Do Not Remode
Resource Requirements \& Income Opportunities for Beginning Farmers in Selected Areas of Oklahoma

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# Resource Requirements and Income Opportunities for Beginning Farmers in Selected Areas of Oklahoma 

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Efficient transition from one generation of farmers to another benefits the parties involved and society as a whole. It is wasteful of scarce productive resources and detrimental to human feeling when new farmers start and fail because of inadequate resources and planning.

The purpose of this study is to provide general planning information regarding (1) the amount of capital resources needed to start farming in five Oklahoma areas, (2) profitable organization of the resources and (3) expected cash flows over the first few years of the new farm firm's life. The results will be useful to prospective entrants to the farming profession and to representatives of credit institutions and private lenders who are important "partners" in the venture.

Brewster, who did initial research on the subject, succinctly described the problem to which the first part of the study is addressed.

For various regions and types of farming systems; what bundle of resources represents the minimum size of farm and the minimum earnings that would offer a reasonable chance for success? Farms with these resources constitute the safe floor of American agriculture. Information as to their characteristics is needed especially by beginning farmers, particularly from the standpoint of safe credit commitments by themselves as borrowers and by farm lenders, whether public or private [5, p.4].
Research essentially on Brewster's theme has contributed to farmers' abilities to estimate resource needs $[2,4,6,9,13,16,17]$. However, the step emphasized of relating specific capital needs to available financial alternatives in overcoming barriers to entry has not been adequately studied.

## Areas of Study

The geographic areas to which this study applies include northeastern, southeastern, southcentral, northwestern, and panhandle regions of Oklahoma as depicted in Figure 1. These areas are centered by Wagoner, Atoka, Garvin, Woodward, and Texas counties, respectively.

[^0]The northeastern Oklahoma area constitutes a portion of the soil classification region referred to as the Cherokee Prairies. Small grain-livestock production is the principle type of farming. Wheat, oats, grain sorghums, alfalfa, corn, cotton, and soybeans are the major crops grown here. Large quantities of prairie hay are harvested for both local use and sale outside the area. Much of the cropland acreage has been reduced since the 1930's and has been reseeded or improved with bermuda grass, brome, and fescue. The average annual rainfall in this area is about 37 to 42 inches [8, pp. 13, 27].

The southeastern Oklahoma area includes portions of the soil classification regions known as the Ozark Highlands, Forested Coastal Plains, and Cross Timbers. Average annual rainfall is about 38 to 44 inches with a growing season of 200 to 230 days. The primary crops include small grains, grain sorghum, peanuts, and some corn. Improved pastures of bermuda grass, clover, and fescue have been established on acreages cleared of brush and timber. Commercial forests are dominant in the area and cattle are raised on free range in the wooded hills. Much of this area is devoted to livestock production [8, pp. 21, 25, 31].

The southcentral area selected includes portions of the soil classification regions, Cross Timbers and Reddish Prairies. This is a moist subhumid area which has an annual rainfall of 28 to 35 inches and an annual growing season of 200 to 225 days. Wheat, grain sorghums, peanuts, soybeans, and alfalfa are the principle crops. The rolling areas are used for small grain-cattle farming, while the more wooded areas are used primarily for livestock production. Mixed native grasses and alfalfa are cut for hay and used locally as well as sold commerically [8, pp. $13,14,30,36,37]$.

The northwestern Oklahoma area selected comprises a portion of the Rolling Red Plains soil classification regions. This dry subhumid area has an annual rainfall of 22 to 28 inches and a typical growing season of 190 to 225 days. Occasional high winds, droughts, and high moisture evaporation characterize the region. Small grain-cattle farming constitutes the principle enterprise situation. The primary crops of wheat and grain sorghum are grown on the clayey and extremely sandy soils, respectively. Medium-sized cow herds are wintered on native grass and locally grown sorghum and alfalfa hay. Grama and buffalo grasses dominate the clay soils of native pastures while tall grasses are dominant on the loam and sandy soils [8, pp. 13, 14, 42].

The panhandle area is part of the soil classification region known as the High Plains. This is a semi-arid area where the annual rainfall ranges from 17 to 22 inches. The growing season is the shortest in the state and long drought periods are common. The primary crops are wheat on loam soils and grain sorghums on the sandy lands with some alfalfa and corn grown on irrigated soils. Buffalo and grama grasses dominate the native pasturelands which are low in grass forage yield but high in nutritive value [8, pp. 13, 14, 49, 50]. Irrigation techniques are widely used for approximately half of the existing cropland [15].

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Figure 1. Map of Oklahoma Depicting the Areas of Study.

## Theoretical Minimum Resource Models

## The Basic Minimum Resource Model

The basic model is depicted in Figure 2. The segmented revenue curve OEFGHI represents the total return to land, operator labor, and management from various farm sizes (or land capital amounts) prior to deducting land, operator labor, and management costs. It represents the returns remaining after hired labor, interest charges on non-land capital and other cash costs have been paid.

Land (farm acreage) is considered a variable input in each of the theoretical minimum resource models illustrated. Farm acreage is directly related to land capital and highly correlated to total capital. For this reason, and because the determination of representative farm sizes is the ultimate objective in using minimization techniques, farm acreage is the variable resource referred to in the discussion of each of the minimum resource models.

The revenue curve, OEFGHI, reflects the typical pattern of diminishing returns for additional increments of land. It approximates a continuous curve with a series of linear segments which exhibit progressively lesser slopes as additional increments of land are included and as different levels and combinations of enterprises enter the solution. The kinks along this curve may be indicative of (1) increases in enterprises that are land intensive (e.g., livestock-improved pastures),(2) reductions in the activities that are land extensive (e.g., crops), (3) the indivisibility of certain inputs, and (4) the exhaustion of certain inputs and subsequent substitution by other types of inputs with different costs - such as hired labor for operator labor.

If line AB represents a specified cost, OA , a farm size of $\mathrm{OL}_{1}$ would be required to cover unallocated fixed costs. Line CD represents opportunity


Figure 2. Basic Conceptual Minimum Resource Model
returns, AC , for operator labor and management. A farm size of $\mathrm{OL}_{2}$ is needed to cover fixed overhead costs in addition to providing opportunity returns to operator labor and management. Land costs- rent or interest on land capital plus taxes-are represented by the height of line CJ above CD. A minimum farm size of $\mathrm{OL}_{3}$ is required to cover all costs.

Given the costs and returns of Figure 2, farm sizes larger than $\mathrm{OL}_{3}$ will provide profits whereas those smaller than OL3 will not. This acreage is not the most profitable farm size nor is it the equilibrium farm size for the area. The most profitable farm size is at OL4 where the difference between OEFGHI and CJ is the greatest. However, at OL4, profits are being realized and new entrepreneurs would be attracted to farming or existing operators would be encourage to expand. Since additional land is needed to obtain these profits, competition would result and land prices or rental rates would be expected to increase. Market forces would cause land costs to increase and CJ would shift upward to CJ'. Under these conditions the minimum size to cover costs of land, operator labor, management and unallocated fixed costs of farm would be OL5.

Within this framework for analysis it is possible that land prices, interest on land capital, or rental charges could increase beyond those levels which denote the profit maximizing farm size. These increases would be due to changes in exogenous market forces-such as unusually high interest rates, increased demand by investors seeking a tax advantage, or increased invest-

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ment by speculators. This additional competition would cause total land costs to change as depicted in Figure 3, shifting CJ upward to CJ'. Given the costs and returns assumed in Figure 3, losses would occur. New entrepreneurs would not attempt entry into farming and some existing operators would be forced out of production. The situation described above would occur unless potential or established operators, (1) could significantly reduce unallocated overhead costs, (2) obtain supplementary income through off-farm employment, or (3) are willing to accept less than an opportunity return for their labor and management. The selection of any one of these alternatives or some combination of all of them has the potential of reducing total costs to a level such that a "breakeven"' size of farm could be achieved. In Figure 3, this would represent a reduction in the charge for operator labor, management, and unallocated fixed resources from OC to OC'. Total costs (CJ') would then decrease by the amount CC' to the level C'J'" which would result in a minimum farm size of OL6.

## Levels of Owner Equity

Owner equity is defined as the net owned resources of the operator (total assets-total liabilities). The introduction of owned resources into the minimum resource model results in reduced external costs (Figure 4). First, as


Figure 3. Basic Conceptual Minimum Resource Model With High Land Costs


Figure 4. Theoretical Minimum Resource Model with Variable Levels of Operation Equity
land equity increases, land capital costs would decrease and the slope of the land cost curve would drop from AJ to AJ'. Secondly, as nonland equity increases, less interest on nonland capital is deducted from gross revenue, raising the returns curve from OI to OI'. Conceptually, the zero equity level would be the same as depicted in the basic minimum resource model illustrated in Figure 2.

Inherent in the minimum resource model with variable levels of operator equity is the assumption that the operator does not require an opportunity return for his owned resources. That is, in Figure 4, the specified level of income needed to cover unallocated fixed costs and provide opportunity returns for operator labor and management, OA, is not greater than OC in Figure 2.

A farm size of $\mathrm{OL}_{1}$ is required for a specified income level at zero equity, but a farm size of only $\mathrm{OL}_{2}$ is required with, say, 50 percent operator equity. A farm size between $\mathrm{OL}_{1}$ and $\mathrm{OL}_{2}$ would result from varying the equity level from zero to 50 percent.

An alternative means of analyzing this model involves the assumption of a farm size fixed at OL1. With zero equity only the specified costs are being covered. However, with farm size fixed at $\mathrm{OL}_{1}$ and a 50 percent equity level, returns greater than specified costs are being obtained. Similarly, returns over and above the specified costs would result when equity levels varied from zero to 50 percent. These relationships portray the types of analyses used in a portion of this study.

Various levels of land rental should not be confused with variable levels of operator equity. Rental rates are assumed analogous to interest charges on land capital and do not shift the cost and return curves as do variable equity levels. Thus, rental situations are represented by the relationships for zero equity as depicted in the basic minimum resource model, Figure 2. However, if rental rates on land are less than interest charges per acre, the slope of AJ will decrease.

## Product Prices

The conceptual minimum resource model with variable product prices includes not one, but a family of return curves, as illustrated in Figure 5. This model offers possibilities for analyzing minimum resource requirements for prospective entrants into agriculture in an uncertain marketing environment.

Assuming that the cash costs given for the preceding models are unchanged and that the returns specified in those models were obtained with average product prices, a minimum farm size prevails at OL2, as shown in Figure 5. When high product prices are introduced into the model, the required farm size decrease to OL1. However, when low prices are used, no feasible solution exists and the model assumes characteristics similar to those described by Figure 3. That is, adjustments to reduce operator labor and management opportunity returns as well as unallocated overhead costs are necessary.


Figure 5. Theoretical Minimum Resource Model With Variable Product Prices

An alternative means of analysis materializes if the farm size is assumed fixed at OL2. This would represent the long-run equilibrium farm size where profit maximization occurs using average product prices and returns are just equal to the specified costs. If product prices increase to high levels, shifting the returns curve upward to OI', profits will be realized and entry into farming will be relatively easier. Conversely, if product prices fall to low levels the returns curve shifts downward to OI" and entry becomes more difficult, if not impossible. ${ }^{1}$ Varying prices in this manner permits an analysis of entry feasibility in an uncertain marketing environment where year to year prices fluctuate about a "normal" or typical condition. These latter situations provide a foundation for portions of the analyses used later in this study.

## The Profit Maximization Model

A minimum resource organization may differ from the conventional profit maximization organization because the bias in the former is toward high returns per dollar of capital. Thus, the optimal solution would contain enterprises which substitute labor and other non-capital inputs for capital. Figure 6 illustrates the relationships between optimal solutions for situations where (1) capital is minimized and (2) profits are maximized in obtaining specified levels of income $\mathrm{Y}_{1} \ldots$. If solutions are sought which minimize capital, the expansion path would approximate isocline CA. That is, capital is treated as more expensive than labor (and other non-capital inputs). Consequently, optimal solutions at each income level are biased towards the less expensive labor inputs.

In a conventional profit maximizing framework the expansion path would be isocline DA and would result in relatively different optimal solutions. Only if capital and non-capital inputs (labor) were perfect complements would the expansion paths follow the same isocline. A profit maximizing formulation of linear programming was used to obtain optimum organizations for the representative farm sizes selected via the minimum resource model.

## Assumptions, Data, and Results of the Minimization Model

Because this study is concerned with financial alternatives and their useful applications, capital amounts needed to attain a specified income level are of paramount importance. Total capital was selected as the resource to be minimized.

## Land Resource Situations

Land is assumed to be a variable resource which can be added in completely divisible and homogeneous units. The compositions of the average

[^1]

Figure 6. Theoretical Firm Profit Maximization Model
or representative units of land for the five areas are presented in Table. 1. The percentage of each representative unit of land considered to be cropland was determined by investigating actual situations in each area as depicted in the 1969 Agricultural Census [15]. Similar means were used in estimating the composition of an average unit with respect to native pasture, improved pasture and woodland pasture. Additional adjustments were included to reflect the type of operation for each area. For example in the southcentral area a primarily crop farm was desired. Thus, the proportion of each representative unit of land devoted to cropland is much greater than for any of the other areas of study.

Only two soil qualities were distinguished in this study, Class A and Class
B. Class A land was considered bottomland in three of the five areas. In the panhandle area, however, Class A refers to cropland upon which surface irrigation is practiced. In the northwest area, Class A land denotes clayey soils. In general, the Class A land resource classification was used to account for those types of cropland which, under proper management, have the potential of producing relatively higher yields than Class B land.

Class B land is defined as being those tillable acreages on the uplands in the eastern and southeastern areas. In the southcentral and northwestern areas it includes those soils typically considered to be more sandy and producing relatively lower yields than Class A land. In the panhandle region, Class B land is simply dryland cropland.

Table 1. Land Resource Situations Assumed in the Areas of Study

| Item | Areas of Oklahoma |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Northeastern | Southeastern | Southcentral | Northwestern | Panhandle |
|  | (Per Representative Acre) |  |  |  |  |
| Cropland (percent) | 50 | 60 | 80 | 70 | ${ }^{60}$ |
| Class A (percent of cropland) | 60 | 33 | 50 | 43 | $50^{\text {a }}$ |
| Class B (percent of cropland) | 40 | 67 | 50 | 57 | 50 |
| Pastureland (percent) | 50 | 40 | 20 | 30 | 40 |
| Pasture (AUM's/acre) | . 21 | . 40 | . 21 | . 18 | . 24 |
| Land Price (\$ per acre) | 335 | 235 | 250 | 230 | 350 |
| Rental Rates (\$ per acre) | 23.58 | 9.88 | 14.00 | 7.46 | 19.92 |

[^2]The amounts of native grazing provided by each representative acre of land are included in Table 1, expressed in terms of animal unit months. The amounts of grazing provided by each of the types of pastureland (e.g., native and wooded) were determined by estimated livestock carrying capacity. For example, in the northwestern area the annual carrying capacity of native pastureland is assumed to be 20 acres per cow unit. Therefore, each full acre of native pasture supplies 0.6 AUM's of grazing. However, since native pasture constitutes only 30 percent of each representative unit of land, only 0.18 AUM's are provided by each acre.

The land prices per acre ranged from $\$ 230$ in the northwest region to $\$ 350$ in the panhandle area. These values were intended to reflect the market value of each representative unit of land in the respective areas. They were based on 1969 U.S. Census data updated by adding to each the total appreciation of land values in the area for the years 1970 through 1974 [1].

The rental rates for each area are also included in Table 1. They ranged from $\$ 7.46$ per acre in the northwestern area to $\$ 23.58$ in the northeastern area. These rates are based on a previous study [1] and represent the landlord's net return to overhead, land, risk, and management for a representative unit of land in each area.

## Non-Land Resource Restrictions

Labor: Twenty-five hundred hours of annual operator labor were assumed available in each area. This amount was distributed to four periods of 3 months each to reflect typical variations in farm labor requirements. In the first quarter (January through March) 475 hours were assumed available, 700 hours, in the second quarter, 750 hours in the third, and 575 hours in the fourth. The smaller number of hours assigned to the first and fourth periods are indicative of the shorter working days in those periods. Also, the amount of available labor for the first quarter was selected to provide for a two-week vacation by the operator. Additional labor could be hired in each period as needed for $\$ 2.00$ per hour.

Capital: Capital was assumed to be a variable resource that could be borrowed without limit so long as returns to the firm were greater than or equal to its cost. The basic capital costs used in the minimum resource model were 8.5 percent for short term and intermediate term capital and 7.5 for long term capital. These rates were determined by averaging the normal interest charges assessed by lenders as revealed in [14].

Short term capital includes the costs for operating inputs adjusted for the actual length of time the money is borrowed and is expressed in terms of annual capital. Intermediate term capital refers to capital investments for tractors, machinery, equipment, livestock, and irrigation equipment as set forth in the enterprise budgets. Long term capital charges are investments in land only.

## Management, Technology and Input-Output Relationships

Input-output coefficients used in the enterprise budgets are based upon advanced technologies relevant to each area (Tables 2 to 6 ). The coefficients reflect the production methods and managerial techniques used by the better farmers in each area. All the output relationships used are the result of crop and livestock budgets previously constructed for the area in question. ${ }^{2}$

## Production Alternatives

The alternative crop and livestock enterprises selected were limited to those which can be produced efficiently in each area. The enterprises excluded were considered too highly specialized within the context of this study. A summary of each of the budgets used is presented for each area in Tables 2 thru 6.

Crop Alternatives: The crop enterprises selected included grain sorghum, wheat, alfalfa, sudan, barley, soybeans, rye, and corn. Pasture alternatives included native and improved pastures, forage sorghums, and small grain grazing, depending upon their relevance to the specific area. Grain sorghum, wheat, and similar alternatives also produced limited amounts of grazing to the extent pasturing did not interfere with grain or hay production. Grazing production in the various enterpises was separated into three categories (1) native and improved pasture, (2) winter small grain, and (3) spring small grain. ${ }^{3}$

Restraints were included to control the levels at which some of the crop alternatives could enter optimal solutions in three of the models. In the northeastern Oklahoma area the wheat and soybeans doublecrop alternative was confined to 75 percent or less of the upland cropland available. This was done because weather conditions in only 3 of 4 years permit doublecropping. ${ }^{4}$ Also, 0.3 of each incoming representative unit of land was assumed already devoted to some type of bermuda pasture enterprise. In the southeastern area alfalfa was limited to 50 percent or less of the Class A land (bottomland). In the southcentral area grain sorghum was restricted to a maximum of 50 percent of the Class B land (upland) and soybeans were confined to no more than 50 percent of the Class A land. No restraints were placed on crop alternatives in the northwestern and panhandle regions.

Livestock Alternatives: Livestock alternatives were limited to beef cow herds and selected stocker-feeder systems. Other livestock - dairy, sheep, poultry, swine - were not considered admissible alternatives. The cow-calf systems emphasized alternative calving dates, wintering programs, and sell-

[^3]Table 2. Summary Crops and Livestock Budgets Used in the Operational Model, Northeast Area of Oklahoma.

|  | Northeast | Grain Sorghum Upland | Wheat Upland | Alfalfa Hay Bottomland | Bermuda Pasture | Fescue Pasture | Nov.-May Steers | Nov.-Mar. Steers | Wheat Bottomland | Wheat Soybean Double-crop Upland | Small Grain Graze-out Upland |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | Production |  |  |  |  |  |  |  |  |  |  |
| 0 | Total Returns |  |  |  |  |  |  |  |  |  |  |
| O | Low Prices | 61.88 | 48.25 | 108.00 | 0.0 | 146.58 | 122.60 | 86.85 | 114.69 | 0.0 |  |
| $\stackrel{\square}{7}$ | Average Prices | 90.44 | 70.75 | 151.87 | 0.0 | 0.0 | 190.53 | 159.39 | 127.39 | 167.76 | 0.0 |
| ¢ | High Prices | 143.08 | 112.00 | 219.37 | 0.0 | 0.0 | 249.13 | 208.41 | 201.60 | 265.65 | 0.0 |
| T | Yields |  |  |  |  |  |  |  |  | 27.0W |  |
| (1) | Bushels Per Acre |  | 25.00 |  |  |  |  |  | 45.00 | 21.0 S |  |
| 득. | Cwt. Per Acre | 28.00 |  |  |  |  |  |  |  |  |  |
| © | Tons Per Acre AUM's Per Acre |  |  | 3.75 |  |  |  |  |  |  |  |
| $\stackrel{3}{1}$ | AUM's Per Acre Steers (CWT.) | . 40 | . 70 | 1.00 | 7.37 | 4.50 | 6.57 | 5.54 | . 80 | . 70 | 2.75 |
| $\stackrel{\text { ¢ }}{\sim}$ | Heifers (CWT.) |  |  |  |  |  |  |  |  |  |  |
| あ | Cull Cows (CWT.) |  |  |  |  |  |  |  |  |  |  |
| @ | Cull Bulls (CWT.) |  |  |  |  |  |  |  |  |  |  |
| $\underline{\square}$ | Inputs |  |  |  |  |  |  |  |  |  |  |
|  | Operating Input Costs | 51.16 | 48.28 | 107.74 | 66.43 | 64.89 | 21.38 | 19.91 | 47.34 | 87.23 | 43.76 |
| $\stackrel{\text { ® }}{ }$ | Annual Operating Capital | 6.95 | 24.25 | 40.72 | 20.55 | 36.24 | 6.01 | 2.70 | 24.42 | 57.26 | 23.53 |
| 응 | Intermediate Term Capital | 47.23 | 43.28 | . 96 | 1.93 | 2.45 | 9.67 | 8.18 | 32.02 | 42.93 | 43.74 |
| 3 | Tractor Investment | 11.54 | 8.33 | . 49 | . 99 | 1.51 |  |  | 12.32 | 16.36 | 28.53 |
| (1) | Equipment Investment | 35.69 | 34.95 | . 47 | . 94 | . 94 | 4.46 | 4.46 | 19.69 | 25.57 | 15.21 |
|  | Machinery Investment |  |  |  |  |  | 5.21 | 3.72 |  |  |  |
| 8-8 | Livestock Investment Total Capital | 54.18 | 67.54 | 41.69 | 22.48 | 38.69 | 15.68 | 12.82 | 56.44 | 99.19 | 67.27 |
|  | Labor (Hours) |  |  |  |  |  |  |  |  |  |  |
|  | First Quarter | . 78 | . 12 | . 11 |  | . 11 | 1.53 | 1.56 | . 12 | . 11 | . 34 |
|  | Second Quarter | 1.00 | 1.71 |  | . 11 |  | 1.02 |  | 1.79 | . 90 | . 42 |
|  | Third Quarter | . 74 | 1.37 |  | . 11 |  |  |  | 1.37 | 2.24 | 1.65 |
| $\stackrel{\rightharpoonup}{\text { ® }}$ | Fourth Quarter |  |  |  |  | . 11 | 1.22 | 1.24 |  | . 36 |  |

$\stackrel{\rightharpoonup}{\omega}$

Table 2. Continued.

| Northeast | Soybeans Upland | Soybeans Bottomland | FescueBermuda Combination | Cow-Calf Fall Calving | Cow-Calf Spring Calving Winter Steers | Cow-Calf Spring Calving | Cow-Calf Fall Calving Cool Season Pasture | Barley Upland | Oats Upland |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ProductionTotal Return |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Low Prices | 87.60 | 70.08 | 12.09 | 103.05 | 123.37 | 94.36 | 100.78 | 36.16 | 43.20 |
| Average Prices | 128.10 | 102.48 | 17.06 | 133.96 | 160.40 | 122.65 | 131.03 | 53.12 | 63.84 |
| High Prices | 202.80 | 102.24 | 24.65 | 175.18 | 209.73 | 160.39 | 171.34 | 83.84 | 100.80 |
| Yields |  |  |  |  |  |  |  |  |  |
| Bushels Per Acre Cst. Per Acre | 30.0 | 24.0 |  |  |  |  |  | 32.0 | 48.0 |
| Tons Per Acre |  |  | . 5 |  |  |  |  |  |  |
| AUM's Per Acre |  |  | 7.9 |  |  |  |  | . 9 | . 8 |
| Steers (CWT.) |  |  |  | 2.14 | 3.47 | 1.96 | 2.07 |  |  |
| Heifers (CWT.) |  |  |  | 1.47 | 1.37 | 1.37 | 1.45 |  |  |
| Cull Cows (CWT.) |  |  |  | . 95 | . 95 | . 95 | . 95 |  |  |
| Cull Bulls (CWT.) |  |  |  | . 16 | . 16 | . 16 | . 16 |  |  |
| Inputs |  |  |  |  |  |  |  |  |  |
| Operating input Costs | 41.84 14.39 | 41.84 14.39 | 66.49 | 90.88 33.04 | 193.41 59.17 | 89.44 38.16 | 50.38 17.07 | 44.55 21.34 | 51.59 23.66 |
| Intermediate Term Capital | 61.70 | 61.70 | 4.91 | 358.68 | 356.36 | 359.27 | 354.27 | 43.99 | 43.38 |
| Tractor Investment | 11.18 | 11.18 | 3.02 |  |  |  |  | 8.58 | 9.21 |
| Equipment Investment | 36.13 | 36.13 | 1.89 | 44.40 | 46.00 | 62.40 | 44.40 | 35.40 | 34.17 |
| Machinery Investment |  |  |  | 19.33 | 21.41 | 26.42 | 20.93 |  |  |
| Livestock Investment |  |  |  | 294.95 | 288.95 | 270.45 | 288.95 |  |  |
| Total Capital | 61.70 | 61.70 | 33.12 | 391.73 | 415.53 | 397.43 | 371.35 | 65.33 | 67.04 |
| Labor (Hours) |  |  |  |  |  |  |  |  |  |
| First Quarter | . 57 | . 57 | . 11 | 2.13 | 2.10 | 2.10 | 1.86 | . 12 | . 11 |
| Second Quarter | 1.38 | 1.38 | . 11 | 2.07 | 2.16 | 1.62 | 2.04 | . 83 | . 35 |
| Third Quarter | . 35 | . 35 | . 22 | 2.07 | 2.34 | 2.34 | 2.04 | 1.37 | 1.24 |
| Fourth Quarter |  |  |  | 2.07 | 1.92 | 1.92 | 1.98 |  | . 25 |

Table 3. Summary Crops and Livestock Budgets Used in the Operational Model, Southeast Area of Oklahoma.

|  | Cow-Calf Fall Calving Cool Season Pasture | Cow-Calf Fall Calving | Nov.-May Steers | Grain Sorghum Upland | $\begin{gathered} \text { Oats } \\ \text { Hay } \\ \text { Upland } \end{gathered}$ | $\begin{gathered} \hline \text { Bermuda } \\ \text { Loose } \\ \text { Stacked } \\ \text { Hay } \\ \hline \end{gathered}$ | Bermuda- Fescue Combination Bottomland | BermudaSmall Grain |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ProductionTotal Returns |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Low Prices | 100.78 | 101.21 | 146.58 | 72.00 | 46.54 | 106.38 | 23.53 | 0.0 |
| Average Prices | 131.03 | 131.58 | 190.53 | 105.28 | 65.60 | 150.07 | 33.20 | 0.0 |
| High Prices | 171.34 | 172.08 | 249.13 | 166.72 | 94.76 | 216.81 | 47.97 | 0.0 |
| Yields |  |  |  |  |  |  |  |  |
| Bushels Per Acre |  |  |  |  |  |  |  |  |
| Cwt. Per Acre |  |  |  | 32.00 |  |  |  |  |
| Tons Per Acre (hay) |  |  |  |  | 2.00 | 4.5 | 1.00 |  |
| AUM's Per Acre |  |  |  | . 30 | . 87 |  | 10.50 | 8.50 |
| Steers (CWT.) | 2.07 | 2.07 | 6.57 |  |  |  |  |  |
| Heifers (CWT.) Cull Cows (CWT.) | 1.45 | 1.20 |  |  |  |  |  |  |
| Cull Cows (CWT.) Cull Bulls (CWT.) | . 95 | 1.56 .16 |  |  |  |  |  |  |
| Inputs |  |  |  |  |  |  |  |  |
| Operating Input Costs | 50.38 | 89.36 | 21.38 | 58.90 | 75.69 | 91.05 | 112.55 | 83.69 |
| Annual Operating Capital | 17.07 | 29.29 | 6.01 | 12.13 | 31.60 | 41.94 | 50.08 | 32.68 |
| Intermediate Term Capital | 354.28 | 319.47 | 9.67 | 40.16 | 75.37 | 100.42 | 75.07 | 13.84 |
| Tractor Investment |  |  |  | 24.03 | 33.89 | 33.89 | 29.55 | 8.54 |
| Equipment Investment | 44.40 20.93 | 45.00 20.63 | 4.46 5.21 | 16.14 | 41.48 | 66.53 | 45.52 | 5.30 |
| Livestock Investment | 288.95 | 253.84 |  |  |  |  |  |  |
| Total Capital | 371.35 | 348.76 | 15.68 | 52.29 | 106.97 | 142.36 | 125.15 | 46.52 |
| Labor (Hours) |  |  |  |  |  |  |  |  |
| First Quarter | 1.86 | 1.20 | 1.53 | . 81 | . 30 | .6 | . 48 | . 30 |
| Second Quarter | 2.04 | . 61 | 1.02 | 1.05 | 1.79 | . 72 | 1.79 | . 30 |
| Third Quarter | 2.04 | 1.5 |  | . 29 | 3.19 | 1.14 | 2.03 | . 30 |
| Fourth Quarter | 1.98 | 1.32 | 1.22 | . 02 |  | . 48 |  | . 72 |

Table 3. Continued.

|  | Bermuda Pasture | Average BermudaFescue Combination | Sudan Pasture Upland | Sudan Hay Upland | Soybeans Bottomland | Alfalfa <br> Maintenance Bottomland | Small Grain Graze-out Upland | Cow-Calf Spring Calving | Cow-Calf Spring Calving Winter Steers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Low Prices | 0.0 | 0.0 | 0.0 | 99.79 | 70.08 | 114.80 | 0.0 | 94.36 | 123.37 |
| Average Prices | 0.0 | 0.0 | 0.0 | 140.80 | 120.48 | 161.44 | 0.0 | 122.65 | 160.40 |
| High Prices | 0.0 | 0.0 | 0.0 | 203.41 | 162.24 | 233.24 | 0.0 | 160.39 | 209.73 |
| Yields |  |  |  |  |  |  |  |  |  |
| Bushels Per Acre |  |  |  |  | 24.00 |  |  |  |  |
| Cwt. Per Acre |  |  |  |  |  |  |  |  |  |
| Tons Per Acre |  |  |  | 4.25 |  | 4.00 |  |  |  |
| AUM's Per Acre | 9.75 | 8.0 | 7.0 |  |  |  | 2.75 |  |  |
| Steers (CWT.) |  |  |  |  |  |  |  | 1.96 | 3.47 |
| Heifers (CWT.) |  |  |  |  |  |  |  | 1.37 | 1.37 |
| Cull Cows (CWT.) |  |  |  |  |  |  |  | . 95 | . 95 |
| Cull Bulls (CWT.) |  |  |  |  |  |  |  | . 16 | . 16 |
| Inputs |  |  |  |  |  |  |  |  |  |
| Operating Input Costs | 77.92 | 66.83 | 39.76 | 132.26 | 44.72 | 73.80 | 43.76 | 89.44 | 103.00 |
| Annual Operating Capital | 34.05 | 36.10 | 2.29 | 80.62 | 4.71 | 21.92 | 23.53 | 59.17 | 59.17 |
| Intermediate Term Capital | 22.91 | 8.25 | 33.83 | 33.83 | 73.08 | 138.81 | 43.74 | 359.27 | 356.36 |
| Tractor Investment | 21.28 | 6.80 | 18.53 | 18.53 | 29.97 | 48.07 | 28.52 |  |  |
| Equipment | 1.63 | 1.45 | 15.29 | 15.29 | 43.09 | 90.74 | 15.21 | 62.40 | 46.00 |
| Machinery Investment |  |  |  |  |  |  |  | 26.42 | 21.41 |
| Livestock Investment |  |  |  |  |  |  |  | 270.45 | 288.95 |
| Total Capital | 56.96 | 44.34 | 36.11 | 114.45 | 77.79 | 160.72 | 67.27 | 397.43 | 415.53 |
| Labor (Hours) |  |  |  |  |  |  |  |  |  |
| First Quarter | .30 90 | .48 .24 | .96 .98 | .96 .98 | 1.39 | .35 .310 | . 34 | 2.10 | 2.10 |
| Second Quarter | . 90 | . 24 | 1.28 | 1.28 | 2.08 | 3.10 | . 47 | 1.62 | 2.16 |
| Third Quarter | . 60 | . 48 | . 11 | . 11 | . 41 | 3.10 | 1.65 | 2.34 | 2.34 |
| Fourth Quarter | . 30 |  | . 02 | . 02 | . 98 |  |  | 1.92 | 1.92 |

Table 4. Summary Crops and Livestock Budgets Used in the Operational Model, Southcentral Area of Oklahoma.

| \$ |  | Bariey Bottomland | Grain Sorghum Upland | Wheat Bottomland | Wheat Upland | Alfalfa Hay Bottomland | $\begin{aligned} & \text { Oats } \\ & \text { Hay } \\ & \text { Upland } \end{aligned}$ | Bermuda Overseeded with Rye | Bermuda Pasture |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | Production |  |  |  |  |  |  |  |  |
|  | Total Returns |  |  |  |  |  |  |  |  |
|  | Low Prices | 50.85 | 58.50 | 61.76 | 46.32 | 130.32 | 46.50 | 0.0 | 0.0 |
| ग | Average Prices | 72.00 | 85.54 | 90.56 | 67.92 | 183.29 | 65.60 | 0.0 | 0.0 |
| (1) | High Prices | 117.90 | 135.46 | 143.36 | 107.52 | 264.73 | 94.76 | 0.0 | 0.0 |
| 은 | Yield |  |  |  |  |  |  |  |  |
| $\stackrel{\text { E }}{ }$ | Bushels Per Acre | 45.00 |  | 32.00 | 24.00 |  |  |  |  |
| $\stackrel{\overline{7}}{ }$ | Cwt. Per Acre |  | 26.00 |  |  | 4.50 | 2.00 |  |  |
| ${ }^{\text {P }}$ | AUM's Per Acre | 1.10 | . 30 | 1.30 | 1.10 |  | . 87 | 8.75 | 5.50 |
| ${ }_{\text {© }}$ | Steers (CWT.) |  |  |  |  |  |  |  |  |
| $\stackrel{\text { c }}{\substack{0}}$ | Heifers (CWT.) Cull Cows (CWT.) |  |  |  |  |  |  |  |  |
|  | Inputs |  |  |  |  |  |  |  |  |
| 0 | Operating Input Costs | 54.34 | 39.97 | 58.62 | 58.62 | 120.51 | 74.84 | 85.26 | 49.89 |
| 2 | Annual Operating Capital | 21.95 | 21.03 | 24.11 | 24.11 | 25.32 | 30.88 | 50.07 | 17.91 |
|  | Intermediate Term Capital | 29.33 | 9.44 | 32.92 | 32.92 | 170.75 | 70.27 | 20.36 | 10.65 |
| $\bar{\square}$ | Tractor Investment | 17.94 | 7.06 | 17.37 | 17.37 | 43.81 | 35.90 | 13.90 | 8.55 |
| $\bigcirc$ | Equipment Investment | 11.39 | 2.38 | 15.55 | 15.55 | 126.94 | 34.37 | 6.46 | 2.10 |
| $\bigcirc$ | Machinery Investment |  |  |  |  |  |  |  |  |
| (1) | Livestock Investment |  |  |  |  |  |  |  |  |
|  | Labor (Hours) |  |  |  |  |  |  |  |  |
| - | First Quarter | . 01 |  | . 06 | . 06 |  | . 30 | . 12 |  |
|  | Second Quarter | . 22 | . 33 | . 22 | . 22 | 2.28 | 1.37 | 1.55 | 1.55 |
|  | Third Quarter | 1.07 | . 10 | . 78 | . 78 | 3.63 | 1.82 | . 12 | . 12 |
|  | Fourth Quarter |  |  |  |  |  |  | 1.30 |  |



Table. 5. Summary Crops and Livestock Budgets Used in the Operational Mode, Northwest Area of Oklahoma.

| \$1 |  | Grain Sorghum Sandy Soll | Nov.-May Steers | Summer Stockers | Barley Clayey Soll | Wheat Clayey Soll | Wheat Sandy Soli | Alfalfa Hay Clay Soll |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| O | ProductionTotal Returns |  |  |  |  |  |  |  |
| 득 |  |  |  |  |  |  |  |  |
| $\bigcirc$ | Low Prices | 46.41 | 146.58 | 144.26 | 25.99 | 42.46 | 30.88 | 87.06 |
|  | Average Prices | 67.83 | 190.53 | 187.52 | 38.18 | 62.26 | 45.28 | 122.42 |
|  | High Prices | 107.31 | 249.13 | 245.25 | 60.26 | 98.56 | 71.68 | 176.85 |
|  | Yields |  |  |  |  |  |  |  |
|  | Bushels Per Acre |  |  |  | 23.00 | 22.0 | 16.0 |  |
|  | Cwt. Per Acre | 21.00 |  |  |  |  |  |  |
|  | AUM's Per Acre | . 75 |  |  | . 50 | . 50 | . 45 | 3.00 .20 |
|  | Steers (CWT.) |  | 6.57 | 6.76 |  |  |  |  |
|  | Heifers (CWT.) |  |  |  |  |  |  |  |
|  | Cull Cows (CWT.) |  |  |  |  |  |  |  |
|  | Inputs |  |  |  |  |  |  |  |
| 2 | Operating Input Costs | 33.34 | 21.38 | 11.42 | 32.65 | 36.34 | 36.34 | 98.01 |
|  | Annual Operating Costs | 6.93 | 6.01 | 1.67 | 14.08 | 16.10 | 16.10 | 40.60 |
| $\begin{aligned} & \overline{\bar{\gamma}} \\ & \mathbf{\delta} \\ & \mathbf{3} \\ & \mathbf{0} \end{aligned}$ | Intermediate Term Capital | 35.98 | 9.67 | 5.30 | 18.97 | 18.97 | 11.93 | 44.53 |
|  | Tractor Investment | 21.70 |  |  | 8.92 | 8.92 | 8.92 | 46.97 |
|  | Equipment Investment | 14.27 | 4.46 | . 75 | 10.05 | 10.05 | 10.05 | 64.96 |
|  | Machinery Investment |  | 5.21 | 4.55 |  |  |  |  |
|  | Livestock Investment | 42.91 | 15.68 | 6.97 | 33.05 | 35.07 | 35.07 | 152.53 |
| - | Labor (Hours) |  |  |  |  |  |  |  |
| $\bigcirc$ | First Quarter | . 36 | 1.53 |  |  |  |  | . 26 |
| O | Second Quarter | . 71 | 1.02 | 1.00 | . 12 | . 12 |  |  |
| $\stackrel{7}{\square}$ | Third Quarter | . 29 |  | 1.50 | . 46 | . 40 | . 46 | 2.24 |
| 三. | Fourth Quarter |  | 1.22 | . 50 |  |  |  |  |

Table 5. Continued.

|  | Lovegrass Pasture | Sudan Hay Sandy Soil | Sudan Pasture Sandy Soil | Small Grain Graze-out Clay Soil | Range CowCalf | Nov.-Mar. Steers | Oct.-Oct. Steers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production |  |  |  |  |  |  |  |
| Total Returns |  |  |  |  |  |  |  |
| Low Prices | 0.0 | 97.48 | 0.0 | 0.0 | 106.27 | 122.60 | 163.10 |
| Average Prices | 0.0 | 137.52 | 0.0 | 0.0 | 138.18 | 159.39 | 211.98 |
| High Prices | 0.0 | 198.68 | 0.0 | 0.0 | 182.77 | 208.41 | 277.90 |
| Yields |  |  |  |  |  |  |  |
| Bushels Per Acre |  |  |  |  |  |  |  |
| Cwt. Per Acre |  |  |  |  |  |  |  |
| Tons Per Acre |  | 4.00 | 6.50 |  |  |  |  |
| AUM's Per Acre | 8.00 |  |  | 2.40 |  |  |  |
| Steers (CWT.) |  |  |  |  | 2.40 | 5.54 | 7.91 |
| Heifers (CWT.) |  |  |  |  | 1.66 |  |  |
| Cull Cows (CWT.) |  |  |  |  | . 95 |  |  |
| Cull Bulls (CWT.) |  |  |  |  |  |  |  |
| Inputs |  |  |  |  |  |  |  |
| Operating Input Costs | 48.43 | 80.99 | 24.99 | 27.49 | 83.19 | 19.91 | 44.18 |
| Annual Operating Capital | 8.52 | 27.42 | 5.25 | 18.79 | 27.05 | 2.70 | 16.36 |
| Intermediate Term Capital | 44.53 | 29.14 | 29.14 | 24.20 | 547.96 | 8.18 | 59.30 |
| Tractor Investment | 44.53 | 20.48 | 20.46 | 14.75 | 29.83 | 4.46 | 13.54 |
| Equipment Investment |  | 8.69 | 8.69 | 9.45 | 198.75 | 3.72 | 28.23 |
| Machinery Investment |  |  |  |  | 20.78 |  | 17.53 |
| Livestock Investment |  |  |  |  | 298.60 |  |  |
| Total Capital | 53.05 | 56.56 | 34.40 | 42.99 | 575.02 | 12.82 | 75.66 |
| Labor (Hours) |  |  |  |  |  |  |  |
| First Quarter | 1.21 |  |  |  | 4.05 | 1.56 | 1.53 |
| Second Quarter | 1.21 | 1.42 | 1.42 | . 22 | 2.39 |  | 1.33 |
| Third Quarter |  |  |  | . 84 | 2.13 |  | 1.63 |
| Fourth Quarter |  |  |  |  | 2.17 | 1.24 | 1.67 |

Table 6. Summary Crops and Livestock Budgets Used in the Operational Model, Panhandle Area of Oklahoma.

|  |  | Nov.-May Steers | Nov.-Mar. Steers | Summer Steers | Grain Sorghum Dryland | Wheat Dryland | Corn Surface Irrigation | Grain Sorghum Surface Irrigation | Wheat Surface Irrigation | Silage Surface Irrigation | Small <br> Grain <br> Graze-out <br> Dryland |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | Low Prices | 146.58 | 122.60 | 136.82 | 47.25 | 31.85 | 214.50 | 139.50 | 106.15 | 135.0 | 0.0 |
|  | Average Prices | 190.53 | 159.39 | 184.14 | 69.09 | 46.69 | 313.30 | 203.98 | 155.65 | 198.0 | 0.0 |
|  | High Prices | 249.13 | 208.41 | 245.25 | 109.41 | 73.92 | 496.60 | 323.02 | 246.40 | 313.40 | 0.0 |
| D | Yields |  |  |  |  |  |  |  |  |  |  |
| (1) | Bushels Per Acre |  |  |  |  | 16.50 | 130.00 |  | 55.0 |  |  |
| ? | Cwt. Per Acre |  |  |  | 21.00 |  |  | 62.0 |  |  |  |
| ㄷ. | Tons Per Acre |  |  |  |  |  |  |  |  | 20.0 |  |
| (1) | AUM's Per Acre |  |  |  | . 75 | . 35 | 1.4 | 1.4 | 1.0 |  | 2.0 |
| 3 | Steers (CWT.) | 6.57 | 5.54 | 6.76 |  |  |  |  |  |  |  |
| (1) | Heifers (CWT.) |  |  |  |  |  |  |  |  |  |  |
| 需 | Cull Cows (CWT.) Cull Bulls (CWT.) |  |  |  |  |  |  |  |  |  |  |
|  | Inputs |  |  |  |  |  |  |  |  |  |  |
| $\stackrel{0}{2}$ | Operating Input Costs | 21.38 | 19.91 | 11.42 | 33.43 | 35.34 | 138.96 | 86.57 | 72.87 | 107.38 | 12.61 |
| Q | Annual Operating Capital | 6.01 | 2.70 | 1.668 | 6.93 | 17.22 | 38.65 | 22.90 | 25.61 | 28.72 | 6.45 |
|  | Intermediate Term Capital | 9.67 | 8.18 | 5.30 | 35.97 | 22.56 | 128.74 | 128.74 | 11.93 | 123.04 | 23.80 |
|  | Tractor Investment |  |  |  | 21.70 | 11.89 | 37.64 | 37.64 | 25.53 | 33.35 | 14.99 |
|  | Equipment Investment | 4.46 | 4.46 | . 75 | 14.27 | 10.67 | 25.59 | 25.59 | 20.97 | 23.98 | 8.81 |
|  | Machinery Investment | 5.21 | 3.72 | 4.55 |  |  |  |  |  |  |  |
|  | Livestock Investment 3.72 |  |  |  |  |  |  |  |  |  |  |
|  | Irrigation Investment |  |  |  |  |  | 65.51 | 65.51 | 65.43 | 65.51 |  |
| $\bigcirc$ | Total Capital | 15.68 | 12.82 | 6.97 | 47.91 | 39.78 | 167.39 | 151.64 | 137.54 | 151.76 | 30.25 |
| 음 | Labor (Hours) |  |  |  |  |  |  |  |  |  |  |
| 8 | First Quarter | 1.53 | 1.56 |  | . 36 |  | . 56 | . 42 |  |  |  |
|  | Second Quarter | 1.02 |  | 1.00 | . 71 | . 12 | 3.60 | 3.02 | 1.94 | 2.96 | . 22 |
|  | Third Quarter |  |  | 1.50 | . 29 | . 50 | 2.17 | 2.90 | 2.36 | 3.37 | . 60 |
| こ. | Fourth Quarter | 1.22 | 1.24 | . 50 |  |  | . 58 | . 58 | . 80 | . 36 |  |

ing dates. The selected stocker-feeder enterprises accentuated various buying dates, feeding systems, and selling dates commensurate with grazing provided by pasture alternatives.

## Input Prices

The input prices used to revise the previously constructed enterprise budgets are shown in Table 7. These prices were determined through contacts with Oklahoma State University extension farm management personnel, various merchants and dealers, and other researchers. The input costs approximate current (1974) prices paid by farmers in the five areas of study.

## Output Prices

To observe the effects of various market situations on entry, three output price levels were selected for each of the techniques used by the better farmers in each area.

Crops: The prices of crops produced for sale were initially determined by their historical relationships to the price of wheat. For example, the average price of corn during crop years 1963 to 1973 was 84 percent of the average price of wheat for the same period. Similar relationships for all crops - excluding grain sorghum, soybeans, silage, and alfalfa hay - were determined based on average prices for the 1963-1973 period. The prices determined for some crops were greatly overestimated when based on their relationships to average wheat prices during the 1963-1973 period. Grain sorghum and soybean prices were adjusted by using average prices for crop years 1955 to 1973. Similarly, corn silage and alfalfa hay prices were selected independent of their historical relationships to wheat prices. The prices for other types of hay were based on their relationships to the average alfalfa hay price during the 1963-1973 period.

The three wheat prices used were $\$ 2.05, \$ 3.00$ and $\$ 4.75$ per bushel, adjusted seasonally [3]. These were intended to reflect low, average, and high levels of market prices, respectively. The seasonally adjusted prices were typically lower than the prices shown in Table 8 because of the assumption inherent in each budget that outputs are sold at the time of harvest. ${ }^{5}$

Livestock: The prices for the types of livestock production specified in each budget were all based on the average prices for the 1966-1973 period. Analogous to the procedure for determining crop prices, the prices for relevant weights and grades of livestock were based on historical relationships to the prices of $300-500 \mathrm{lb}$. choice steers. For example, the average annual price for $500-800 \mathrm{lb}$. choice steers in the period 1966-1973 was 88 percent of the average, annual price for the $300-500 \mathrm{lb}$. choice stocker steers during the same years. The three prices per hundredweight for $300-500 \mathrm{lb}$. choice steers used were

[^4]Table 7. Assumed Prices Paid for Selected Inputs in the Five Areas of Study.

| Item | Units | Price |
| :---: | :---: | :---: |
| Plant Seed |  |  |
| Soybean Seed | BU. | 8.50 |
| Barley Seed | BU. | 3.30 |
| Oats Seed | BU. | 2.75 |
| Milo Seed | LB. | . 30 |
| Wheat Seed | BU. | 6.00 |
| Ryegrass Seed | LB. | . 28 |
| Sudan Seed | LB. | . 22 |
| Alfalfa Seed | LB. | 2.00 |
| Rye Seed | CWT. | 7.00 |
| Grass Seed | LB. | . 20 |
| Lovegrass Seed | LB. | 2.00 |
| Corn Seed | LB. | . 52 |
| Silage Seed | LB. | . 52 |
| Fertilizers |  |  |
| Nitrogen |  |  |
| Dry | LB. | . 25 |
| Anhydrous Ammonia | LB. | . 14 |
| Phosphate | LB. | . 21 |
| Potash | LB. | . 08 |
| Lime | TON | 6.00 |
| Chemicals |  |  |
| Herbicide | ACRE | 6.25 |
| Parathion | ACRE | 3.00 |
| Atrazine | ACRE | 7.50 |
| 2-4-D | ACRE | 1.75 |
| Insecticide | ACRE | 2.20 |
| Insecticide - Irrigated Land | ACRE | 8.00 |
| Herbicide - Irrigated Land | ACRE | 5.63 |
| Miscellaneous - Crop budgets |  |  |
| Trucking | BU. | . 10 |
| Custom Combining | ACRE | 8.00 |
| Trucking - Milo | CWT. | . 17 |
| Custom Combining - Corn | BU. | . 18 |
| Fertilizer Spreader Rental | ACRE | 1.00 |
| Sprayer Rental | ACRE | 3.25 14.00 |
| Hay Hauling | TON | 6.00 |
| Hay - Miscellaneous Expense | ACRE | 3.25 |
| Miscellaneous - Livestock Budgets |  |  |
| Creep Feed | LB. | . 07 |
| Starter Feed | CWT. | 6.75 |
| 20\% Protein Suppl. | LB. | . 075 |
| 44\% Protein Suppl. | CWT. | 9.00 |
| Salt and Minerals | LB. | . 04 |
| Vet. and Med. | AU. ${ }^{\text {a }}$ | 3.00 |
| Personal Taxes | AU. | 3.00 |
| Livestock Supplies | AU. | 3.50 |
| Replacement Bull | AU. | 6.00 |
| Hauling and Marketing | AU. | 5.00 |
| Sales Commission | HD. CWT. | 3.50 .25 |

$a_{A U}$ - Animal Unit or Cow Unit.
$\$ 25.00, \$ 32.50$, and $\$ 42.50$ to indicate low, average, and high levels of market prices, respectively. All steer and heifer prices determined were seasonally adjusted to reflect the effects of seasonal price fluctuations at the time of marketing [11]. The prices for all cull (cutter) cows and cull (cutter) bulls were not seasonally adjusted, but used as shown in Table 8.

The average or middle product prices for both crops and livestock were used in the minimization models for the study areas to determine representa-

Table 8. Assumed Prices Received in the Study Areas.

| Item | Units | Percent of Base ${ }^{\text {a }}$ | Price Level |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Low | Average | High |
| Crops |  |  |  |  |  |
| Wheat | BU. | 100 | 2.05 | 3.00 | 4.75 |
| Rye | BU. | 66 | 1.35 | 1.98 | 3.13 |
| Corn | BU. | 84 | 1.72 | 2.52 | 3.99 |
| Oats | BU. | 47 | . 96 | 1.41 | 2.23 |
| Barley | BU. | 60 | 1.23 | 1.80 | 2.85 |
| Milo | CWT. | 112 | 2.30 | 3.36 | 5.32 |
| Soybeans | BU. | 150 | 3.08 | 4.50 | 7.13 |
| Alfalfa | TON | N/A | 32.00 | 45.00 | 65.00 |
| Other Hay ${ }^{\text {b }}$ | TON | 82 | 26.14 | 36.77 | 53.12 |
| Silage | TON | N/A | 6.75 | 9.90 | 15.67 |
| Livestock |  |  |  |  |  |
| 300-500 lb. Steers ${ }^{\text {c }}$ | CWT. | 100 | 25.00 | 32.50 | 42.50 |
| 300-500 lb. Heifers | CWT. | 85 | 21.25 | 27.63 | 36.13 |
| $500-800 \mathrm{lb}$. Steers | CWT. | 88 | 22.00 | 28.60 | 37.40 |
| 500-800 lb. Heifers | CWT. | 79 | 19.75 | 25.67 | 33.57 |
| 800-1000 lb. Steers | CWT. | 81 | 20.25 | 26.33 | 34.43 |
| Cutter Cows | CWT. | 52 | 13.00 | 16.90 | 22.10 |
| Cutter Bulls | CWT. | 64 | 16.00 | 20.80 | 27.20 |

a Bases are (1) wheat for the crops specified and (2) $300-500 \mathrm{lb}$. stecrs for the livestock budgets
The prices for other hay are $82 \%$ of the selected alfalfa price.
cThose prices were also used to determine the costs of purchasing stocker calves.
tive farm sizes. The low and high levels of product prices were used in the profit maximization models to be discussed later.

## Target Income Selection

A major consideration in any minimum resource study is that of selecting an appropriate level of income to attain. Brewster contended that the most appropriate income level would be ". . . . industrial worker earnings adjusted for differences in the purchasing power of money, cost of living, and values of non-money income items so that any given level would represent equivalent quantities of want-satisfying goods in both farm and nonfarm modes of life" [4, p.97]. This precludes the selection of an income identical to that of factory workers because it would not necessarily equalize real incomes between farming and nonfarming. Therefore, the differences pointed out by Brewster in the form of items such as lower rural housing costs and farm produced foods must be accounted for.

The average annual earnings per employee in various selected industries are shown in Table 9 for Oklahoma in 1973. The average annual earnings ranged from $\$ 4,133$ for the apparel products industry to $\$ 10,426$ for the contract construction group. The average wage per full-time employee in manufacturing was $\$ 7,391$. These earnings reflect varying skills and training required in the various industries.

It was imperative that an income level be selected which was comparable to that of the average nonfarm worker after adjustments for differences similar to those indicated above were accounted for. Thus, the level of income to operator labor, management, and risk assumed for this study was $\$ 7,000$.

Table 9. Average Annual Earnings per Full-Time Employee for Selected Industries in Oklahoma, 1973a.

| Type of Industry | Average Annual <br> Earnings |
| :--- | ---: |
| Selected Industries |  |
| Manufacturing | $\mathbf{7 , 3 9 1}$ |
| Petroleum Refining | 10,263 |
| Primary Metals | 8,405 |
| Machinery (except electrical) | $\mathbf{7 , 8 6 3}$ |
| Fabricated Metals | $\mathbf{7 , 3 5 4}$ |
| Printing and Publishing | $\mathbf{7 , 9 0 0}$ |
| Stone, Clay, and Glass Products | $\mathbf{7 , 8 5 8}$ |
| Food and Kindred Products | $\mathbf{7 , 2 0 0}$ |
| Apparel Products | $\mathbf{7 , 3 7 3}$ |
| Wholesale Trade | $\mathbf{8 , 7 5 0}$ |
| Oil and Gas Mining | 10,426 |
| Contract Construction | 5,587 |
| Retail Trade |  |

${ }^{\text {a }}$ Average annual earnings are calculated by multiplying average weekly earnings times 50 weeks.
${ }^{\text {b }}$ ()klahoma Employment Security Commission, Research and Planning Division, Handbook of Oklahoma Employment Statistics, Revised Data Thru 1973, Oklahoma State Employment Service (Oklahoma City, June, 1974)

## Unallocated Overhead Costs

Some farm costs are virtually independent of farm size and capital requirements and cannot be attributed to the production of any specific enterprises. Costs such as hay storage, fencing, building depreciation, and machinery ownership costs are included in the enterprise budgets and the total costs vary with the farm size and amounts of enterprises. Total real estate taxes also vary with the farm size. Cash outlays for insurance, bookkeeping, tax service, telephone use, and farm pick-up truck expenses cannot be precisely allocated to specific enterprises. These unallocated overhead costs per farm were assumed to be $\$ 1,000$ for this study and were added to the specified income target for each area.

## Institutional Restraints

Because of the policy emphases on free markets at the time of this study, no institutional restraints were present. Although governmental farm allotments for various enterprises were still maintained for crop insurance payments and other programs, they have no effect on minimum capital requirements. In the context of these models, input and output prices were assumed to be determined by market equilibria. Thus, no marketing restraints for inputs or outputs were included.

## Minimum Resource Requirements for the Areas of Study

Preliminary programming with average product prices indicated that infeasible solutions would result in some areas. That is, with the predetermined costs and returns in each model, no farm size could be obtained which yielded the specified income level. For this reason, and to determine the
sensitivity of the models for each area to the level of long term borrowing costs, a programming routine was utilized which varied the long term interest rate in 0.5 percent increments, ranging from 0 to 10 percent. This permitted an analysis of the levels of long term capital costs which rendered the solutions infeasible.

It also provided varying combinations of minimum capital requirements and farm sizes (acres) for each additional increment of interest rate. The amounts of short term, intermediate term, long term, and total capital required for each long term interest rate level, as well as the associated farm sizes are presented by area in Tables 10 to 14. These various capital amounts and farm sizes are discussed by area in the remainder of this section.

## Northeastern Area

The operational model for this area yielded an infeasible solution with the 7.5 percent long term interest rate. When the interest rate was varied from 0 to 10 percent, feasible solutions were obtained so long as the rate did not exceed 6.5 percent. The total capital requirements and the related farm acreages are shown graphically in Figure 7. This diagram - as well as those for other areas - presents the capital amounts and farm sizes required for each level of borrowing cost. For example, at the 2 percent long term interest rate in Figure 7, a farm size of approximately 400 acres and total capital amounts of approximately $\$ 150,000$ were required to obtain the target income level.

The total capital requirements increased at an increasing rate with additional increments of interest. The capital amounts ranged from approximately $\$ 115,000$ with zero percent interest to slightly more than $\$ 1$ million at

## Table 10. Estimated Minimum Capital Requirements and Farm Sizes to Earn a $\$ 7,000$ Return to Operator Labor, Management and Risk; Variable Long Term Interest Rates, Northeastern Oklahoma.

| Long Term Interest Rate | Farm Size | Capital Requirements |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total Capital | Short Term | Intermediate Term | Long Term |
| (Percent) | (Acres) | (Dollars) | (Dollars) | (Dollars) | (Dollars) |
| 0.0 | 298 | 114,696 | 6,912 | 7,772 | 100,010 |
| 0.5 | 318 | 122.343 | 7,373 | 8,290 | 106,678 |
| 1.0 | 341 | 131,083 | 7,900 | 8,883 | 114,299 |
| 1.5 | 367 | 141,168 | 8,507 | 9,566 | 123,093 |
| 2.0 | 398 | 152,933 | 9,216 | 10,363 | 133,352 |
| 2.5 | 434 | 166,838 | 10,054 | 11,306 | 145,477 |
| 3.0 | 478 | 183,525 | 11,060 | 12,436 | 160,027 |
| 3.5 | 530 | 203,921 | 12,289 | 13,818 | 177,811 |
| 4.0 | 508 | 229,268 | 12,928 | 46,046 | 170,293 |
| 4.5 | 568 | 256,576 | 14,468 | 51,530 | 190,577 |
| 5.0 | 645 | 291,270 | 16,424 | 58,498 | 216,346 |
| 5.5 | 771 | 348,080 | 19,627 | 69,908 | 258,543 |
| 6.0 | 1,081 | 487,838 | 27,508 | 97,977 | 362,351 |
| 6.5 | 2,400 | 1,082,683 | 61,051 | 217,445 | 804,182 |

Table 11. Estimated Minimum Capital Requirements and Farm Sizes to Earn a $\$ 7,000$ Return to Operator Labor, Management and Risk; Variable Long Term Interest Rates, Southeastern Oklahoma.

| Long Term Interest Rate | Farm Size | Capital Requirements |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total Capital | Short Term | Intermediate Term | Long Term |
| (Percent) | (Acres) | (Dollars) | (Dollars) | (Dollars) | (Dollars) |
| 0.0 | 299 | 83,554 | 2,244 | 11,126 | 70,184 |
| 0.5 | 312 | 87,387 | 2,347 | 11,636 | 73,404 |
| 1.0 | 327 | 91,589 | 2,460 | 12,195 | 76,934 |
| 1.5 | 344 | 96,216 | 2,585 | 12,812 | 80,820 |
| 2.0 | 362 | 101,334 | 2,722 | 13,493 | 85,119 |
| 2.5 | 382 | 107,028 | 2,875 | 14,251 | 89,902 |
| 3.0 | 405 | 113,401 | 3,048 | 15,100 | 95,254 |
| 3.5 | 431 | 120,579 | 3,239 | 16,056 | 101,284 |
| 4.0 | 460 | 128,728 | 3,458 | 17,141 | 108,128 |
| 4.5 | 493 | 138,058 | 3,708 | 18,383 | 115,965 |
| 5.0 | 532 | 148,846 | 3,998 | 19,820 | 125,028 |
| 5.5 | 577 | 161,463 | 4,337 | 21,500 | 135,626 |
| 6.0 | 630 | 176,417 | 4,738 | 23,491 | 148,187 |
| 6.5 | 695 | 194,424 | 5,222 | 25,889 | 163,312 |
| 7.0 | 780 | 218,242 | 5,862 | 29,060 | 183,318 |
| 7.5 | 905 | 253,439 | 6,807 | 33,747 | 212,883 |
| 8.0 | 1,104 | 309,050 | 8,301 | 41,152 | 259,596 |
| 8.0 | 1,104 | 309,050 | 8,301 | 41,152 | 259,596 |
| 8.5 | 1.434 | 401,224 | 10,778 | 53,426 | 337,020 |
| 9.0 | 2,266 | 634,215 | 17,036 | 84,451 | 532,727 |
| 9.5 | 6,761 | 1,891,721 | 8,301 | 251,898 | 1,589,007 |

Table 12. Estimated Minimum Capital Requirements and Farm Sizes to Earn a $\$ 7,000$ Return to Operator Labor, Management and Risk; Variable Long Term Interest Rates, Southcentral Oklahoma.

| Long Term Interest Rate | Farm Size | Capital Requirements |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total Capital | Short <br> Term | Intermediate Term | Long Term |
| (Percent) | (Acres) | (Dollars) | (Dollars) | (Dollars) | (Dollars) |
| 0.0 | 316 | 94,380 | 6,474 | 8,745 | 79,160 |
| 0.5 | 333 | 99,293 | 6,811 | 9,200 | 83,280 |
| 1.0 | 351 | 104,744 | 7,185 | 9,705 | 87,853 |
| 1.5 | 317 | 110,830 | 7,602 | 10,269 | 92,957 |
| 2.0 | 371 | 110,830 | 7,602 | 10,903 | 98,691 |
| 2.5 | 421 | 125,401 | 8,602 | 11,620 | 105,178 |
| 3.0 | 450 | 134,224 | 9,207 | 12,437 | 112,579 |
| 3.5 | 476 | 144,376 | 10,369 | 14,756 | 119,248 |
| 4.0 | 515 | 156,003 | 11,205 | 15,946 | 123,851 |
| 4.5 | 522 | 168,971 | 10,774 | 27,756 | 130,442 |
| 5.0 | 568 | 183,970 | 11,729 | 30,220 | 142,021 |
| 5.5 | 600 | 201,784 | 13,023 | 38,809 | 149,952 |
| 6.0 | 675 | 223,119 | 14,321 | 40,056 | 168,742 |
| 6.5 | 772 | 250,566 | 15,990 | 41,660 | 192,915 |
| 7.0 | 925 | 293,542 | 19,426 | 42,755 | 231,360 |
| 7.5 | 1,192 | 370,459 | 23,312 | 48,633 | 298,183 |
| 8.0 | 1,784 | 537,555 | 33,646 | 57,040 | 446,049 |
| 8.5 | 4,180 | 1,336,350 | 71,710 | 218,489 | 1,045,227 |

Table 13. Estimated Minimum Capital Requirements and Farm Sizes to Earn a \$7,000 Return to Operator Labor, Management and Risk; Variable Long Term Interest Rates, Northwestern Oklahoma.

| Long Term Interest Rate | Farm Size | Capital Requirements |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total Capital | Short Term | Intermediate Term | Long Term |
| (Percent) | (Acres) | (Dollars) | (Dollars) | (Dollars) | (Dollars) |
| 0.0 | 430 | 112,739 | 3,700 | 10,002 | 98,970 |
| 0.5 | 459 | 120,172 | 3,944 | 10,662 | 105,498 |
| 1.0 | 491 | 128,655 | 4,222 | 11,414 | 112,942 |
| 1.5 | 528 | 138,427 | 4,543 | 12,281 | 121,520 |
| 2.0 | 571 | 149,804 | 4,916 | 13,290 | 131,509 |
| 2.5 | 623 | 103,220 | 5,356 | 14,481 | 143,280 |
| 3.0 | 684 | 179,274 | 5,884 | 15,095 | 147,380 |
| 3.5 | 750 | 198,832 | 6,525 | 17,640 | 174,549 |
| 4.0 | 852 | 223,180 | 7,324 | 19,800 | 195,923 |
| 4.5 | 971 | 254,322 | 8,347 | 22,563 | 223,262 |
| 5.0 | 1,128 | 295,565 | 9,700 | 26,223 | 259,468 |
| 5.5 | 1,346 | 352,773 | 11,577 | 31,298 | 209,690 |
| 6.0 | 1,707 | 447,451 | 14,685 | 39,698 | 392,805 |
| 6.5 | 2,637 | 690,888 | 22,674 | 61,296 | 606,510 |
| 7.0 | 35,988 | 9,428,810 | 9,700 | 309,450 | 8,277,295 |

Table 14. Estimated Minimum Capital Requirements and Farm Sizes to Earn a $\$ 7,000$ Return to Operator Labor, Management and Risk; Variable Long Term Interest Rates, Panhandle Area of Oklahoma.

| Long Term Interest Rate | $\begin{aligned} & \text { Farm } \\ & \text { Size } \end{aligned}$ | Capital Requirements |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total Capital | Short Term | Intermediate Term | Long Term |
| (Percent) | (Acres) | (Dollars) | (Dollars) | (Dollars) | (Dollars) |
| 0.0 | 144 | 59,417 | 1,987 | 7,172 | 50,257 |
| 0.5 | 148 | 61,344 | 2,051 | 7,404 | 51,887 |
| 1.0 | 153 | 63,400 | 2,120 | 7,653 | 53,626 |
| 1.5 | 159 | 65,600 | 2,194 | 7,918 | 55,486 |
| 2.0 | 164 | 67,956 | 2,273 | 8,203 | 57,480 |
| 2.5 | 170 | 70,488 | 2,357 | 8,508 | 59,621 |
| 3.0 | 176 | 73,216 | 2.449 | 8,838 | 61,929 |
| 3.5 | 184 | 76,164 | 2.547 | 9,193 | 64,423 |
| 4.0 | 191 | 79,360 | 2.654 | 9,579 | 67,126 |
| 4.5 | 200 | 82,835 | 2,770 | 9,999 | 70,065 |
| 5.0 | 209 | 86,629 | 2,897 | 10,457 | 73,274 |
| 5.5 | 219 | 90,786 | 3,036 | 10,958 | 76,791 |
| 6.0 | 230 | 95,363 | 3,189 | 11,511 | 80,662 |
| 6.5 | 242 | 100,426 | 3,359 | 12,122 | 84,944 |
| 7.0 | 256 | 106,057 | 3.547 | 12,802 | 89,707 |
| 7.5 | 272 | 112,356 | 3,758 | 13,562 | 95,035 |
| 8.0 | 289 | 119,451 | 3,995 | 14,419 | 101,037 |
| 8.5 | 308 | 127,503 | 4,264 | 15,391 | 107,847 |
| 9.0 | 330 | 136,719 | 4,573 | 16,503 | 115,642 |
| 9.5 | 350 | 147,370 | 4,929 | 17,789 | 124,651 |

6.5 percent. Farm size increased with additional interest increments with the notable exclusion of the acreage obtained at the 4.0 percent interest rate. That is, given this interest rate, a relatively smaller farm size in acres was required to


Figure 7. Minimum Capital Amounts and Farm Acreages Required to Obtain a \$7,000 Return with Variable Long Term Interest Rates, Northeast Area of Oklahoma.
obtain the $\$ 7,000$ income target. Total capital requirements increased at this point because of the increased intermediate capital requirements (for cattle) which more than offset the reduced long term capital requirement. Throughout the range of interest rates which resulted in feasible solutions, farm sizes increased from almost 300 acres to 2400 acres.

## Southeastern Area

The minimization model for this area yielded feasible solutions for long term interest rates ranging from zero to 9.5 percent. The short, intermediate, and long term capital requirements increased as each increment of long term interest was included. As shown in Figure 8, the total capital requirements


Figure 8. Minimum Capital Amounts and Farm Acreages Required to Obtain a \$7,000 Return with Variable Long Term Interest Rates, Southeast Area of Oklahoma.
ranged from approximately $\$ 80,000$ at zero percent interest to approximately $\$ 630,000$ at 9.0 percent. Farm sizes ranged from almost 300 acres with no long term borrowing cost to almost 2300 acres with a land charge of 9.0 percent. The total capital requirements and farm sizes needed to obtain the target income with the 9.5 percent long term capital cost are not shown in Figure 8 because of their extraordinary amounts.

The total capital requirements and their associated farm sizes increased at comparable increasing rates as additonal increments of long term interest were included. That is, at each interest level the slopes of the total capital curve and the farm size curve in Figure 8 are approximately equal.

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## Southcentral Area

Feasible solutions were obtained in the minimization model for this area for long term interest rates ranging from zero to 8.5 percent. Total capital requirements and farm acreages increased at increasing rates with additional increments of long term interest as shown in Figure 9. Unlike the situation depicted in Figure 8, however, the rates of increase were not similar. This is due to changes in the optimal enterprise combinations as the long term borrowing cost was increased. These changes - to relatively land intensive activities - are reflected in the varying amounts of short and intermediate term capital required.


Figure 9. Minimum Capital Amounts and Farm Acreages Required to Obtain a \$7,000 Return with Variable Long Term Interest Rates, Southcentral Area of Oklahoma.


Figure 10. Minimum Capital Amounts and Farm Acreages Required to Obtain a \$7,000 Return with Variable Long Term Interest Rates, Northwest Area of Oklahoma.

## Northwestern Area

Feasible solutions were obtained for this area when the long term interest rate was varied from zero to 7.0 percent. The short, intermediate, and long term capital requirements increased as each additional increment of interest was included within this range. The total capital requirements and farm acreages increased at approximately equal rates as shown in Figure 10.

## Panhandle Area

Feasible solutions were obtained in the initial model for this area and when the long term interest rate was varied from 0 to 9.5 percent. The total capital requirements and related farm sizes are shown graphically in Figure 11.

The sensitivity of the minimization model for this area to changes in the long term interest rate was markedly less than for the other areas, as depicted in Figure 11. The total capital requirements ranged from almost $\$ 60,000$ at zero percent interest to almost $\$ 150,000$ at 9.5 percent. Farm sizes ranged from almost 150 acres with no long term borrowing cost to slightly more than 350


Figure 11. Minimum Capital Amounts and Farm Acreages Required to Obtain a \$7,000 Return with Variable Long Term Interest Rates, Panhandle Area of Oklahoma.
acres with a 9.5 percent borrowing cost. Although the capital requirements and farm sizes increased at increasing rates - with additional increments in the long term interest rate - the rate of increase was much less than for the other areas of study.

The estimated minimum farm sizes for the Panhandle are much smaller than those typically found in the area. Concern existed as to the validity of the level of yields and other data contained in each of the enterprise budgets, especially the crop budgets for this area. Consequently, a larger farm size was used - in addition to that estimated via minimization - in the profit maximization model presented in the following section.

## Organization of Representative Minimum Sizes of Farms

The preceding section clearly shows that in two areas, northwest and northeast, Oklahoma, a "Minimum Resource Farm" could not be derived under the pure definition of the model. That is, it was either not possible or not reasonable to have a unit that would pay all costs, including interest on long term (land) assets of 7.5 percent, and leave a $\$ 7,000$ labor-management return to the farmer. ${ }^{6}$ Table 15 shows the sizes of farms and organizations for the units selected for further analysis. The units for Northwest and Northeast areas return a $\$ 7,000$ return to operator, labor and management only if a long term capital charge of 5.5 percent is made, rather than 7.5 percent. Unless operators of those units can borrow for 5.5 percent, invest in some land at a lower price, rent land at 5.5 percent, or have almost one-fourth equity in land, their residual return will not reach $\$ 7,000$. The effects on cash flows and getting started in farming are analyzed later.

The northeast Oklanoma farm could be classified as a general farm emphasizing soybeans, wheat-soybeans, and cows on intensive bermudafescue pastures. The total capital requirement was $\$ 348,000$. Neither the organization nor the capital requirements changed significantly when the optimization was based on profit maximization for the 772 acre farm.

The southeast Oklahoma farm was a cash crop farm under the minimizing model and total capital required was $\$ 253,000$. The organization is atypical for this general area in which pasture-forage-beef systems have become very popular. However, this farm is assumed to include 60 percent cropland. The maximizing organization for the 906 acre farm included 27 beef cows and required $\$ 265,000$ of total capital, in contrast to the organization shown in Table 15.

The farm of the productive agricultural area of southcentral Oklahoma was diversified in cash crops and utilized steers to harvest summer and winter pastures. The winter pastures were derived from extensive wheat acreages.

[^5]Table 15. Estimated Resource Requirements to Obtain a \$7,000 Return to Operator Labor, Management and Risk; Selected Representative Farm Sizes, Five Areas of Oklahoma.

|  | Item | Units | Areas of Oklahoma |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Northeast | Southeast | Southcentral | Northwest | Panhandle |
|  | Total Land | Acres | 772 | 906 | 1,193 | 1,346 | 272 |
|  | Cropland |  |  |  |  |  | Irrigated |
|  | Soybeans - A | Acres | 232 | 91 | 239 |  | farm |
|  | Soybeans - B | Acres | 39 |  |  |  |  |
| J | Wheat - A | Acres |  |  | 130 | 404 |  |
| \$ | Wheat - B | Acres |  |  | 227 |  |  |
| 0 | Wheat and Soybeans | Acres | 116 |  |  |  |  |
| 을 | Milo - B | Acres |  | 362 | 239 | 533 |  |
| $\stackrel{\square}{\square}$ | Dryland Milo | Acres |  |  |  |  | 81 |
| ¢ | Irrigated Corn Bonel Rye | Acres |  |  | 15 |  | 81 |
| ग | Fescue and Bermuda | Acres | 232 |  |  |  |  |
| (1) | Bermuda Loose Hay | Acres |  |  | 11 |  |  |
| 를 | Sudan Hay | Acres |  |  |  | 5 |  |
| 틀 | Alfalfa Hay | Acres |  | 91 | 93 |  |  |
| (1) | Livestock Activities |  |  |  |  |  |  |
| 3 | Fall Cow-Calf | Animals | 144 |  |  |  |  |
| (1) | October-August Steers | Animals |  |  | 62 |  |  |
| $\underset{ }{ }$ | March Steers | Animals |  |  | 171 | 107 |  |
| $\cdots$ | May Steers | Animals | 21 |  | 74 |  |  |
|  | October-October Steers | Animals |  |  |  | 58 |  |
| $\stackrel{\square}{2}$ | Summer Steers Operator Labor Required | Animals |  |  |  |  | 27 |
|  | First Quarter | Hours |  |  | 475 | 447 | 75 |
| ? | Second Quarter | Hours | 700 | 700 | 700 | 511 | 378 |
| O | Third Quarter | Hours | 698 | 423 | 750 | 434 | 241 |
| 3 | Fourth Quarter | Hours | 352 | 96 | 373 | 229 | 61 |
| (1) | Hired Labor | Hours | 250 | 150 | 50 |  |  |
|  | Total Capital Requirements | Dollars | 348,081 | 253,439 | 370,460 | 352,567 | 112,357 |
|  | Short-term | Dollars | 19,628 | 6,808 | 23,644 | 11,578 | 3,758 |
| 8 | Intermediate-term | Dollars | 69,908 | 33,748 | 48,633 | 31,299 | 13,563 |
| O | Tractor Investment | Dollars | 5,612 | 15,777 | 18,672 | 16,543 | 4,834 |
| 극 | Equipment Investment | Dollars | 19,634 | 17,971 | 27,846 | 13,744 | 3,268 |
| 5 | Machinery Investment | Dollars | 3,118 |  | 2,116 | 1,012 | 125 |
| ㄹ. | Livestock Investment | Dollars | 41,544 |  |  |  |  |
| ¢ | Irrigation Investment | Dollars Dollars |  |  |  |  | 5,336 95,036 |
| の | Returns to Operator Labor, | Dollars | $\begin{array}{r} 258,543 \\ 7,000^{a} \end{array}$ | $\begin{array}{r} 212,884 \\ 7,000 \end{array}$ | $\begin{array}{r} 298,183 \\ 7,000 \end{array}$ | $\begin{array}{r} 309,690 \\ 7,000^{a} \end{array}$ | 95,036 $\mathbf{7 , 0 0 0}$ |
| $\boldsymbol{\omega}$ | Management, and Risk |  |  |  |  |  |  |

Total capital was $\$ 370,000$. The profit maximizing solution for the 1,193 acres reduced milo by approximately 100 acres and simultaneously added alfalfa and wheat. Most of the change was imposed by the addition of a new restriction on grain sorghum so that a maximum of 25 percent rather than 50 percent of the land could be devoted to grain sorghum. The area farm management specialists for this area suggested this change based on their experiences with the crop in the area. The net decrease in return to labor and management was $\$ 3,810$. The total capital requirement in the maximizing plan was $\$ 376,000$.

The northwest Oklahoma farm was a cash grain - stocker steer operation utilizing a total of $\$ 310,000$ of capital. Profit maximization for the 1,346 acres had little effect on capital requirements or organization.

Two farms were used to represent the Panhandle farm in profit maximizing work. The first included 272 acres producing dryland milo, irrigated corn and steers grazing on native pasture in the summer. The total capital required amounted to $\$ 112,000$. The profit maximizing model did not change the organization or capital use. The second farm, a 640 acre farm, required $\$ 265,000$ in total capital and promised a residual return of $\$ 17,400$ to labor and management.

## Profit Maximizing Plans for the "Minimum Resource Forms"

The prices presented in Table 7 for "low" and "high" product price levels were used, in addition to average prices, in the model to maximize returns for a given size of farm. The resulting organization, labor requirements, returns to labor and management, and the capital requirements are presented in Tables $16,17,18,19$, and 20 . In all cases a long term capital charge of 7.5 percent is made. Thus, returns to labor and management for some areas are not comparable to those for the minimum resource results in Table 5 as explained earlier.

## Analysis of Farm Entry Opportunities

The determination of capital requirements and returns to operator labor, management, and risk under the three price assumptions for each area permits further analysis as to the feasibility of entry under each of these conditions. The effects of various operator equity-land rental levels and alternative financial assumptions upon first year cash flows may also be evaluated. The first year cash flows provide indications of the relative ease of accomplishing entry. Tables 21 thru 32 were constructed to portray cash flows for six selected equity-land rental situations under each product pricing assumption for each of the study areas. The composition of these tables requires preliminary explanation. Thus, the remainder of this section is devoted to:
(1) defining the various levels of operator equity-land rental used,
(2) explaining the effects of alternative equity-land rental arrangements upon the amounts of debt capital required,

## Table 16. Estimated Profit Maximization Enterprise Combinations, Labor and Capital Requirements; Variable Product Prices, Northeastern Area of Oklahoma.

| Item | Units | Price Level |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Low | Average | High |
| Total Land | Acres | 772 | 772 | 772 |
| Cropland |  |  |  |  |
| Fescue and Bermuda | Acres | 232 | 232 | 232 |
| Soybeans-A | Acres | 232 | 232 | 232 |
| Soybeans-B | Acres | 39 | 39 | 39 |
| Wheat and Soybeans | Acres | 116 | 116 | 116 |
| Livestock Activities |  |  |  |  |
| Fall Cow-Calf | Animals |  | 144 |  |
| Spring Cow-Calf | Animals |  | 0 | 108 |
| May Steers | Animals | 137 | 21 | 140 |
| Operator Labor Required |  |  |  |  |
| First Quarter | Hours | 402 | 475 | 475 |
| Second Quarter | Hours | 642 | 700 | 700 |
| Third Quarter | Hours | 405 | 698 | 657 |
| Fourth Quarter | Hours | 209 | 352 | 416 |
| Hired Labor | Hours |  | 134 | 329 |
| Short Term Capital | Dollars | 17,875 | 19,634 | 24,258 |
| Intermediate Term Capital | Dollars | 20,099 | 69,929 | 58,535 |
| Tractor Investment | Dollars | 5,613 | 5,613 | 5,613 |
| Equipment Investment | Dollars | 13,772 | 19,640 | 18,733 |
| Machinery Investment | Dollars | 71 | 3,119 | 3,023 |
| u Livestock Investment | Dollars |  | 41,556 | 31,165 |
| Long Term Capital | Dollars | 258,620 | 258,620 | 258,620 |
| Total Capital | Dollars | 296,595 | 348,184 | 341,414 |
| Returns to Operator Labor Management, and Risk | Dollars | -18,491 | 1,829 | 39,134 |

(3) describing the types of financial alternatives assumed, and
(4) explaining the calculation of first year debt retirement payments.

It may be helpful to review one of the tables (e.g. Table 21) and refer to it occasionally while studying succeeding sections.

## Equity-Land Rental Situations

Zero Operator Equity denotes an operator who owns no capital resources and must acquire 100 percent financing to overcome capital barriers to entry.

25 Percent Operator Equity describes a prospective entrant who owns one-fourth of the capital resources required to complete entry. More specifically, it defines an operator who owns 25 percent of the short, intermediate, and long term capital requirements. This perhaps describes a low resource farmer who has accumulated savings equal to this equity level or one who has accumulated equity capital through previous farming operations.

50 Percent Operator Equity means the operator owns one-half of the total capital assets needed and borrows the balance to accomplish entry. Although not likely to be predominant in the context of low resource, beginning farmers, a 50 percent equity situation provides a benchmark for analysis as well as implications for potential long run adjustments.

## Table 17. Estimated Profit Maximization Enterprise Combinations, Labor and Capital Requirements; Variable Product Prices, Southeastern Area of Oklahoma.

| Item | Units | Price Level |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Low | Average | High |
| Total Land | Acres | 906 | 906 | 906 |
| Cropland | Acres | 544 | 544 | 544 |
| Grain Sorghum | Acres | 362 | 360 | 362 |
| Bermuda Hay | Acres |  | 2 |  |
| Soybeans | Acres | 91 | 91 | 91 |
| Alfalfa | Acres | 91 | 91 | 91 |
| Livestock Enterprises |  |  |  |  |
| Operator Labor Required |  |  |  |  |
|  |  |  |  |  |  |
| First Quarter Second Quarter | Hours Hours | 451 700 | 475 700 | 475 700 |
| Third Quarter | Hours | 423 | 489 | 487 |
| Fourth Quarter | Hours | 96 | 149 | 148 |
| Hired Labor | Hours | 150 | 241 | 242 |
| Short Term Capital | Dollars | 6,809 | 8,495 | 8,424 |
| Intermediate Term Capital | Dollars | 33,752 | 43,610 | 43,476 |
| Tractor Investment | Dollars | 15,779 | 15,803 | 15,779 |
| Equipment Investment | Dollars | 17,973 | 19,351 | 19,228 |
| Machinery Investment | Dollars |  | 583 | 584 |
| Livestock Investment | Dollars |  | 7,873 | 7,885 |
| Long Term Capital | Dollars | 212,910 | 212,910 | 212,910 |
| Total Capital | Dollars | 253,471 | 265,015 | 264,810 |
| Returns to Operator Labor, Management, and Risk | Dollars | -12,221 | 7,058 | 42,444 |

25 Percent Land Rental and Zero Equity denotes an operator who rents one-fourth of the land requirements reflected by the representative farm size. He owns no short, intermediate, or long term capital resources and must borrow to meet these requirements.

50 Percent Land Rental and Zero Equity means the operator rents one-half the total land required. That is, 50 percent of the long term capital assets needed are acquired through rental. As in the preceding situation this represents a transfer of capital requirements from long term to short term. That is, most cash rental arrangements specify annual payments which represent short term capital. Consequently, the short term and long term requirements shown in Tables 11 thru 22 for the various rental levels are altered to reflect the substitutions.

25 Percent Land Rental-25 Percent Operator Equity refers to an operator who rents one-fourth of the land requirement in addition to owning one-fourth of the other total capital assets required.

Table 18. Estimated Profit Maximization Enterprise Combinations, Labor and Capital Requirements; Variable Product Prices, Southcentral Area of Oklahoma.

| Items | Units | Price Level |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Low | Average | High |
| Total Land | Acres | 1,193 | 1,193 | 1,193 |
| Cropland | Acres |  |  |  |
| Milo | Acres | 119 | 119 | 119 |
| Wheat-A | Acres | 197 | 108 |  |
| Wheat-B | Acres |  | 346 | 348 |
| Alfalfa | Acres |  | 123 | 477 |
| Bermuda Hay | Acres | 7 | 12 | 10 |
| Soybeans | Acres | 239 | 239 |  |
| Bonel Rye | Acres | 41 | 8 |  |
| Livestock Enterprises |  |  |  |  |
| October-August Steers | Animals |  | 48 | 57 |
| March Steers | Animals |  | 251 | 203 |
| May Steers | Animals | 199 | 37 |  |
| Operator Labor Required |  |  |  |  |
| First Quarter | Hours | 426 | 475 | 283 |
| Second Quarter | Hours | 499 | 700 | 700 |
| Third Quarter | Hours | 326 | 750 | 750 |
| Fourth Quarter | Hours | 303 | 372 | 243 |
| Hired Labor | Hours |  | 195 | 1,874 |
| Short Term Capital | Dollars | 14,213 | 23,036 | 25,675 |
| Intermediate Term Capital | Dollars | 22,000 | 54,661 | 101,061 |
| Tractor Investment | Dollars | 11,555 | 20,609 | 28,123 |
| Equipment Investment | Dollars | 9,409 | 32,091 | 71,181 |
| Machinery Investment | Dollars | 1,036 | 1,960 | 1,756 |
| Long Term Capital | Dollars | 298,250 | 298,250 | 298,250 |
| Total Capital | Dollars | 334,463 | 376,432 | 425,377 |
| Returns to Operator Labor, Management, and Risk | Dollars | -21,841 | 3,190 | 62,959 |

## Loans Obtained

The capital amounts actually borrowed in the zero, 25 , and 50 percent equity situations reflect corresponding deductions from the total capital requirements. For example, with the 25 percent equity level, one-fourth of the short, intermediate, and long term capital requirements were subtracted to arrive at the respective amounts borrowed. Separately included are the stock purchase requirements which constitute a portion of the total capital borrowed. Their determination will be discussed in the following section.

Some loans were not obtainable for zero equity levels due to borrowing restrictions which preclude 100 percent financing. These cases are denoted as NA (Not Applicable). Entry for those cases was infeasible.

Actual capital amounts borrowed in the 25 to 50 percent land rental situations (with zero equity) are identical to the previously determined capital

Table 19. Estimated Profit Maximization Enterprise Combinations, Labor and Capital Requirements; Variable Product Prices, Northwestern Area of Oklahoma.

| Items | Units | Price Level |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Low | Average | High |
| Total Land | Acres | 1,346 | 1,346 | 1,346 |
| Cropland | Acres |  |  |  |
| Milo | Acres | 533 | 533 | 533 |
| Wheat | Acres | 404 | 404 | 354 |
| Sudan Hay | Acres | 5 | 5 | 5 |
| Alfalfa Hay | Acres |  |  | 50 |
| Livestock Enterprises |  |  |  |  |
| March Steers | Animals | 107 | 107 | 94 |
| October Steers | Animals | 58 | 58 | 58 |
| Operator Labor Required |  |  |  |  |
| First Quarter | Hours | 446 | 446 | 439 |
| Second Quarter | Hours | 511 | 511 | 700 |
| Third Quarter | Hours | 434 | 434 | 522 |
| Fourth Quarter | Hours | 229 | 229 | 213 |
| Hired Labor | Hours |  |  |  |
| Short Term Capital | Dollars | 11,574 | 11,574 | 12,740 |
| Intermediate Term | Dollars | 31,288 | 31,288 | 35,779 |
| Tractor Investment | Dollars | 16,537 | 16,537 | 18,360 |
| Equipment Investment | Dollars | 13,739 | 13,739 | 16,408 |
| Machinery Investment | Dollars | 1,011 | 1,011 | 1,011 |
| Long Term Capital | Dollars | 309,580 | 309,580 | 309,580 |
| Total Capital | Dollars | 352,648 | 352,648 | 358,280 |
| Returns to Operator Labor, Management, and Risk | Dollars | -20,521 | 806 | 39,176 |

requirement because no resource ownership is involved. Stock purchase requirements are listed separately. Loans obtainable in the 25 percent land rental-25 percent equity situation differ from total farm capital requirements by the amount deducted to account for owned resources as well as the stock purchases.

## Financing Assumptions Used in the Models

The relevant financial intermediaries were FHA, PCA's, and FLBA's. These lenders were selected because their terms were determined most conducive to overcoming capital barriers to entry. Private lenders would have been considered an acceptable financing alternative; however, their terms of financing long term capital were not standardized well enough to permit a thorough analysis. The remainder of this section explains the applicability of the selected lending alternatives and their financing terms to each of the equityland rental situations as well as the subsequent calculation of interest and principal payments.

Table 20. Estimated Profit Maximization Enterprise Combinations, Labor and Capital Requirements; Variable Product Prices, Panhandle Area of Oklahoma.

| Items | Units | Price Level |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Low | Average | Average | High |
| Total Land | Acres | 272 | 272 | 640 | 272 |
| Cropland | Acres | 162 | 162 | 384 | 162 |
| Dryland Milo | Acres | 81 | 81 | 192 | 81 |
| Irrigated Corn | Acres | 81 | 81 | 192 | 81 |
| Livestock Activities ${ }^{\text {a }}$ |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Operator Labor Required |  |  |  |  |  |
| First Quarter | Hours | 75 | 75 | 177 | 75 |
| Second Quarter | Hours | 351 | 378 | 700 | 378 |
| Third Quarter | Hours | 200 | 241 | 569 | 241 |
| Fourth Quarter | Hours | 47 | 61 | 144 | 61 |
| Hired Labor | Hours |  |  | 192 |  |
| Short Term Capital | Dollars | 3,712 | 3,757 | 8,858 | 3,757 |
| Intermediate Term Capital | Dollars | 13,415 | 13,560 | 31,967 | 13,560 |
| Tractor Investment | Dollars | 4,833 | 4,833 | 11,394 | 4,833 |
| Equipment Investment | Dollars | 3,247 | 3,267 | 7,702 | 3,267 |
| Machinery Investment | Dollars |  | 125 | 294 | 125 |
| Irrigation Investment | Dollars | 5,339 | 5,335 | 12,577 | 5,335 |
| Long Term Capital | Dollars | 95,015 | 95,015 | 224,000 | 95,015 |
| Total Capital | Dollars | 112,140 | 112,332 | 264,926 | 112,332 |
| Returns to Operator Labor, Management, and Risk | Dollars | -2,976 | 6,998 | 17,472 | 25,479 |

## Financing Zero Equity and Variable Land Rental Situations

As outlined in the preceding section, zero equity levels are associated with three land rental levels: (1) no land rental, (2) 25 percent land rental, and (3) 50 percent land rental. Because the prospective entrant owns no capital resources he is eligible for the maximum obtainable loans from FHA. The interest on FHA operating loans-short and intermediate term capital-is 8.75 percent. The maximum obtainable operating loan is $\$ 50,000$. Operating capital requirements in excess of $\$ 50,000$ are assumed borrowed from PCA's at 9.36 percent interest. PCA borrowers must purchase or borrow an amount equal to 5 percent of the total PCA loan to fulfill stock requirements. The total PCA loan amount is determined by dividing .95 into the amount actually needed. The resulting amount is comprised of 5 percent stock requirements and 95 percent actual proceeds. The total of these provide the basis for calculating annual interest charges by applying the 9.36 percent interest rate.

The short and intermediate term requirements are presented separately in the tables. In those instances where their totals exceed the maximum FHA loan obtainable, the $\$ 50,000$ allowable is considered first as intermediate term capital and secondly, as short term capital. For example, if the requirements
are $\$ 2,000$ for short term and $\$ 49,000$ for intermediate term capital, all of the latter and $\$ 1,000$ of the former is assumed borrowed from FHA. The remaining $\$ 1,000$ is assumed borrowed from PCA, the participating lender.

The interest rate for FHA land loans is 5.0 percent. The maximum long term loan obtainable is $\$ 100,000$, providing total long term requirements do not exceed $\$ 225,000$. In the zero equity situations where land capital requirements are greater than $\$ 225,000$, it becomes infeasible for the prospective entrant to obtain 100 percent financing and overcome capital barriers.

Participating loans with FLBA's are assumed for long term capital requirements between $\$ 100,000$ and $\$ 225,000$. The interest rate for FLBA is 8.5 percent. The amount needed from the FLBA was divided by .94 to arrive at the total FLBA loan. The resulting total loan amount is comprised of a one percent loan closing charge, a 5 percent stock requirement, and the 94 percent actually received by the borrower. Interest charges are based on the 100 percent or total FLBA loan. Also, for simplification, the loan closing charge is considered part of the stock requirements in Table 11 thru 22.

## Financing Assumptions For Non-Zero Equity Levels

The equity situations investigated include (1) 25 percent operator equity, (2) 50 percent operator equity, and (3) 25 percent equity- 25 percent land rental. These variations in determining repayment capacities portray beginning farmers who own some portion of the capital requirements. They are not qualified to obtain low-interest loans from FHA because they own or have access to a level of resources which make them acceptable credit risks for other types of institutional lenders. That is, FHA will grant loans to only those applicants who cannot obtain credit from other sources on reasonable terms. The operators depicted in these situations are assumed capable of securing debt capital from other lenders. Borrowed capital must therefore be obtained from PCA's and FLBA's subject to their respective interest rates and stock purchase requirements.

## Calculation of First Year Principal Payments

No principal payments are necessary for short term capital amounts borrowed because this classification includes operating input costs already deducted in each of the enterprise budgets.

PCA's and FHA will grant intermediate term loans for a maximum length of seven years and typically require that equal principal payments be made annually. Because this period of time afforded the lowest annual principal payments (relative to shorter time period) it was most conducive for a beginning operator, and was used in the determination of principal payments and, ultimately, first year cash flows. The first year principal payments are, therefore, one-seventh of the intermediate capital requirements for each equity-land rental situation in each of the study areas.

FLBA's and FHA grant land loans for maximum lengths of 30 and 40 years, respectively. These financiers will amortize loans so that a fixed payment including both interest and principal is made annually. As the loan is gradually repaid, the portion of this payment comprised of interest decreases while the portion of the fixed payment made up of principal increases. Therefore, principal payments will be lowest in the early years of repayment. Conversely, interest costs will be higher in the first few years. The first interest plus principal payment will include interest charges on the total amount of the loan and a small principal payment-as determined by the relevant amortization factors.

The factor for FLBA's was 9.305 percent of the total amount borrowed. That is, each annual payment will equal to 9.305 percent of the face amount of the loan. The portion of the first year payment comprised by principal can be determined by subtracting the actual interest rate of 8.5 percent. Thus, the first year principal payment on a 30 -year FLBA loan will be 0.805 percent of the amount borrowed. The amortization factor for a 40-year FHA loan is 5.83 percent of the amount borrowed. The first year principal payment is equal to 0.83 percent of the loan.

## Cash Flows and Residuals for Family Living

As previously explained, maximum income levels were detcrmined for three product price levels in each of the study areas by means of linear programming. Interest rates used in the LP model were slightly different from those actually assessed by the three financial intermediaries assumed relevant. The specific financial needs for each situation are difficult to incorporate into the LP model. Therefore, model interest charges were adjusted to evaluate the effects of actual interest charges on cash flows. This was done by adding back total model interest charges to the initial model income to get total returns to capital, owned land, labor, management, and risk. Thus, the total LP model incomes are identical for each of the $0-50$ percent equity (with no land rental) situations because their total capital requirements are alike. Conversely, the total model incomes for the land rental situations differ because deductions are made for relevant rental charges.

Depreciation was deducted in each of the enterprise budgets used in the LP model. Because depreciation does not represent a direct cash outlay it, too, must be included in arriving at the total cash residual available for debt retirement and family living, capital replacement and investment or saving. Depreciation charges vary not only from area to area but also from price level to price level due to differences in the optimal enterprise combinations.

Once the total cash residual to owned land, capital, labor ownership costs, management and risk is determined, actual interest and principal payments are deducted to determine residual cash available for family living,
capital replacement and investment or saving for the first year. ${ }^{7}$ Cash flows are presented for each area for the different operator equity and land rental situations, using average and high product prices. Cash flows for each area with low prices are not presented for each of the equity-land rental situations because actual interest and principal payments typically exceeded the cash residuals available for family living and debt retirement. However, cash flows are shown for the 50 percent equity situation in each area with the low product price assumptions. This provides benchmarks for analyzing the relative feasibility of completing entry under more adverse market price conditions. The remainder of this section is devoted to descriptions of the cash flows obtained in each of the study areas.

## Northeastern Area

The land price for this area was high. The land price was calculated in the same manner as for the other areas, however, the effects of increasing recreational activity and a location close to the large urban center of Tulsa are reflected in the price. This fact should, therefore, be acknowledged when analyzing the empirical results.

Average Product Prices: Entry was infeasible in the zero equity situation (Table 21). The long term capital (land) requirement was $\$ 33,620$ greater than the maximum $\$ 225,000$ indebtedness allowed by FHA for 100 percent financing. Entry was also infeasible in the 25 percent equity, 25 percent land rental, and 50 percent land rental situations. The amounts of cash available after principal and interest payments had been made were negative in each of these cases. In the 25 percent equity- 25 percent land rental situation, the cash residual for family living was less than $\$ 900$. That is, entry could have been accomplished in this situation if the operator was willing and able to accept less than an opportunity return for his labor, management, and risk and/or was capable of reducing his unallocated overhead costs, as outlined in the theoretical considerations. Other entry strategies are discussed in a later overview section.

The 50 percent equity situation with average prices, yielded a residual income for family living of over $\$ 10,000$. Although entry would be easily accomplished in this situation, the assumptions involved provide more of a benchmark for analysis than a probable environment for a beginning farmer.

The zero equity situation was infeasible with high prices because of the excessive long term capital requirements and subsequent lack of financing (Table 22). Entry was feasible in all other equity-land rental situations. The amounts of cash available for family living ranged from $\$ 29,759.73$ to $\$ 48,184.04$. This range is comparable to that for the average prices, however, the absolute levels are much greater.

[^6]Table 21. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Average Product Prices, Northeastern Oklahoma.


Table 22. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and High Product Prices, Northeastern Oklahoma.

| Equity or Rental (Percent) | 0\% Equity | $\begin{array}{r} 25 \% \\ \text { Equity } \end{array}$ | $\begin{array}{r} 50 \% \\ \text { Equity } \end{array}$ | $\begin{gathered} 25 \% \\ \text { Land Rental } \\ 0 \% \text { Equity } \end{gathered}$ | $50 \%$ Land Rental 0\% Equity | $\begin{gathered} 25 \% \\ \text { Land Rental } \\ 25 \% \text { Equity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Assets (Excluding Rented Lands) |  |  |  |  |  |  |
| A. Short Term | 24,257.51 | 24,257.51 | 24,257.51 | 28,325.95 | 32,394.39 | 28,325.95 |
| B. Intermediate Term | 58,535.44 | 58,535.44 | 58,535.44 | 58,535.44 | 58,535.44 | 58,535.44 |
| C. Long Term | 258,620.00 | 258,620.00 | 258,620.00 | 193,965.00 | 129,310.00 | 193,965.00 |
| Total | 341,412.95 | 341,412.95 | 341,412.95 | 280.820 .39 | 220,239.83 | 280,826.39 |
| Capital Borrowed |  |  |  |  |  |  |
| A. Short Term Capital | N/A | 18,193.13 | 12,128.75 | 28,325.95 | 32,394.39 | 22,261.57 |
| B. Short Term Stock Requirements | N/A | 957.53 | 638.36 | 1,490.84 | 1,704.97 | 1,171.66 |
| C. Intermediate Term Capital | N/A | 43,901.58 | 29,267.72 | 58,535.44 | 58,535.44 | 43,901.58 |
| D. Intermediate Term Stock Requirements | N/A | 2,310.61 | 1,540.41 | 449.23 | 449.23 | 2,310.61 |
| E. Long Term Capital | N/A | 11,637.90 | 7,758.60 | 5,637.90 | 1,758.60 | 7,758.60 |
| F. Long Term Stock Requirements | N/A | 12,380.75 | 8,253.82 | 5,997.77 | 1,870.85 | 8,253.83 |
| Total | N/A | 271,708.59 | 181,139.06 | 288,764.23 | 224,264.88 | 207,209.25 |
| Interest Charges |  |  |  |  |  |  |
| A. Short Term | N/A | 1,792.50 | 1,195.00 | 2,790.85 | 3,191.70 | 2,193.35 |
| B. Intermediate Term | N/A | 4,325.46 | 2,883.64 | 5,215.97 | 5,215.97 | 4,325.46 |
| C. Long Term | N/A | 17,539.38 | 11,692.93 | 13,496.84 | 7,650.37 | 11,692.93 |
| Total | N/A | 23,657.34 | 15,771.56 | 21,503.66 | 16,058.04 | 18,211.74 |
| Principal Payments |  |  |  |  |  |  |
| A. Intermediate Term | N/A | 6,601.74 | 4,401.16 | 8,426.38 | 8,426.38 | 6,601.74 |
| B. Long Term | N/A | 1,661.08 | 1,107.39 | 1,637.70 | 1,081.01 | 1,107.39 |
| Total | N/A | 8,262.82 | 5,508.55 | 10,064.08 | 9,507.39 | 7,709.13 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital and Risk |  |  |  |  |  |  |
| A. LP Model Income | N/A | 65,567.79 | 65,567.79 | 61,499.35 | 57,430.91 | 61,499.35 |
| B. Depreciation | N/A | 3,896.36 | 3,896.36 | 3,896.36 | 3,896.36 | 3,896.36 |
| Total | N/A | 69,464.15 | 69,464.15 | 65,395.71 | 61,327.27 | 65,395.71 |
| Interest and Principal Payment | N/A | 31,920.16 | 21,280.11 | 31,567.74 | 25,565.43 | 25,920.87 |
| Cash Available for Family Living | N/A | 37,543.99 | 48,184.04 | 29,759.53 | 35,761.84 | 39,474.84 |

The 50 percent equity situation is the only one presented for the low price level (Table 23). The cash available for family living was a significant negative amount. Because this situation would typically provide the easiest entry, it may be assumed that the other equity-land rental arrangements would similarly render entry infeasible.

## Southeastern Area

Average Product Prices: The capital barriers to entry were relatively easier to overcome in this area than in the northeastern area (Table 24). The zero equity situation provided almost $\$ 3,300$ for family living. The 25 percent equity level and the 25 percent land rental situation yielded almost $\$ 7,000$ in cash residual. The cash available for family living for all the equity-land rental situations ranged from $\$ 3,267.96$ to $\$ 14,703.53$.

High Product Prices: Only a slight change occurred in the optimal enterprise combinations. All the equity-land rental situations provided a means of entry under these price assumptions (Table 25). The amounts of cash available for family living ranged from almost $\$ 39,000$ with zero equity to over $\$ 50,000$ with 50 percent equity.

Low Product Prices: With low prices and 50 percent equity the cash available for family living was $-\$ 3,330.08$ (Table 23). Again, this benchmark indicates that other situations are even less feasible. Although required loans could have been obtained, actual operation would yield substantial deficits.

## Southcentral Area

Average Product Prices: Like the northeastern area, entry in this region was infeasible with zero equity (Table 26). This also holds for the other price levels and was due to the excessive long term capital requirements which precluded 100 percent financing.

The 25 percent land rental situation provided less than $\$ 700$ for family living. The 50 percent land rental arrangement yielded slightly more than $\$ 4,000$ and the 0 percent equity situation furnished less than $\$ 4,000$.

High Product Prices: Zero equity was infeasible because of the excessive land capital requirement (Table 27). All the equity-land rental situations provided cash residuals for family living which were sufficient to afford comfortable entry.

Low Product Prices: The cash available for family living with 50 percent operator equity was less in this area than for other areas (Table 23). Consequently, it may not only be assumed that the other equity-land rental situations would also prove unprofitable, but also indicates the Southcentral area has the most formidable capital barriers to entry of any of the study areas.

## Northwestern Area

Average Product Prices: Entry was infeasible in this area if the entrant required 100 percent financing. The long term capital requirement constituted
$\stackrel{\infty}{\infty} \quad$ Table 23. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Low Product Prices, Northeastern Oklahoma.

| Areas | 50\%Equity; Low Prices |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Northeastern | Southeastern | Southcentral | Northwestern | Panhandie |
| Total Capital Assets (Excluding Rented Lands) |  |  |  |  |  |
|  | 17,875.01 | 6,808.77 | 14,213.48 | 11,780.38 | 3,711.84 |
| B. Intermediate Term | 20,099.13 | 33,751.76 | 21,999.52 | 31,287.57 | 13,414.55 |
| C. Long Term | 258,620.00 | 212,910.00 | 298,250.00 | 309,580.00 | 95,014.50 |
| Total | 296,594.14 | 253,470.53 | 334,463.00 | 352,647.95 | 112,140.89 |
| Capital Borrowed |  |  |  |  |  |
| A. Short Term Capital | 8,937.51 | 3,404.39 | 7,106.74 | 5,890.19 | 1,855.92 |
| B. Short Term Stock Requirements | 470.40 | 179.18 | 374.04 | 310.01 | 353.01 |
| C. Intermediate Term Capital | 10,049.57 | 16,875.88 | 10,999.76 | 15,643.79 | 6,707.27 |
| D. Intermediate Term Stock |  |  |  |  |  |
| Requirements | 528.92 | 888.20 | 578.93 | 823.36 | 353.01 |
| E. Long Term Capital | 129,310.00 | 106,455.00 | 149,125.00 | 154,643.79 | 47,507.25 |
| F. Long Term Stock Requirements | 8,253.82 | 6,795.00 | 9,518.61 | 9,880.20 | 3,032.38 |
| Total | 157,550.22 | 134,597.65 | 188,703.08 | 187,337.55 | 59,553.51 |
| Interest Charges |  |  |  |  |  |
| A. Short Term | 880.58 | 335.43 | 700.20 | 580.34 | 182.86 |
| B. Intermediate Term | 990.15 | 1,662.72 | 1,083.77 | 1,541.33 | 660.84 |
| C. Long Term | 11,692.92 | 9,626.25 | 13,484.71 | 13,996.97 | 4,295.87 |
| Total | 13,563.65 | 11,624.39 | 15,268.68 | 16,118.65 | 5,139.57 |
| Principal Payments |  |  |  |  |  |
| A. Intermediate Term | 1,511.21 | 2,537.73 | 1,654.10 | 2,352.45 | 1,008.61 |
| B. Long Term | 1,107.39 | 911.66 | 1,277.08 | 1,325.60 | 406.84 |
| Total | 2,618.60 | 3,449.39 | 2,931.18 | 3,678.05 | 1,415.45 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital |  |  |  |  |  |
| A. LP Model Income | 4,133.14 | 8,195.00 | 3,605.63 | 6,357.51 | 5,606.23 |
| B. Depreciation | 3,337.65 | 3,548.72 | 2,403.95 | 3,733.14 | 1,037.51 |
| Total | 7,470.79 | 11,743.72 | 6,009.58 | 10,090.65 | 6,643.74 |
| Interest and Principal Payment | 16,182.25 | 15,073.78 | 18,199.86 | 19,796.69 | 6,555.02 |
| Cash Available for Family Living | -8,711.46 | -3,330.06 | -12,190.28 | -9,706.04 | 88.72 |

Table 24. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Average Product Prices, Southeastern Oklahoma.


Table 25. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and High Product Prices, Southeastern Oklahoma.

| Equity or Rental (Percent) | 0\% Equity | $\begin{array}{r} \mathbf{2 5 \%} \\ \text { Equity } \end{array}$ | $\begin{array}{r} 50 \% \\ \text { Equity } \end{array}$ | 25\% Land Rental 0\% Equity | $50 \%$ Land Rental 0\% Equity | 25\% Land Rental 25\% Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Assets |  |  |  |  |  |  |
| (Excluding Rented Lands) |  |  |  |  |  |  |
| A. Short Term | 8,423.61 | 8,423.61 | 8,423.61 | 10,095.18 | 11,766.75 | 10,095.18 |
| B. Intermediate Term | 43,476.53 | 43,476.53 | 43,476.53 | 43,476.53 | 43,476.53 | 43,476.53 |
| C. Long Term | 212,910.00 | 212,910.00 | 212,910.00 | 159,682.50 | 106,455.00 | 159,682.50 |
| Total | 264,810.14 | 264,810.14 | 264,810.14 | 213,254.21 | 161,698.28 | 213,254.21 |
| Capital Borrowed |  |  |  |  |  |  |
| A. Short Term Capital | 8,423.61 | 6,317.71 | 4,211.81 | 10,095.18 | 11,766.75 | 7,989.28 |
| B. Short Term Stock Requirements | 100.01 | 332.51 | 221.67 | 187.96 | 275.96 | 420.59 |
| C. Intermediate Term Capital | 43,476.53 | 32,682.50 | 21,738.27 | 43,476.53 | 43,476.53 | 32,607.40 |
| D. Intermediate Term Stock |  |  |  |  |  |  |
| Requirements | 0.00 | 1,716.18 | 1,144.12 | 0.00 | 0.00 | 1,716.18 |
| E. Long Term Capital | 212,910.00 | 159,682.50 | 106,455.00 | 159,682.50 | 106,455.00 | 106,455.00 |
| F. Long Term Stock Requirements | 7,207.02 | 10,192.50 | 6,795.00 | 3,809.52 | 412.02 | 6,795.00 |
| Total | 272,117.17 | 210,848.80 | 140,565.87 | 217,251.69 | 162,386.26 | 155,983.35 |
| Interest Charges |  |  |  |  |  |  |
| A. Short Term | 758.01 | 622.46 | 414.97 | 922.70 | 1,087.40 | 787.15 |
| B. Intermediate Term | 3,804.20 | 3,212.69 | 2,141.79 | 3,804.20 | 3,804.20 | 3,212.69 |
| C. Long Term | 15,209.95 | 14,439.37 | 9,626.25 | 10,396.82 | 5,583.70 | 9,626.25 |
| Total | 19,772.16 | 18,274.52 | 12,183.01 | 15,123.72 | 10,475.30 | 13,626.09 |
| Principal Payments |  |  |  |  |  |  |
| A. Intermediate Term <br> B. Long Term | $\begin{aligned} & 6,210.93 \\ & 1,796.94 \end{aligned}$ | $\begin{array}{r} 4,093.37 \\ 1,367.49 \end{array}$ | $\begin{array}{r} 3,268.91 \\ 911.66 \\ \hline \end{array}$ | $\begin{aligned} & 6,210.93 \\ & 1,341.11 \\ & \hline \end{aligned}$ | $\begin{array}{r} 6,210.93 \\ 885.28 \\ \hline \end{array}$ | $\begin{array}{r} 4,903.37 \\ \hline \end{array}$ |
| Total | 8,007.87 | 6,270.86 | 4,180.57 | 7,552.04 | 7,096.21 | 5,815.03 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital |  |  |  |  |  |  |
| A. LP Model Income | 62,823.31 | 62,823.31 | 62,823.31 | 61,151.74 | 59,480.17 | 16,151.74 |
| B. Depreciation | 3,670.08 | 3,670.08 | 3,670.08 | 3,670.08 | 3,670.08 | 3,670.08 |
| Total | 66,493.39 | 66,493.39 | 66,493.39 | 64,821.82 | 63,150.25 | 64,821.82 |
| Interest and Principal Payment | 27,780.03 | 24,545.38 | 16,363.58 | 22,675.76 | 17,571.51 | 19,441.12 |
| Cash Available for Family Living | 38,713.36 | 41,948.01 | 50,129.81 | 42,146.06 | 45,578.74 | 45,380.70 |

Table 26. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Average Product Prices, Southcentral Oklahoma.


Table 27. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and High Product Prices, Southcentral Oklahoma.

| Equity or Rental (Percent) | 0\% Equity | $\begin{array}{r} 25 \% \\ \text { Equity } \end{array}$ | $\begin{array}{r} 50 \% \\ \text { Equity } \end{array}$ | 25\% Land Rental 0\% Equity | $50 \%$ Land Rental 0\% Equity | 25\% <br> Land Rental 25\% Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Assets (Excluding Rented Lands) |  |  |  |  |  |  |
| A. Short Term | 26,066.55 | 26,066.55 | 26,066.55 | 29,496.42 | 32,926.29 | 29,496.42 |
| B. Intermediate Term | 101,060.93 | 101,060.93 | 101,060.93 | 101,060.93 | 101,060.93 | 101,060.93 |
| C. Long Term | 298,250.00 | 298,250.00 | 298,250.00 | 223,687.50 | 149,125.00 | 223,687.50 |
| Total | 425,377.48 | 425,377.48 | 425,377.48 | 354,244.85 | 283,112.22 | 354,244.85 |
| Capital Borrowed |  |  |  |  |  |  |
| A. Short Term Capital | N/A | 19,459.91 | 13,033.27 | 29,496.42 | 32,926.29 | 22,889.78 |
| B. Short Term Stock Requirements | N/A | 1,024.20 | 685.96 | 1,552.44 | 1,732.96 | 1,204.73 |
| C. Intermediate Term Capital | N/A | 75,795.70 | 50,530.47 | 101,060.93 | 101,060.93 | 75,795.70 |
| D. Intermediate Term Stock Requirements | N/A | 3,989.25 | 2,659.50 | 2,687.42 | 2,687.42 | 3,989.25 |
| E. Long Term Capital | N/A | 223,687.50 | 149,125.00 | 223,687.50 | 149,125.00 | 149,125.00 |
| F. Long Term Stock Requirements | N/A | 14,277,92 | 9,518.61 | 8,155.93 | 3,135.64 | 9,518.61 |
| Total | N/A | 338,234.48 | 225,552.81 | 358,484.71 | 290,668.24 | 262,523.07 |
| Interest Charges |  |  |  |  |  |  |
| A. Short Term | N/A | 1,917.13 | 1,284.12 | 2,906.17 | 3,244.11 | 2,255.25 |
| B. Intermediate Term | N/A | 7,467.87 | 4,978.58 | 9,405.85 | 9,405.85 | 7,467.87 |
| C. Long Term | N/A | 20,222.06 | 13,484.71 | 16,206.69 | 9,442.15 | 13,484.71 |
| Total | N/A | 29,612.06 | 19,747.41 | 28,518.71 | 22,092.11 | 23,207.83 |
| Principal Payments |  |  |  |  |  |  |
| A. Intermediate Term | N/A | 11,397.85 | 7,598.57 | 14,821.19 | 14,821.19 | 11,397.85 |
| B. Long Term | N/A | 1,915.62 | 1,277.08 | 1,891.34 | 1,250.70 | 1,277.08 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital and Risk |  |  |  |  |  |  |
| A. LP Model Income | N/A | 96,133.92 | 96,133.92 | 92,704.05 | 89,274.18 | 92,704.05 |
| B. Depreciation | N/A | 8,840.80 | 8,840.80 | 8,840.80 | 8,840.80 | 8,840.80 |
| Total | N/A | 104,974.72 | 104,974.72 | 101,544.85 | 98,114.98 | 101,544.85 |
| Interest and Principal Payment | N/A | 42,925.23 | 28,623.06 | 45,231.24 | 38,164.00 | 35,882.76 |
| Cash Available for Family Living | N/A | 62,049.19 | 76,351.66 | 56,313.61 | 59,950.98 | 65,662.09 |

$\$ 310,000$ of the $\$ 350,000$ total capital needed. The 25 percent equity level and the 25 percent land rental situation provided the lowest cash residuals for family living, $\$ 1,722.98$ and $\$ 2,475.41$, respectively. Each of the three remaining arrangements were conducive to overcoming barriers to entry and produced residuals for family living greater than $\$ 7,000$. Overall, the amounts ranged from almost $\$ 12,000$ with 50 percent equity to slightly more than $\$ 1,700$ with 25 percent equity (Table 28).

High Product Prices: The cash residuals for family living ranged from over $\$ 40,000$ to almost $\$ 51,000$ (Table 29). Entry was not feasible at the zero equity level because of lending restraints. The various equity-land rental situations in order of their relative effectiveness in accomplishing entry in this area for each of the price assumptions were (1) 50 percent equity, (2) 50 percent land rental, (3) 25 percent equity- 25 percent land rental, (4) 25 percent land rental, and (5) 25 percent equity.

Low Product Prices: The 50 percent equity benchmark yielded $-\$ 9,706.04$ available for family living (Table 23). Assuming that other situations provide lesser returns, no profitable means of completing entry were available under these price assumptions.

## Panhandle Area

Because of the relatively small farm size obtained via the minimization model, a 640 acre farm was used in the maximization model in addition to the 272 acre farm. Maximization techniques were applied to this additional farm size under average price assumptions only.

Average Product Prices, 272 Acre Farm: All the equity-land rental situations yielded residuals available for family consumption which were conducive to completing entry (Table 30 ). The 25 percent equity level provided slightly more than $\$ 6,000$ for family living. The five remaining situations furnished cash residuals greater than $\$ 7,000$. The total capital requirements were slightly greater than $\$ 112,000$.

Average Product Prices, 640 Acre Farm: This farm size is approximately 2.36 times the size of the 272 acre farm. Consequently, the levels of optimum enterprises and the capital requirements are approximately 2.36 times those respective amounts for the previous farm size. However, because of the effects of the financial assumptions involved in determining cash flows, the residuals for family living are not directly related.

Entry was easily accomplished in each of the equity-land rental situations. The cash residuals for family living provided by each of them were greater than $\$ 14,000$ (Table 31).

Higher Product Prices: The range in cash residuals under these price assumptions was also comparable (Table 32). The 25 percent equity situation yielded $\$ 26,150$ for family living, and the 50 percent equity level furnished

Table 28. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Average Product Prices, Northwestern Oklahoma.

| Equity or Rental (Percent) | $\begin{gathered} \text { 0\% } \\ \text { Equity } \end{gathered}$ | $\begin{aligned} & \mathbf{2 5 \%} \\ & \text { Equity } \end{aligned}$ | $\begin{array}{r} 50 \% \\ \text { Equity } \end{array}$ | $\begin{aligned} & \text { 25\% } \\ & \text { Land Rental } \\ & \text { 0\% Equity } \end{aligned}$ | $50 \%$ Land Rental 0\% Equity | $\begin{aligned} & 25 \% \\ & \text { Land Rental } \\ & \text { 25\% Equity } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Assets (Excluding Rented Lands) |  |  |  |  |  |  |
| A. Short Term | 11,780.38 | 11,780.38 | 11,780.38 | 13,449.42 | 15,118.46 | 13,449.42 |
| B. Intermediate Term | 31,287.57 | 31,287.57 | 31,287.57 | 31,287.57 | 31,287.57 | 31,287.57 |
| C. Long Term | 309,580.00 | 309,580.00 | 309,580.00 | 232,185.00 | 154,790.00 | 232,185.00 |
| Total | 352,647.95 | 352,647.95 | 352,647.95 | 276,921.99 | 201,196.03 | 276,921.99 |
| Capital Borrowed |  |  |  |  |  |  |
| A. Short Term Capital | N/A | 8,835.29 | 5,890.19 | 13,449.42 | 15,118.46 | 10,504.33 |
| B. Short Term Stock Requirements | N/A | 465.02 | 310.01 | 0.00 | 0.00 | 552.86 |
| C. Intermediate Term Capital | N/A | 23,465.68 | 15,643.79 | 31,287.57 | 31,287.57 | 23,465.68 |
| D. Intermediate Term Stock |  |  |  |  |  |  |
| Requirements | N/A | 1,235.03 | 823.36 | 0.00 | 0.00 | 1,235.03 |
| E. Long Term Capital | N/A | 232,185.00 | 154,790.00 | 232,185.00 | 154,790.00 | 154,790.00 |
| F. Long Term Stock Requirements | N/A | 14,820.30 | 9,880.21 | 8,437.34 | 3,497.23 | 9,880.21 |
| Total | N/A | 281,006.32 | 187,337.50 | 285,359.33 | 204,693.26 | 200,428.11 |
| Interest Charges |  |  |  |  |  |  |
| A. Short Term | N/A | 870.51 | 580.34 | 1,176.82 | 1,322.87 | 1,034.95 |
| B. Intermediate Term | N/A | 2,311.99 | 1,541.33 | 2,737.66 | 2,737.66 | 2,311.99 |
| C. Long Term | N/A | 20,995.45 | 13,996.97 | 16,927.40 | 9,954.41 | 13,996.97 |
| Total | N/A | 24,177.95 | 16,118.64 | 20,841.88 | 14,014.91 | 17,343.91 |
| Principal Payments |  |  |  |  |  |  |
| A. Intermediate Term | N/A | 3,528.67 | 2,352.45 | 4,469.65 | 4,469.65 | 3,528.67 |
| B. Long Term | N/A | 1,988.39 | 1,325.59 | 1,962.01 | 1,299.21 | 1,325.59 |
| Total | N/A | 5,517.06 | 3,678.04 | 6,431.66 | 5,768.86 | 4,854.26 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital |  |  |  |  |  |  |
| A. LP Model Income | N/A | 27,684.82 | 27,684.82 | 26,015.78 | 24,346.74 | 26,013.78 |
| B. Depreciation | N/A | 3,733.17 | 3,733.17 | 3,733.17 | 3,733.17 | 3,733.17 |
| Total | N/A | 31,417.99 | 31,417.99 | 29,748.95 | 28,079.91 | 29,748.95 |
| Interest and Principal Payment | N/A | 29,695.01 | 19,796.68 | 27,273.54 | 19,783.77 | 22,198.17 |
| Cash Available for Family Living | N/A | 1,722.98 | 11,621.31 | 2,475.41 | 8,296.14 | 7,550.78 |

Table 29. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and High Product Prices, Northwestern Oklahoma.


Table 30. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Average Product Prices, Panhandle Area of Oklahoma.

| Equity or Rental (Percent) | 0\% Equity | $\begin{array}{r} 25 \% \\ \text { Equity } \end{array}$ | $\begin{array}{r} 50 \% \\ \text { Equity } \end{array}$ | $\begin{aligned} & \text { 25\% } \\ & \text { Land Rental } \\ & \text { 0\% Equity } \end{aligned}$ | $\begin{aligned} & \text { 50\% } \\ & \text { Land Rental } \\ & \text { 0\% Equity } \end{aligned}$ | $\begin{gathered} 25 \% \\ \text { Land Rental } \\ \text { 25\% Equity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Assets (Excluding Rented Lands) |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| A. Short Term | 3,757.50 | 3,757.50 | 3,757.50 | 4,939.80 | 6,122.27 | 4,939.80 |
| B. Intermediate Term | 13,559.67 | 13,559.67 | 13,559.67 | 13,559.67 | 13,559.67 | 13,559.67 |
| C. Long Term | 95,014.50 | 95,014.50 | 95,014.50 | 71,260.87 | 47,507.25 | 71,260.87 |
| Total | 112,331.67 | 112,331.67 | 112,331.67 | 89,760.34 | 67,189.19 | 89,760.34 |
| Capital Borrowed |  |  |  |  |  |  |
| A. Short Term Capital | 3,757.50 | 2,818.13 | 1,878.75 | 4,939.80 | 6,122.27 | 4,000.43 |
| B. Short Term Stock Requirements | 0.00 | 148.32 | 98.88 | 0.00 | 0.00 | 210.55 |
| C. Intermediate Term Capital | 13,559.67 | 10,169.75 | 6,779.83 | 13,559.67 | 13,559.67 | 10,169.75 |
| D. Intermediate Term Stock |  |  |  |  |  |  |
| Requirements | 0.00 | 535.25 | 356.83 | 0.00 | 0.00 | 535.25 |
| E. Long Term Capital | 95,014.50 | 71,260.87 | 45,507.25 | 71,260.87 | 47,507.25 | 47,507.25 |
| F. Long Term Stock Requirements | 0.00 | 4,548.57 | 3,032.38 | 0.00 | 0.00 | 3,032.38 |
| Total | 112,331.67 | 89,480.89 | 59,653.92 | 89,760.34 | 67,189.19 | 65,455.61 |
| Interest Charges |  |  |  |  |  |  |
| A. Short Term | 328.78 | 277.66 | 185.11 | 432.23 | 535.70 | 394.15 |
| B. Intermediate Term | 1,186.47 | 1,001.99 | 667.99 | 1,186.47 | 1,186.47 | 1,001.99 |
| C. Long Term | 4,750.73 | 6,443.80 | 4,295.87 | 3,563.04 | 2,375.36 | 4,295.87 |
| Total | 6,265.98 | 7,723.45 | 5,148.97 | 5,181.74 | 4,097.53 | 5,692.01 |
| Principal Payments |  |  |  |  |  |  |
| A. Intermediate Term | $\begin{array}{r} 1,937.10 \\ 788.62 \end{array}$ | 1,529.29 | $1,019.52$ | 1,037.10 | $1,937.10$ 394.31 | $1,529.29$ 406.84 |
| B. Long Term Total | 2,725.72 | 2,749.83 | $1,426.36$ | 2,528.57 | 2,331.41 | 1,936.13 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital and Risk |  |  |  |  |  |  |
| A. LP Model Income | 15,598.05 | 15,598.05 | 15,598.05 | 14,415.75 | 13,233.28 | 14,415.75 |
| B. Depreciation | 1,064.89 | 1,064.89 | 1,064.89 | 1,064.89 | 1,064.89 | 1,064.89 |
| Total | 16,662.94 | 16,662.94 | 16,662.94 | 15,480.64 | 14,298.17 | 15,480.64 |
| Interest and Principal Payment | 8,991.70 | 10,473.28 | 6,575.33 | 7,710.31 | 6,428.94 | 7,628.14 |
| Cash Available for Family Living | 7,671.24 | 6,189.66 | 10,087.11 | 7,770.33 | 7,869.23 | 7,852.50 |

Table 31. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and Average Product Prices, Panhandle Area of Oklahoma, 640 Acre Farm.


Table 32. Estimated Capital Requirements and First Year Cash Flow for Beginning Farmers, for Selected Equity - Land Rental Situations and High Product Prices, Panhandle Area of Oklahoma.

| Equity or Rental (Percent) | 0\% Equity | $\begin{gathered} \mathbf{2 5 \%} \\ \text { Equity } \end{gathered}$ | $\begin{array}{r} \mathbf{5 0 \%} \\ \text { Equily } \end{array}$ | 25\% Land Rental 0\% Equity | 50\% Land Rental 0\% Equity | $\begin{gathered} 25 \% \\ \text { Land Rental } \\ 25 \% \text { Equity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Capital Assets <br> (Excluding Rented Lands) |  |  |  |  |  |  |
| A. Short Term | 3,757.50 | $3,757.50$ $13,559.67$ | 3,757.50 | 4,939.80 | $6,122.27$ $13,559.67$ | $4,939.80$ $13,559.67$ |
| B. Intermediate Term | $13,559.67$ $95,014.50$ | $13,559.67$ $95,014.50$ | $13,599.67$ $95,014.50$ | $13,559.67$ <br> $71,260.87$ | $13,559.67$ $47,507.25$ | $13,559.67$ $71,260.97$ |
| Total | 112,331.67 | 112,331.67 | 112,331.67 | 89,760.34 | 67,189.10 | 89,760.34 |
| Capital Borrowed |  |  |  |  |  |  |
| A. Short Term Capital | 3,757.50 | 2,818.13 | 1,878.75 | 4,939.80 | 6,122.27 | 4,000.43 |
| B. Short Term Stock Requirements | 0.00 | 148.32 | 98.88 | 0.00 | 0.00 | 210.55 |
| C. Intermediate Term Capital | 13,559.67 | 10,169.75 | 6,779.83 | 13,559.67 | 13,559.67 | 10,169.75 |
| D. Intermediate Term Stock Requirements | 0.00 | 535.25 | 356.83 | 0.00 | 0.00 | 535.25 |
| E. Long Term Capital | 95,014.50 | 71,260.87 | 47,507.25 | 71,260.87 | 47,507.25 | 47,507.25 |
| F. Long Term Stock Requirements | 0.00 | 4,548.57 | 3,032.38 | 0.00 | 0.00 | 3,032.38 |
| Total | 112,331.67 | 89,480.89 | 59,653.92 | 89,760.34 | 67,189.19 | 65,455.61 |
| Interest Charges |  |  |  |  |  |  |
| A. Short Term | 328.78 | 277.66 | 185.11 | 432.23 | 535.70 | 394.15 |
| B. Intermediate Term | 1,186.47 | 1,001.99 | 667.99 | 1,186.47 | 1,186.47 | 1,001.99 |
| C. Long Term | 4,750.73 | 6,443.80 | 4,295.87 | 3,563.04 | 2,375.36 | 4,295.87 |
| Total | 6,265.98 | 7,723.45 | 5,148.97 | 5,181.74 | 4,097.53 | 5,692.01 |
| Principal Payments |  |  |  |  |  |  |
| A. Intermediate Term B. Long Term | $\begin{array}{r} 1,937.10 \\ 788.62 \end{array}$ | $1,529.29$ 610.27 | $1,019.52$ 406.84 | $1,937.10$ 591.47 | $1,937.10$ 394.31 | $1,529.29$ 406.84 |
| Total | 2,725.72 | 2,749.83 | 1,426.36 | 2,528.57 | 2,331.41 | 1,936.13 |
| Cash Residual for Owned Land, Labor, Management, Depreciation, Capital and Risk |  |  |  |  |  |  |
| A. LP Model Income | 34,077.15 | 34,077.15 | 34,077.15 | 32,894.85 | 31,712.38 | 32,894.85 |
| B. Depreciation | 1,064.89 | 1,064.89 | 1,064.89 | 1,064.89 | 1,064.89 | 1,064.89 |
| Total | 35,142.04 | 35,142.04 | 35,142.04 | 33,959.74 | 32,777.27 | 33,959.74 |
| Interest and Principal Payment | 8,991.70 | 10,473.28 | 6,575.33 | 7,710.31 | 6,428.94 | 7,628.14 |
| Cash Available for Family Living | 26,150.34 | 24,668.76 | 28,566.71 | 26,249.43 | 26,348.33 | 26,331.60 |

almost $\$ 29,000$. The remaining four situations were all within $\$ 1,000$ greater than the residuals provided by the 25 percent equity level.

Low Product Prices: The 50 percent equity situation in this area provided the only positive cash residual for family living relative to the other areas of study- $\$ 88.72$ (Table 23). However, this is not sufficient to promote entry nor is it an indication of the relatively greater feasibility of other situations. Considering typical relationships, the other equity-land rental arrangements would result in negative residuals for family consumption. The relatively greater residual return in the 50 percent equity situation does indicate that this area provides the most conducive economic environment to entry of all the study areas.

## An Overview Of Entry Problems and Solutions

The interpretations of cash flow results presented for Tables 21 to 32 were straightforward. If the residual for family living wouldn't meet reasonable family and firm needs, entry was considered infeasible. Likewise, if by present rules credit institutions could not provide financing under zero equity, entry was infeasible. But, what if the prospective entrant has an optimistic view of agricultural opportunities over the long run and wants a piece of the action? What if he really wants to farm?

This section introduces some strategies for gaining entry not analyzed in preceding sections. The strategies include (1) opportunities for part time farming for entering farmers, (2) the possibility of planning a "bare bones" budget and using direct help from family, friends and neighbors, and (3) an analysis of projected net worth gains in a new farming unit and a strategy of borrowing on equity gains and using other non-conventional credit approaches. Finally, as a disquieting closing note perfect knowledge assumptions are forsaken for the more realistic world of price and yield variability in agriculture.

## Part Time Farming

Table 33 summarized excess operator labor for each minimum size of farm under average prices. The Panhandle farm needed no income supplement even though several hours were available. If off-farm employment is available anytime during the year in the northwest and mostly in the fall in other areas, worthwhile additions to labor-management income could be made. For example in Northwest Oklahoma, an addition of $\$ 1620$ of labor income would increase cash available for family living to about $\$ 4400$ for the $25 \%$ rental-zero equity situation. If other family labor can be substituted for operator labor on the farm or employed off-farm, the opportunity for a viable farming operation would improve. These simple examples illustrate the potential role of part-time farming. The new farmers would join many other farmers in their areas who work part-time off-farm.

Table 33. Unused Operator Labor by Calendar Quarters for Minimum Sizes of Farms and Average Prices, Five Selected Areas of Oklahoma.

| Period | Available | Northeast | Southcentral | Southeast | Northwest | Panhandle |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Hours of Unused Labor) |  |  |  |  |  |  |
| January - March | 475 |  |  | 0 | 29 | 298 |
| April - June | 700 | 0 | 0 | 0 | 189 | 0 |
| July - September | 750 | 52 | 0 | 261 | 316 | 181 |
| October - November | 575 | 223 | 203 | 426 | 346 | 431 |
| Total | 2500 | 275 | 203 | 687 | 870 | 810 |
| 8 Hours Day Equivalent | .- | 34 | 25 | 85 | 108 | 101 |
| Net Wages at \$15.00/day | -- | \$510 | \$375 | \$1275 | \$1620 | \$1515 |

## The Bare Bones Budget and Help from Family and Friends

Based on Tables 21-32 the distribution of cash available for family living for areas in which entry appeared most difficult and for low equity situations is as follows: ${ }^{8}$


For a number of situations, entry is within grasp. If the farm has a house and a garden can be grown, some pressure on living is released. Because of tax deductions, the cash available is almost assuredly tax free. Sharing some farm implements with a neighbor or relative would be helpful. Direct assistance from family in the form of money, equipment, or other farm assets might be obtained. Family assistance often is the source of initial equity. Such aid would be considered unconventional credit which is repaid in some way at an indefinite later date. Because the help needed is modest, many farmers could and probably do start farming this way.

## Use Gains in Net Worth

The forced saving requirement in agriculture is well demonstrated by this study. Partial ownership of assets is forced by policies of credit institutions, by customs in the industry and by psychology of farmers. There are few perpetual debt loans. Farmers want to own land, or at least the home place and land that touches it. The low resource farmer is faced with a saving requirement at a

[^7]time when he needs cash for economic survival. Default or deferral of interest or principal payments is required in order to substitute consumption for saving.

Table 34 contains a summary of changes in net worth (total assets minus total liabilities) and residual cash for family living in the first year of farming for each area and rental-equity situation. In balance sheet terms, net worth is increased by the payments on principle shown in the cash flow tables. However, net worth is decreased by the decrease in value of assets due to depreciation. Recall that depreciation was included in net cash available. The difference between the increase and decrease is gain or loss in net worth. ${ }^{9}$ The gains in net worth shown in Table 24 are impressive for some situations.

Long term debt principal payments increase over time. ${ }^{10}$ Intermediate term interest payments decrease each year while principle payments are constant until the eighth year when payment is complete. Thus, for the first seven years for the analysis in this study, the gain in net worth will increase each year and jump substantially the eighth year. Interest payments on intermediate term loans decrease each year and allow more for family living or for interest on new debts to replace capital items worn out, such as machinery. Thus, prospects for the economic position getting better are fairly good. The first year result tends to be the critical one for determining whether a prospect can enter farming.

A key question is "can a gain in net worth be put to use as a basis for family living, capital replacement and, perhaps, firm growth?" What lender would refuse to make a loan to a frugal person who's net worth position improves each year? Probably all lenders, if the frugal person has little basis in his cash flow for taking on new interest and principle payments. The only possible alternative is to spread intermediate payments over more years or defer a few payments.

The lending principle of matching length of a loan to life of the asset would need to be stretched. The loan would be made more on the overall net worth position of the operator than on value of any one machine or other asset. Results of the study suggest that relaxation of credit terms when a strong cash flow and a balance sheet gain are projected would be a consideration. This step, along with doing away with inflexible institutional limits on total loans, would give more low resource potential farmers a chance.

## Risks and Uncertainties

The analysis presented assumes essentially perfect knowledge of the future. That is, the farmer is assumed to plan as though the environment of agriculture doesn't cause prices and yields to vary, that the rules of the game

[^8]Oklahoma Agricultural Experiment Station

Table 34. Cash Residuals for Family Living and Changes in Net Worth at the End of Year I, Average Product Prices, Six Equity-Land Rental Situations, Five Areas of Oklahoma.

|  | 0\% Equity | 25\% Equity | 50\% Equity | 25\% <br> Land Rental 0\% Equity | 50\% <br> Land Rental 0\% Equity | 25\% Land Rental 25\% Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Northeast |  |  |  |  |  |  |
| Cash Available for Family Living | $N / A$ | $-1,048.25$ | $10,186.87$ | $-5,409.34$ | $-3,425.46$ | $882.60$ |
| Change in Net Worth, Year 1 | $N / A$ | $5,729.27$ | $2,546.67$ | $7,958.86$ | $7,402.17$ | $5.175 .58$ |
| Southeast |  |  |  |  |  |  |
| Cash Available for Family Living | 3,267.96 | 6,511.68 | 14,703.53 | 6,700.66 | 10,133.34 | 9.944,36 |
| Change in Net Worth, Year 1 | 4,336.87 | 2,595.84 | 500.53 | 3,881.04 | 3,425.21 | 2,140.01 |
| Southcentral |  |  |  |  |  |  |
| Cash Available for Family Living | N/A | 3,427.79 | 14,789.37 | 651.21 | 4,288.58 | 7,040.88 |
| Change in Net Worth, Year 1 | N/A | $2,772.14$ | 78.66 | 4,426.85 | 3,786.21 | 2,133.60 |
|  |  |  |  |  |  |  |
| Cash Available for Family Living | N/A | 1,722.98 | 11,621.31 | 2,475.41 | 8,296.14 | 7,550.78 |
| Change in Net Worth, Year 1 | N/A | 1,783.89 | -55.13 | 2,698.49 | 2,035.69 | 1,121.09 |
| Panhandle |  |  |  |  |  |  |
| Cash Available for Family Living | $7,671.24$ | 6,189.66 | 10,087.61 | 7,770.33 | 7,869.23 | 7,268.14 |
| Change in Net Worth, Year 1 | 1,660.83 | 1,684.91 | 361.47 | 1,463.68 | 775.31 | 871.24 |

(e.g., farm programs) don't change, and that health and other problems don't beset the human element in the operation. Implicit concern with those questionable assumptions is reflected in the fact that three price situations were included in the analysis. In general entry appears impossible under low prices (or low yields) and rather easy under high prices (or high yields).

If the prospective farmer has sufficient flexibility in his opportunity to start farming, his key decision may be when to start. An unfavorable period with respect to prices and production conditions should be avoided. At least some information is always available on general conditions. Even though land availability or other important factors may appear to offer a one-time chance, he needs to avoid rushing into failure.

Once the step has been made, variability in agriculture certainly takes its toll. An average year followed by a low price or yield year would leave the beginning farmer desperate, and a series of low years is possible. Liquidity in the form of a favorable equity ratio is one way farmers survive agriculture's uncertain environment. In this regard, the higher the equity the better. Another way is to seek low levels and high flexibility in financial obligations such as principle and interest payments. The share rental arrangement gave lower levels of payments. Flexibility in payments would depend on the creditor.

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[^1]:    ${ }^{1}$ Although certain long run adjustment hypotheses are implicit in these situations, they are not discussed due to the scope and purpose of this study. For detailed explanation of adjustment situations see [6] and [9].

[^2]:    ${ }^{\mathrm{a}}$ All of the class A soil on the panhandle farm is assumed irrigable.

[^3]:    ${ }^{2}$ See [7, 10, 12, and 18], for the published budgets for each area.
    ${ }^{3}$ Winter small grain grazing included small grain pasture available November 15 to March 15. Spring small grain grazing included small grain pasture available March 15 to May 31.
    ${ }^{4}$ Extension farm management personnel in this area contend that only 3 of 4 doublecrops are harvested due to climatic variations which affect seeding and harvesting.

[^4]:    ${ }^{5}$ The month of sale is usually characterized by lower prices relative to the prices in other months.

[^5]:    ${ }^{6}$ In some cases an unreasonably large farm could have met the income goals, but potential diseconomies of size precluded its use in the study.

[^6]:    ${ }^{7}$ In further discussion the residual will be called "cash available for family living" for simplicity. The reader should remember the broader meaning.

[^7]:    ${ }^{8}$ The 50 percent equity situation and the Panhandle and Southeast areas are excluded. Zero equity is not possible in any remaining situation because of limits on total borrowing by FHA

[^8]:    ${ }^{9}$ Additionally, assets such as land may increase in market value to provide another gain in net worth, or they may decrease.
    ${ }^{10}$ Because the loan in amortized with constant total payments, the interest component decreases and the principal payment increases.

