular feature could not be improved unon or is as near perfect as conditions will permit, the item should be given a perfect score. If the feature is entirely missing in the workbook or is included in such a way as would be detrimental to the learning activity of the pupil, the item should be rated zero. Any other score between the two extremes of zero and perfect may be allotted to each feature in accordance with the judgment and experience of the rater. When the rating is completed, the scores should be added to find the total for the workbook, for each section, and for the workbook as a whole.

Name of workbook rated $\qquad$
Workbook H

## Features

|  | Perfect <br> Score <br> or | Score <br> Allowed |
| :---: | :---: | :---: |
| Saximum |  |  |
| Score |  |  |

1. Recency of publication

14
2. Table of contents
3. Good quality of unglazed paper that takes ink well

14
4. Clear, readable type

17
5. Printed on one side of paper only

10
6. Opens flat

13
7. Perforated sheets
11.
8. Provision for name and date on each exercise

13
9. Time-saving devices for teacher and pupil
10. Envelope in which to file pages
11. Impressiveness of the make-up of the workbook as a whole
II.
II. Orga nization, Content, and Materials

1. Tixercises arranged and numbered to correlate with the text
2. Directions in use of workbook as a. whole
3. Complete instructions for each exerciso
4. Exercises in accord with present experiences of the pupils

24

27
Score Allowed

| Perfect |
| :--- |
| Score |


| Maximum |
| :---: |
| Score |

30
5. Additional problems other than those in the text
6. Thought and discussion, as well as objective, questions

29
7. Varietion of exercises to avoid repition
8. Adequate and proper drill work

29
9. Provision for class and group work as well as individual work

28
34
26
12. Recognition and use types of vocabulary study

26
13. Plans for business trips and check lists

20
14. Devices for motivating legible handuriting

26
15. Application of one principle at a time
16. Encourages neatness

23
32
17. Emphasis on social as well as individualistic values

30
18. Workbook understandable to high school pupils

Total
500

28

## 22

25
20

18

25

20

25 25

22 23 20 0 0 20 20

25
$\$ 5$
878

| Perfect | Score |
| :--- | ---: |
| Score | Allowed |

III. Provision for Individual Differoncos Maximum Score 18 19
3. Problems on varying ( $A, B, C$ ) levels of
achievement 18
4. Personality blanks for self-analysis 17
5. Periodic personality check lists
6. Functional guidance activities 17
7. Inclusion of new experiences other than those in the book 18

10 20
8. Provision for student initiative 23

15
$\qquad$
0
10
9. Error analysis of fundamental processes 18
10. Selected references in addition to the Text $\qquad$
Total 179
IV. Reviewing and Testing

1. Self-administering tests 20
2. Follow-up exercises after testing 24
3. Encouragement of and emphasis on correct spelling and grammatical construction 28
4. Arithmetical application of materials 26
5. Opportunity to use and develop judgment 28
6. Exercises requiring knowledge gained from class discussions

29
7. Summarizing problems which cover several units

Total
7. Total

19
21

0
22
25

Following is a list of items and characteristics found in Elementary Business Training Workbooks. You are requested to note in the designated column whether you consider each of these items as essential, desirable, of little value, or undesirable, in such workbooks. The degree of desirability, etc., may be noted by a numerical value. Numbers 7,8 or 9 should be used in the column headed "essential"; numbers 4, 5 or 6 in the "desirable" column; 1, 2 or 3 in the column headed "of little or no value"; and 0 in the "undesirablell column. No item should be checked in more than one column. In determining in which column an item should be included it might be woll to ask "ls (for example) a table of contents essential, desirable, of little value, or undesirable in an Elementary Business Training Workbook?" Space is provided for you to include any other items you wish.

FEATURES

1

## 1. Format and Mechanical Eeatures

1. Recency of publication
2. Table of contents
3. Good cquality of unglazed paper that takes ink well
4. Clear, readable type
5. Printed on one side of paper only
6. Opens flat
7. Perforated sheets
8. Punched notebook holes
9. Provision for name and date on each exercise
10. Time saving devices for teacher and pupil
11. Extra blank paper
12. Envelope in which to file papers
13. lapressiveness of the make-up of the workbook as a whole
14. Other $\qquad$
$\qquad$

## Q:-ganization, Content, and Materials

1. Exercises arranged and numbered to correlate with the text
2. No correlation with textbook
3. Directions in use of workbook as a. whole
4. Complete instructions for each oxercise
5. St-tement of problens makes reference to textbook unnecessary
6. Exercises in accord with present experiences of the pupils
7. Additional problems other than those in text
8. Thought and discussion, as well as objective, questions
9. Variation of exercises to avoid repetition
!0, idesuate and proper drill work
10. Provision for class and group work as well as individual work
11. Reelistic business forms
12. Exploratory and pre-test materials
13. Recognition and use types of vocabulary study

----:


$\qquad$



:
:_


$3^{2}$
$:$ :

FEATURES
15. Plans for business trips and vocabulary check lists

I6 Devices for motivating legible handwriting
17. Application of one principle at a time
18. Encourages neatness
19. Emphasis on social as well as individualistic values
20. Workbook understandable to high school pupils
21. Other $\qquad$
111. Provision for Individual Differences

1. Individual Progress Charts
2. Suggestions for study
3. Problems on varying $(A, B, C)$ levels of achievement
4. Personality blanks for self-alalysis
5. Periodic personality check lists
6. Functional guidance activities
7. Inclusion of new experience other than those in the book
8. Provision for student initiative
9. Error analysis of fundamental processes
10. Selected references in addition to the text
11. Other $\qquad$
$\qquad$

Peviewing and Testing

1. Self-adainistering tests
2. Follow-up exercises after testing
3. Encouragement of and emphasize on correct spelling and grammatical construction
4. Arithaetical application of materials
5. Opportunity to use and develop judgment

6 Exe-cises requiring knowledge gained from c:ass discussions
?. Sunmarizing problems which cover several urits

Ortar $\qquad$
$\qquad$
$\qquad$
$\qquad$

2


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[^1]:    2. Ibid., p. 286.
[^2]:    7 "The Msjor Functions of the Workbook," pp. 16-19.
    8 Ibid., pp. 10-11.

[^3]:    2 Ibid.

