# A Business Study Of Single-Unit Cooperative Grain Elevators

by Nellis A. Briscoe, Kenneth B. Boggs, Alvin C. Geis and Henry Ponder Department of Agricultural Economics



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## By Nellis A. Briscoe, Kenneth B. Boggs, Alvin C. Geis and Henry Ponder\* Department of Agricultural Economics

To operate effectively, grain elevator managers and boards of directors need information about other similar firms with which they can compare their own operations picture. In most cases, they do not have access to the financial records of other local grain-marketing agencies. A single-unit elevator, operating in only one community, finds it especially difficult to find information by which to gauge its own operations. In a multiple-unit business, operating in several communities, the local managers at least have the benefit of being able to compare their operations with those of the other local units.

The study reported in this bulletin was undertaken to provide local elevator managements with a picture of the financial operations of other similar elevators, thus furnishing a basis for analysis of specific local operations. This report consolidates and analyzes the financial statements of 39 single-unit cooperative elevator associations of similar size.

In 1955 there were 93 cooperative elevator associations in Oklahoma, including about 20 multiple-unit associations of the single-unit associations, the audits of 39 were available for this study.

The research reported herein was done under Oklahoma Station Project No. 809.

<sup>\*</sup>The material in this study was from a masters thesis prepared by Henry Ponder who is now an assistant professor, Division of Agriculture, Virginia State College, Petersburg, Virginia.

#### Oklahoma Agricultural Experiment Station

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Since the terminology and time periods of the original audits were not standardized, the balance sheets, operation statements and detailed expense items were edited for uniformity. All of the expense and income items common to the majority of the audits were listed as major items on the comparative accounting statements. Some discretion was used in placing items of income and expense that were not common in the majority of the audit reports.

For purposes of analysis, the elevators were divided into three groups, based on total sales, as shown in Table 1.

	Number of F	levators	in Group				
	Located in major wheat area	Outsi major v area		Range in Total Annual Sales	Range in Storage Capacity (bushels)		
Group I	9	1	10	\$107,695-\$250,000	20,000-460,000		
Group II	17	2	19	250,001-450,000	15,000-976,000		
Group III	8	2	10	450,001— 784,906	16,000-600,000		

Table 1.-Grouping of Elevators for Analysis.

The locations of the 39 elevators are shown in Figure 1. All but five are located in what is normally considered the major wheat-producing area of Oklahoma. Four of the five located outside the wheat area had operated as single-unit cooperative elevators for only a relatively short time, as compared to others included in the study.

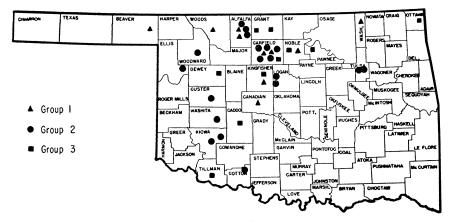


Figure 1-Location of Elevators Included in this Study

Sales volume did not appear to be related to the location of the elevators in relation to the major wheat producing area. Neither was it related to storage capacity, as may be seen in Table 1.

The two major types of accounting statements used in these studies were those important in the operation of any business: the balance sheet and the operating statement. The balance sheets were used to indicate the financial position of these firms at specific dates, and include three principal sections: assets, liabilities, and owners' equity. The operating statements were used to summarize the income and expenses incurred by the elevators during a given period—that is, the operations which resulted in the net income (savings) for that period. The major operating statement items listed were sales, total gross earnings, operating earnings, net earnings before patronage refunds to the local association, total net earnings (savings), and losses.

## **Balance Sheet Analysis**

#### Assets

Assets of the elevators are summarized, by groups, in Figures 2 and 3, and shown in more detail in Appendix Table 1.

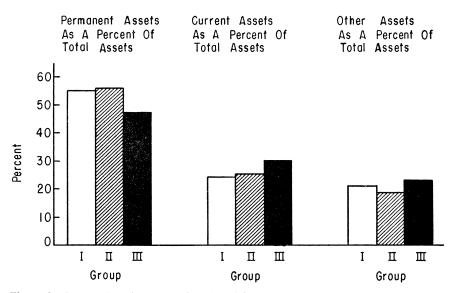


Figure 2-Average Total Assets, Selected Oklahoma Grain Elevators, 1953-1955

### Current Assets

Cash accounts for the three-year period 1953-1955 averaged 32.47 percent of current assets for Group I, 28.74 percent for Group II, and 37.40 percent for Group III (Figure 3).

Accounts-receivable-trade increased each year during the three-year period. Group I elevators increased accounts-receivable from \$5,080.80 in 1953 to \$6,813.14 in 1955. Group II increased from \$5,712.03 in 1953 to \$8,676.35 in 1955 and Group III increased accounts-receivable trade from \$7,822.33 in 1953 to \$13,207.48 in 1955.

Inventory as a percent of current assets ranged from a high of 52.30 percent to a low of 5.33 percent (Appendix VII). Group III had the highest average percentage of inventory to total assets for the three year period 1953-1955 with 32 percent (Figure 3). These inventory percentages can fluctuate as a result of converting inventory into cash or by increasing the inventory and paying for it with cash.

## **Other** Assets

The percentage of other assets to total assets will continue to increase until the regional and central cooperatives start to redeem the stock they have issued.\* Group III had the highest percentage of other assets to total assets with 23 percent. Group II was low with 19 percent (Figure

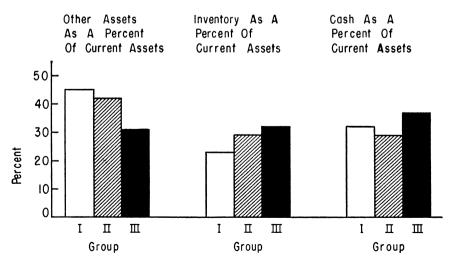


Figure 3-Average Current Assets, Selected Oklahoma Grain Elevators, 1953-1955

2). The local cooperative has little control over the account since they do not determine what percent of their patronage refund will be in cash or what percent will be in stock.

## **Permanent** Assets

Since the major function of the firms included in this study is to handle and store grain, large investments in equipment and buildings are required. The average percentage of permanent assets to total assets was 55 percent for Group I, 56 percent for Group II, and 46.34 percent for Group III. Groups I and II had approximately the same percentage of permanent assets to total assets invested (Figure 2). In 1955 Group I had an average \$93,127.34, Group II had \$160,110.29 and Group III had \$131,471.81 invested in permanent assets.

\*Other assets consisted largely of equities in other cooperatives.

## Liabilities

Liabilities of the elevators are summarized in Figures 4 and 5, and shown in detail in Appendix Table II.

## **Current Liabilities**

Current liabilities were 9.00 percent of total liabilities for Group I during the three-year period 1953-1955, 13.00 percent of total liabilities for Group II, and 20.00 percent of total liabilities for Group III (Figure 4). For financial soundness, the smaller this percentage the better. A percentage above 39 may indicate a financial weakness.

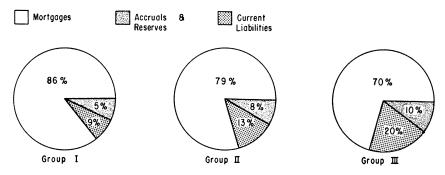


Figure 4—Average Liabilities, Selected Oklahoma Grain Elevators, 1953-1955 Mortgages, Accruals and Reserves, and Current Liabilities As A Percent of Total Liabilities

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Several instances were found in the study where accounts payable were relatively large and thus current liabilities were large. This indicates that these elevators may have been short of operating capital and were not paying cash for purchases and, therefore, were not taking advantage of possible cash discounts.

For the three-year period, 1953-1955, the average current liabilities of Group I ranged from \$2,816.28 in 1953 to \$4,455.51 in 1955, Group II ranged from \$9,436.78 in 1953 to \$6,219.99 in 1955, Group III ranged from \$8,349.15 in 1953 to \$10,994.16 in 1955.

### Accruals and Reserves

The average accrual and reserve as a percent of total liabilities for the three-year period 1953-1955 was 5 percent for Group I, 8 percent for Group II, and 10 percent for Group III (Figure 4).

## Mortgages

In the three-year period 1953-1955, mortgages as a percent of total liabilities were the highest for Group I at 86 percent and the lowest for Group III at 70 percent (Figure 4).

Average mortgages ranged from a low of \$19,684.45 for Group I in 1953 to a high of \$62,223.23 for Group II in 1954.

## Net Worth

Most of the elevators included in the study had a very favorable percentage of net worth to total assets—that is, the members' equities were generally high. Table 2 shows average members' equity for each of the three groups, by years. Group III had the highest average percentage of net worth to assets, 85 percent, and Group I had the lowest, 74 percent (Figure 5).

Table 2.—Average of Members' Equities, by Years, for the Three Groups of Elevators Studied.

	1953	1954	1955
Group I	\$32,549.22	\$34,549.21	\$28,629.12
Group II	71,708.27	81,824.11	75,794.70
Group III	87,358.26	<b>88,</b> 259.62	54,102.11

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Business Study of Grain Elevators

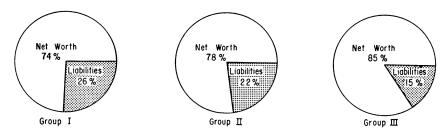


Figure 5-Liabilities and Net Worth As A Percent of Total Assets, Selected Oklahoma Grain Elevators, 1953-1955

## **Operating Statement Analysis**

Average operating statements for the three groups, by years, are given in Appendix Table III.

## Sales

Average sales for Group I varied from a low of \$188,761.54 in 1955 to a high of \$203,900.46 in 1954, for Group II from a low of \$316,859.85 in 1953 to a high of \$350,603.47 in 1955 and for Group III from a low of \$551,819.33 in 1953 to a high of \$664,238.76 in 1955.

## **Gross Earnings on Commodities**

Gross earnings on commodities (Figure 6) varied with the sales averages. These earnings varied from a low of \$13,674.08 in 1955 to a high of \$17,029.76 in 1954 for Group I; from a low of \$15,669.86 in 1953 to a high of \$19,220.59 in 1955 for Group II; and from a low of \$37,324.60 in 1953 to a high of \$44,113.66 in 1954 for Group III.

Group I gross earnings on commodities increased in 1954 over 1953, but decreased in 1955. Group II gross earnings on commodities increased each year. Group III gross earnings on commodities was the highest in 1954, with '953 and 1955 about equal.

These fluctuations could be caused by variations in farm incomes. In a poor crop year, farmers will buy less commodities than in a good year. Also, there will be less wheat sales, which will lower the gross earnings on the commodities figure.

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## **Other Operating Income**

The two largest income producing headings under other operating income were storage earned and handling income. (See Figure 6). Group I had a steady increase from an \$8,741.36 storage earned income in 1953 to \$22,352.71 in 1955. This was partially caused by increased

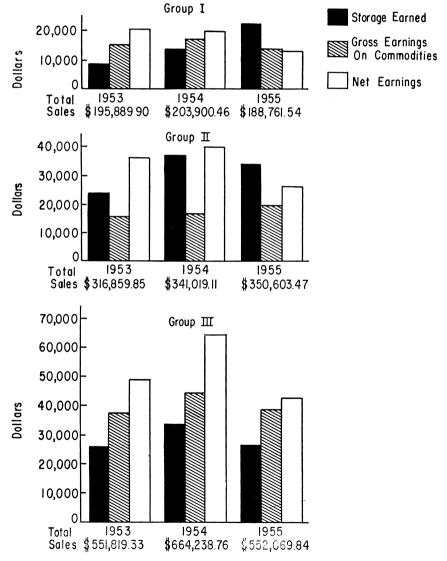


Figure 6—Average Gross Earnings on Commodities, Storage Earned, and Net Earnings, Groups I, II, and III Elevators, Oklahoma, 1953-1955

storage facilities. As new elevator capacity was acquired, storage capacity increased and this increased income from storage.

Groups II and III also increased their storage capacity, but some firms within these groups failed to maintain their average storage earnings. This could result from a poor crop year or from failure to keep the local elevators full of grain for storage from other areas.

### **Expenses**

Average expense items are detailed in Appendix Tables IV and V summarized in Figure 7.

## Salaries

Salaries as a percent of total expense decreased from 53.62 percent in 1953 to 41.16 percent in 1955 for Group I. Although the percentage decreased, the salary expense remained about the same with a slight increase in 1954. The cause for the decrease in percentage was increased costs for overhead, taxes and licenses, and depreciation. Groups II and III had approximately the same percentage of salaries to total expenses for the years 1953 to 1955, as may be seen in Figure 7.

## **Overhead**

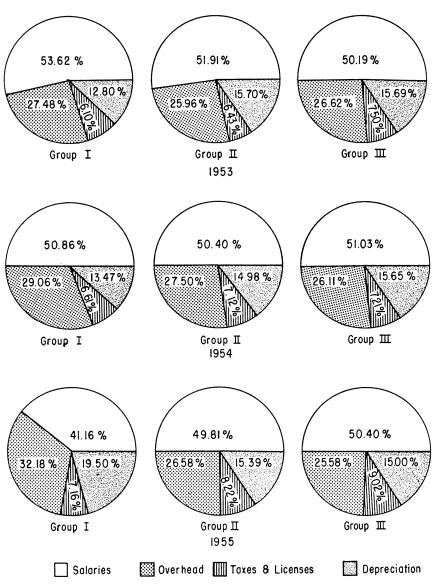
Except for a slight decrease in 1955 for Group II, overhead expenses increased each year for all three groups. The largest reduction in expenditures for Group II in 1955 was for other overhead, annual meetings expense, and fumigants.

## Taxes and Licenses

Although the average expense incurred for taxes and licenses was very small, it increased for all three groups in 1953 to 1955. Such an increase may result from increased valuation of property, additional property and equipment, and regulations and expenditures which result in additional taxes and licenses.

## Depreciation

Depreciation expense increased each year for Group III elevators, except in 1955 when it decreased \$1.04. Group I, in 1955 had the largesr



Selected Expenses As A Percent Of Total Expenses

Figure 7-Average Expenses, Selected Oklahoma Grain Elevators. 1953-1955.

increase in depreciation expense. This increased the percentage of depreciation to total expense from 12.8 percent in 1953 to 19.50 percent in 1955. This was the result of increased expenditures for storage facilities and equipment by the cooperatives in this group.

## Earnings

## **Operating Earnings**

Operating earnings varied from a low of \$11,853.10 in 1953 to a high of \$19,230.44 in 1954 for Group I; from \$24,152.21 in 1953 to \$39,056.47 for Group II; and from \$35,188.49 in 1955 to \$51,918.66 in 1954 for Group III (See Appendix Table III).

## Patronage Refunds From Other Cooperatives

Patronage refunds from other cooperatives varied from a low \$9,250.23 in 1955 to a high \$11,211.42 in 1953 for Group I, from a low of \$14,026.08 in 1955 to a high of \$15,626.39 in 1953 for Group II, and from a low of \$16,816.42 in 1953 to a high of \$25,647.13 in 1954 for Group II (Appendix III).

## Total Net Earnings

Total net earnings for Group I varied from a high of \$20,779.60 in 1953 to a low of \$13,020.04 in 1955 (Figure 6) from a high of \$39,-807.39 in 1954 for Group II to a low of \$25,925.07 in 1955 (Figure 7) and from a high of \$64,162.53 for Group III in 1954 to a low of \$42,-091.75 in 1955.

## Analysis of the Statement of Wheat Account

Appendix Table VI analyzes the statement of wheat accounts.

Elevators in Group I had the highest percent of the total bushels handled. The elevators in Group I ranged from a plus or a gain of 0.83 percent to a loss of 0.17 percent on total wheat handled. Group III had

## **SUMMARY**

1. Data for this study were obtained from the annual audits of 39 cooperative grain elevators for the years 1953, 1954 and 1955.

2. The elevators were divided into three groups based on total sales. Group I consisted of 10 elevators whose total sales ranged from \$107,-695.20 to \$250,000.00. Group II included 19 elevators whose total sales ranged from \$250,001.00 to \$450,000.00. Group III consisted of 10 elevators whose total sales ranged from \$450,001.00 to \$784,906.10.

3. Group III had the highest percentage of other assets to total assets with 23 percent. Group II was low with 19 percent. The percentage of other assets to total assets will continue to increase until the regional and central cooperatives start to redeem the stock they have issued.

4. Most of the elevators had a very favorable percentage of net worth to total assets; that is, the members owned a satisfactory proportion of their cooperative, Group III had the highest average percentage (85 percent), Group II (78 percent), and Group I the lowest average percentage (74 percent) of net worth as a percent of total assets.

5. Salaries as a percent of total expense decreased from 53.62 percent in 1958 to 41.16 percent in 1955 for Group I. Although the percentage decreased, the salary expense remained about the same, with a slight increase in 1954.

6. Depreciation expense increased each year, except for Group III in 1955 when it decreased \$1.04. This increase was the result of expenditures for storage facilities and equipment by the cooperatives.

7. Most of the elevators included in this study had average acid test ratios above the recommended 1 to 1 ratio. The range of the acid test ratio was from a low of 0.79:1 for Elevator Code No. 4 in 1955 to a high of 99.09:1 for Elevator Code No. 18 in 1954.

8. The ratio of accounts receivable to current assets, which should be below 40:100, ranged from a low of 05:100 for one elevator in 1955 to a high of 88:100 for another in 1955.

#### AVERAGE ASSETS

#### Appendix Table I.-Average Assets, Selected Oklahoma Grain Elevators, Groups I, II, and III; Oklahoma, 1953-1955.

	1953	1954	1955
G	ROUP I		
Current			
Cash and Bank Deposits Accounts Receivable	11033.20	14096.78	11095.59
Trade	5080.80	5046.12	6813.14
Freight	372 87	487.36	93.33
Accrued Storage Receivable	505 <b>8</b> .51	11026.62	8603.24
Inventories	6 <b>8</b> 79.08	<b>87</b> 40.52	<b>9938.</b> 40
Other Current Assets	1633.20	3601.20	1954.78
Total Current Assets	30057.66	4299 <b>8</b> .62	3 <b>8</b> 49 <b>8</b> .49
Other Assets			
Prepaid Insurance Premium	558.85	3 <b>8</b> 2.6 <b>8</b>	517.10
Security Deposits Investment	8.45	8.00	8 00
Consumer Cooperative Assoc.	902.19	894.09	949.42
Union Equity Stock	23104.36	27083.22	30197.69
Wichita Bank of Cooperatives	1080.00	2480.00	2776.65
Miscellaneous Assets	1871.15	2007.86	1997.13
Total Other Assets	27525.00	32855.86	36445.98
Permanent			
Land	<b>878</b> .30	892.69	907.05
Buildings	3449.4 <b>8</b>	4794.76	4822.11
Less Reserve for Depreciation	1206. <b>8</b> 0	1381.84	1574.49
Elevator Building and Equipment	52327.23	94583.93	12056 <b>8</b> .28
Less Reserve for Depreciation	$15215\ 01$	21 <b>8</b> 49. <b>8</b> 0	33707.28
Furniture and Fixtures	1639.50	1655.88	1 <b>758.7</b> 4
Less Reserve for Depreciation	669.29	733.90	826.57
Truck (Delivery Equipment)	982.32	1440.14	2067.65
Less Reserve for Depreciation	590.98	630.50	827.00
Other Permanent Assets	29322.65	17624.94	7868 88
Less Reserve for Depreciation	6079.90	6256.37	7930.03
Total Permanent Assets TOTAL ASSETS	$64837.49 \\ 122420.15$	$90139.95 \\ 165999.42$	93127.34 168071.81
	122120.10	10000011	100071.01
GI	ROUP II		
Current			
Cash and Bank Deposits Accounts Receivable	17364.97	20187.46	20312.55
Trade	5712 03	67 <b>8</b> 6.59	8676.35
Freight	502.29	671.13	443.85
Accrued Storage Receivable	13826.22	19006.46	10271.56
Inventories	15852.72	19780.77	22233.13
Other Current Assets	9068.85	7192.83	3926.01
Total Current Assets	62327.09	73625.24	65463.45
	52027.05	10020.21	00100.10
Other Assets	000.05	055 55	0.05 -
Prepaid Insurance Premium Security Deposits	930.67	955.57	988.56
	11.66	11.92	9.34

	1953	1954	1955
Investment	en en forgelingen en forset fan ger de fonder yn en forset for de geregen for		
Consumer Cooperative Assoc.	4084.76	4132.79	4329.64
Union Equity	35230 <b>.88</b>	41828.93	46581.76
Stock Wichita Bank of Cooperatives	1842.11	3094.74	2 <b>877.</b> 63
Miscellaneous Assets	3391.27	3377.05	3344.75
Total Other Assets	45491.34	53401.00	58131.68
Permanent			
Land	2204. <b>8</b> 9	2357.18	2402.39
Buildings	32096.63	31841.46	35730.36
Less Reserve for Depreciation	6055.41	6565.98	7471.45
Elevator Building and Equipment	107884.17	150187.75	163858.54
Less Reserve for Depreciation	22799.64	33764.33	50032.73
Furniture and Fixtures	2598.48	2936. <b>8</b> 6	3244. <b>8</b> 3
Less Reserve for Depreciation	1322.19	1539.57	1789.29
Trucks (Delivery Equipment)	1287.61	1391.54	1416.85
Less Reserve for Depreciation Other Permanent Assets	668.56 22602.67	$848.59 \\ 28543.92$	$993.93 \\ 22470.36$
Less Depreciation	4580.57	6754.68	8725.64
Total Permanent Assets	133248.08	167785.58	160110.29
TOTAL ASSETS	241066.51	294811.82	283705.42
GI	ROUP III		
Current Cash and Bank Deposits	26900.79	38118.53	32 <b>8</b> 30.3 <b>8</b>
Accounts Receivable	20000.70	00110.00	02000.00
Trade	<b>78</b> 22.33	<b>8</b> 697.14	13207.4 <b>8</b>
Freight	507.31	3 <b>87</b> .4 <b>8</b>	
Accrued Storage Receivable	10526.95	10925.34	6505.56
Inventories Other Current Assets	$24046.40 \\ 6626.05$	$27379.20 \\ 10656.95$	$32654.25\ 3828.96$
Total Current Assets	76429.72	96164.65	89026.62
	10125.72	50101.05	05020.02
Other Assets Prepaid Insurance Premium	1052.60	1047.66	1083.49
Security Deposits	8.50	8.50	7.50
Investment	0.00	0.50	7.50
Consumer Cooperative Assoc.	8124.60	8268.69	<b>88</b> 35.08
Union Equity	41480.98	54136.54	59529.77
Stock	1000.00	1 ( 10, 00	1000.00
Wichita Bank of Cooperatives	1830.00	1410.00	1869.92
Miscellaneous Assets Total Other Assets	3247.83 55744.52	3936.79 68808.18	5107.46 76433.22
	55777.52	00000.10	70433.22
Permanent	1240 50	1407 00	1057 19
Land Building	$1349.59 \\ 9542.50$	$1427.29 \\9714.66$	$1657.13 \\ 9714.66$
Less Reserve for Depreciation	2 <b>8</b> 62.50	3364.57	3868.15
Elevator Building and Equipment	125329.11	156251.93	157194.47
Less Reserve for Depreciation	36591.70	46482.96	57052.68
Furniture and Fixtures	3329.34	3035.22	3247.11
Less Reserve for Depreciation	1802.35	1782.71	2023.34
Trucks (Delivery Equipment)	3446.09	4038.05	3939.2 <b>8</b>
Less Reserve for Depreciation	2048.88	1985.00	2179.77
Other Permanent Assets	38737.34	23323.48	31687.43
Less Depreciation	5772.26	8594.51	10844.32
Total Permanent Assets	132656.30	135580.90	131471.81
TOTAL ASSETS	264 <b>8</b> 30.53	300553.72	296931.65

#### Appendix Table I-Continued

#### **APPENDIX II**

#### Average Liabilities and Net Worth, Selected Oklahoma Grain Elevators, Groups I, II, and III. 1953-1955

	1953	1954	1955
G	ROUP I		
Current			
Accounts Payable—Trade	960 <b>.8</b> 0	1407.22	1797.90
Interest on Śtock Payable	665.36	855.08	<b>89</b> 4.01
Other Current Liabilities	1190.12	993.77	1763.60
Total Current Liabilities	2816.28	3256.08	4455.51
Accruals and Reserves			
Accrued FICA Tax	29.91	40.74	41.56
Accrued Sales Tax	75.98	81.79	79.06
Accrued Interest Pavable	145.13	276.74	385.06
Reserve for Withholding Tax	120.90	97.19	96.86
Reserve for Federal Income Tax	661.32	572.26	518.03
Reserve for State Income Tax	75.70	321.94	416.64
Other Accruals and Reserves	769.56	364.42	432.79
Total Accruals and Reserves	1878.49	1755.07	1969.99
Mortgages			
Mortgages Payable—Wichita Bank	14552.45	34145.48	23031.12
Other Mortgages	5132.50	10830.00	14998.16
Total Mortgages	19684.95	44975.48	38029.28
TOTAL LIABILITIES	24389.72	49986.63	44454.78
Mandan Emilia			
Member Equities Patronage Refund Payable	16990.99	15620.37	11550.69
Members Equity Credits	13414.09	16809.24	$11559.62 \\ 17061.47$
Other Member Equities	2144.14	2120.00	8.02
Total Member Equity	32549.22	34549.61	28629.12
	52575.22	54545.01	20029.12
Capital	94610 50	44600.80	57000 10
Capital Stock Outstanding	$34610\ 50$	44628.30	57989.10
Capital Stock Credits	7703.73	10403.30	10634.86
Surplus Reserve Funds	18101.12	19945.35	20447.67
Other Capital	50 <b>75.87</b>	6481.24	5934.27
Total Capital	65491.22	81458.19	95005.90
Total Net Worth	98040.44	116007. <b>8</b> 0	123635.02
TOTAL LIABILITIES AND NET WORTH	122420.15	165994.42	168080.81
		100551.12	100000.01
GI	ROUP II		
Current			
Accounts Payable—Trade	908.44	830.60	1202.23
Interest on Stock Payable	1 <b>8</b> 62. <b>8</b> 6	2284.41	245 <b>8</b> .67
Other Current Liabilities	6665.4 <b>8</b>	3 <b>8</b> 90.76	2559.0 <b>8</b>
Total Current Liabilities	9436. <b>78</b>	7005.77	6219.99
Accruals and Reserves			
Accrued FICA Tax	60.29	70.62	64.38
Accrued Sales Tax	117.32	155.60	139.86
Acc: ued Interest Payable	255.78	606.05	463.46
Reserve for Withholding Tax	179.60	148.53	106.95
Reserve for Federal Income Tax	1715.63	2082.00	2219.66

	1953	1954	1955
Reserve for State Income Tax	193.93	654.85	708.79
Other Accruals and Reserves	1111.71	1938.19	1245.57
Total Accruals and Reserves	3634.27	5655.83	4948.69
Mortgages			00044.6-
Mortgages Payable—Wichita Bank	26883.25	45617.44	32911.05
Other Mortgages	11136.84	16605.79	9118.95
Total Mortgages TOTAL LIABILITIES	38020.09 51001.14	62223.23	42030.00
	51091.14	74884.84	5319 <b>8</b> .6 <b>8</b>
Member Equities	30750.24	33004.59	19204.16
Patronage Refund Payable Member Equity Credits	39781.75	47699.23	55409.01
Other Member Equities	1176.27	1120.28	1181.52
Total Member Equity	71708.27	81824.11	75794.70
Capital	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0101111	10101110
Capital Stock Outstanding	71348.05	84646.47	95322.16
Capital Stock Credits	13030.35	13003.78	22658.78
Surplus Reserve Funds	26475.17	30669.69	34788.54
Other Capital	7413.53	9782.93	1942.57
Total Capital	118267.10	138102.87	154712.05
Total Net Worth	189975.37	219926.9 <b>8</b>	230506.75
TOTAL LIABILITIES AND	041000 51	004011 00	000005 40
NET WORTH	241066.51	294811.82	2 <b>8</b> 3705.42
	ROUP III		
Current Accounts Payable—Trade	1788.45	230.65	3141.68
Interest on Stock Payable	3484.85	3778.48	4621.82
Other Current Liabilities	3075.85	2917.91	3230.66
Total Current Liabilities	8349.15	6927.03	10994.16
Accruals and Reserves			
Accrued FICA Tax	53.36	57.25	73.52
Accrued Sales Tax	222.25	361.18	249.96
Accrued Interest Payable	279.41	226.38	169.43
Reserve for Withholding Tax Reserve for Federal Income Tax	94.55	112.64	114.29
Reserve for Federal Income Tax	1823.06	2776.81	1506.87
Reserve for State Income Tax	303.99	584.72	535.67
Other Accruals and Reserves	1592.64	1341.26	856.07
Total Accruals and Reserves	4369.27	5460.24	3505. <b>8</b> 2
Mortgages			
Mortgages Payable-Wichita Bank	28513.52	21831.69	14519.97
O her Mortgages	5218.81	11628.90	7639.50
Total Moltgages	33732.33	33460.59	22159.47
TOTAL LIABILITIES	46450.75	45847.86	36659.45
Member Equities			0001 <b>5</b>
Patronage Refund Payable	40891.15	53897.15	30617.58
Members Equity Credits	29613.43	19471.19	9594.46
Other Member Equities	16853.68	$\frac{14891.27}{88259.62}$	$13890.06 \\ 54102.11$
Total Member Equity	87358.26	88239.02	54102.11
Capital	700 00	107000 00	145050.00
Capital Stock Outstanding	70344.83	107029.83	145359 83
Capital Stock Credits	25120.57	20833.42	19525.56
Surplus Reserve Funds	28716.23	35214.55	$39997.45 \\ 1287.24$
Other Capital	6 <b>8</b> 39. <b>8</b> 9 131021.52	$3368.44 \\166446.24$	1287.24 205170.09
Total Capital Total Net Worth	218379.78	254705.86	260272.20
TOTAL LIABILITIES AND	410373.70	201703.00	200272.20
NET WORTH	264830.53	300553.72	296931.65
	_0.000.00		

#### Appendix Table II-Continued

#### APPENDIX III

#### Operating Statement, Average of Selected Oklahoma Grain Elevators, Groups I, II, and III, 1953-1955

	1953	1954	1955
GI	ROUP I		
Sales	195889.90	203900.46	188761.54
Cost of Sales			
Beginning Inventory	12001.07	5984.18	7640.63
Purchases	175632.42	172753.73	148487.71
Total Cost of Sales	187633.49	178737.91	156128.35
Less: Closing Inventory	6879.08	7912.62	8619.25
Cost of Sales	180754.41	186870.70	175087.46
Gross Earnings on Commodities	15135.49	17029.76	13674.08
0			
Other Operating Income	0741.00	10710.00	00050 51
Storage Earned	8741.36	13712.60	22352.71
Handling Income	3914.62	5739.51	1179.46
Cleaning Income	586.07	1607.69	133 <b>8</b> .60
Grinding and Treating	1170.63	567.25	1033.0 <b>8</b>
Miscellaneous Operating Income	136.57	3.40	16.60
Total Operating Income	14549.24	21630.44	25920.45
Total Gross Earnings	296 <b>8</b> 4.73	3 <b>8</b> 660.20	39594.53
Expenses			
Salaries	9562.22	9881.92	9529.61
Overhead	4899.15	5645.32	7451.63
Taxes and License	1088.04	1284.07	1658.00
Depreciation	2282.22	2618.44	4514.27
Total Expenses	17831.63	19429.76	23153.50
Operating Earnings (G.EExp.)	11853.10	19230.44	16441.02
• • • • • • • •	11000.10	15250.11	10111.02
Other Deductions			
Interest Expense	560.73	1753.49	1670.76
Donations	18.61	17.41	15.30
Directors Fees	115.94	118.60	126.48
Miscellaneous Deductions	374.56	141.62	153.44
Total Deductions	1069.85	2031.12	1965.97
Other Additions			
Commission on Sales Tax	35.03	22.59	19.35
Cash Long	12.07	20.32	5.78
Interest Received	10.45	21.05	50.51
Miscellaneous Additions	161.66	316.65	204.50
Total	219.22	380.61	280.13
Net Earnings before patronage Refund	11002.47	17579.94	14755.18
Patronage Refund			
Union Equity	11095.64	9874.67	9112.87
Consumer Cooperative Association	98.62	8.19	123.04
Other Patronage Refund	17.16	756.42	14.32
Total	11211.42	10639.27	9250.23
Not Forming Defens Income Tr	00012 00	00010.01	94035 41
Net Earnings Before Income Tax	22213.89	28219.21	24005.41
Reserve for Federal Income Tax	1242.88	968.61	930.30
Reserve for State Income Tax	152.34	351.03	354.34
Total	1395.22	1319.64	1284.64

	1953	1954	1955
Net Earnings before Miscellaneous	20818.67	26899.57	22720.77
Miscellaneous	39.08	7009.07	9700.73
Total Net Earnings	20779.60	19809.50	13020.04
G	ROUP II		
Sales	316859.85	341019.11	350603.47
Cost of Sales			
Beginning Inventory	14344.25	10054.84	11287.72
Purchases	193553.03	209619.01	223994.09
Total Cost of Sales	248759.99	219673. <b>8</b> 5	251071.28
Less: Closing Inventory	10054.84	12120.04	13831.56
Cost of Sales	301190.00	324150.88	3313 <b>8</b> 2. <b>88</b>
Gross Earnings on Commodities	15669.86	16868.25	19220.59
Other Operating Income			
Storage Earned	23859.76	36950.23	33607.15
Handling Income	10233.63	15795.93	9 <b>8</b> 03. <b>8</b> 4
Cleaning Income	1273.68	1552.61	2092.64
Grinding and Treating	1149.37	2404.76	2326.55
Miscellaneous Operating Income	4005.90	1677.81	1373.39
Total Operating Income	40522.35	5 <b>8</b> 3 <b>8</b> 1.34	49203.57
Total Gross Earnings	56192.21	75249.59	68424.16
Expenses			
Salaries	15408.51	18240.09	17993.05
Overhead	<b>8</b> 00 <b>7</b> .36	9954.92	9600.16
Taxes and License	2023.39	2575.26	296 <b>8</b> .22
Depreciation	4777.67	5422. <b>8</b> 6	5559. <b>8</b> 2
Ťotal Expenses	30216.93	36193.12	36121.24
Operating Earnings (G.EExp.)	24152.21	39056.47	32302.92
Other Deductions			
Interest Expense	1093.45	2671.14	2124.61
Donations	93.83	91.55	109.13
Directors Fees	172.51	256.72	193.41
Miscellaneous Deductions	474.59	39.52	194.34
Total Deductions	1834.38	305 <b>8</b> .93	2621.49
Other Additions			
Commission on Sales Tax	35.45	26.22	24.74
Cash Long	22.19	44.43	4 <b>8</b> .54
Interest Received	141.01	155.76	226.02
Miscelaneous Additions	163.26	391. <b>8</b> 1	<b>88</b> .91
Total	361.90	618.22	388.21
let Earnings before Patronage Refund	22472.6 <b>8</b>	36615.77	30069.63
atronage Refund			
Union Equity	15435.49	14891.87	13520.43
Consumer Cooperative Association	154.69	108.02	394.42
Other Patronage Refund	36.22	359.24	111.22
	30.44		

### Appendix Table III-Continued

### Appendix Table III–Continued

	1953	1954	1955
Net Earnings before Income Tax	3527 <b>8</b> .65	51974.91	44095.71
Reserve for Federal Income Tax	1721.40	24 <b>8</b> 3.36	2515.64
Reserve for State Income Tax	197.75	561.56	767.15
Total	1919.15	3044.92	3282.78
Net Earnings before Miscellaneous	5676.53	48929.98	40 <b>8</b> 12.92
Miscellaneous	150.18	9122.59	14887.85
Total Net Earnings	36236 <b>.8</b> 0	39807.39	25925.07
GR	OUP III		
Sales	551 <b>8</b> 19.33	66423 <b>8</b> .76	552069. <b>8</b> 4
Cost of Sales			
Beginning Inventory	17430.04	14995.36	15906.14
Purchases	340767.04	40132 <b>8</b> .34	353623.3 <b>8</b>
Total Cost of Sales	400640.91	416323.70	369529.51
Less: Closing Inventory	14995.36	15906.14	21163.43
Cost of Sales	472050.90	620125.10	513300.72
Gross Earnings on Commodities	37324.60	44113.66	38769.12
Other Operating Income			
Storage Earned	2554 <b>8</b> .07	33755.07	26486.76
Handling Income	4506.35	91 <b>87.</b> 60	4579.64
Cleaning Income	<b>8</b> 53.6 <b>8</b>	1151.87	1370.34
Grinding and Treating	400.20	3 <b>8</b> 29.37	1232.42
Miscellaneous Operating Income	6913.36	1247.92	5891.79
Total Operating Income	38221.66	49171. <b>8</b> 3	39560.95
Total Gross Earnings	75546.26	93285.48	7 <b>8</b> 330.0 <b>8</b>
Expenses			
Salaries	19653.16	21110.06	21741.47
Overhead	10423.26	10 <b>8</b> 03.06	11037.58
Taxes and License	2937.52	29 <b>8</b> 1.33	3891.22
Depreciation	6146.47	6472.36	6471.32
Ťotal Expenses	39160.42	41366. <b>8</b> 2	43141.58
Operating Earnings (G.EExp.)	363 <b>85.8</b> 4	51918.66	351 <b>88</b> .49
Other Deductions			
Interest Expense	1122.06	1788.81	1099.01
Donations	<b>8</b> 7.03	146.17	114.91
Directors Fees	173.21	175.17	174.55
Miscellaneous Deductions	365.39	185.24	174.87
Total Deductions	1747.69	2295.39	1563.34
Other Additions			
Commission on Sales Tax	34.55	30.96	36.47
Cash Long	39.46	47.31	55.25
Interest Received	3 <b>8</b> .73	61.23	202.20
Miscellaneous Addition	119.38	223.29	2027.85
Total	232.12	362.79	2321.77
Net Earnings before Patronage Refund	34870.28	499 <b>8</b> 6.06	35946.92

	1953	1954	1955
Patronage Refund			
Union Equity	16331.48	24112.17	15878.48
Consumer Cooperative Association	463.16	184.82	929.15
Other Patronage Refund	21.78	1350.14	375.13
Total	16816.42	25647.13	17182.75
Net Earnings before Income Tax	51686.70	75633.19	53129.68
Reserve for Federal Income Tax	2184.44	3226.82	2207.53
Reserve for State Income Tax	291.42	630.36	675.69
Total	2475. <b>8</b> 6	3857.18	2 <b>88</b> 3.22
Net Earnings before Miscellaneous	49210.84	71776.01	50246.46
Miscellaneous	22 <b>8</b> .92	7613.48	8154.71
Total Net Earnings	48981.92	64162.53	42091.75

#### Appendix Table III-Continued

#### APPENDIX IV

#### Expenses, Groups I, II, and III, Grain Elevators, Oklahoma 1953-1955

1953	1954	1955
GROUP I		
		3841.23
		5688.38
9562.22	9881.92	9529.61
674.55	39 <b>8</b> .37	1352.74
257.69	308.71	261.86
22 <b>8.8</b> 9	504.70	630.67
494.27	644.37	823.46
338.75	332.32	387.32
1126.17	1300.36	1460.05
267.68	287.76	435.00
247.22	229.45	230.47
55.75	71.54	39.70
153.43	197.40	169.16
336.60	487.46	581.53
115.10	139.31	156.26
17.50	12.70	10.60
125.24	324.62	57.50
84.04	96.78	85.75
376.32	309.46	769.55
4899.15	5645.32	7451.63
1088.04	1284.07	1658.00
2282.22	2618.44	4514.27
17831.63	19429.76	23153.50
GROUP II		
4213.53	4284.25	4678.00
12419.83	13955.74	13315.05
16633.36	18239.98	17993.05
	GROUP I 3452.58 6109.65 9562.22 674.55 257.69 228.89 494.27 338.75 1126.17 267.68 247.22 55.75 153.43 336.60 115.10 17.50 125.24 84.04 376.32 4899.15 1088.04 2282.22 17831.63 GROUP II 4213.53 12419.83	GROUP I           3452.58         3963.50           6109.65         5918.42           9562.22         9881.92           674.55         398.37           257.69         308.71           228.89         504.70           494.27         644.37           338.75         332.32           1126.17         1300.36           267.68         287.76           247.22         229.45           55.75         71.54           153.43         197.40           336.60         487.46           115.10         139.31           17.50         12.70           125.24         324.62           84.04         96.78           376.32         309.46           4899.15         5645.32           1088.04         1284.07           2282.22         2618.44           17831.63         19429.76           GROUP II         4213.53         4284.25           12419.83         13955.74

26

	1953	1954	1955
Overhead			
Repairs	1250 <b>.8</b> 3	1305.33	1312.30
Office	481.74	539.70	460.42
Supplies	227.42	306.04	416.62
Utilities	971.68	1254.05	1337.06
Advertising	691.68	658.68	725.76
Insurance and Banks	2163.25	2429.62	2514.77
Legal and Audits	272.27	29 <b>8</b> .50	309.4 <b>8</b>
Telephone and Telegraph	342.50	369.93	306.28
Inspections	52.12	74.36	53.37
Truck Expense	218.21	231.11	290.35
Extermination and Fumigant	308.50	867.09	582.24
Dues and Subscription	154.63	206.97	217.37
Railroad Lease	27.74	34.09	33.88
Freight and Hauling	120.40	97.21	79.84
Annual Meeting Expense	135.20	199.36	108.32
Other Overhead	899.67	1082.87	852.10
Total Overhead	8317.86	9954.92	9600.16
Taxes & Licenses	2059.82	2575.26	2968.22
Depreciation	5028.95	5422.86	5559.82
Total Expenses	32039.99	36193.01	36121.24
-	GROUP III		
Salaries			
Manager's	4741.14	4785.90	5605.54
Other Salaries	14912.02	16324.17	16135.93
Total Salaries	19653.16	21110.06	21741.47
Overhead			
Repairs	1606.95	1330.49	1712.09
Office	656.61	744.47	702.40
Supplies	209.91	399.81	434.54
Utilities	1701.40	1842.16	1961.59
Advertising	506.63	640.21	648.70
Insurance and Banks	2528.12	2612.25	2544.26
Legal and Audits	286.00	313.56	298.78
Telephone and Telegraph	408.82	413.41	400.40
Inspections	78.41	42.69	38.25
Truck Expense	735.01	663.72	850.38
Extermination and Fumigant	408.24	463.83	165.50
Dues and Subscription	120.66	106.37	207.12
Railroad Lease	5.96	7.16	24.16
Freight and Hauling	126.58	26 <b>8</b> .96	15.01
Annual Meeting Expense	69.54	71.47	62.40
Other Overhead	978.42	882.48	971.99
Total Overhead	10423.26	10803.05	11037.58
Taxes & Licenses	2937.52	2981.33	3891.22
Depreciation	6146.47	6472.36	6471.32

#### Appendix Table IV-Continued

#### APPENDIX V

	1953	1954	1955
	GROUP I	tar = 1 kar = kar = kar = 1	her manifester i faste en affeste en dig en antige en antige
Salaries			
Manager's	19.36	20.40	16.59
Other Salaries	34.26	30.46	24.57
Total Salaries	53.62	50.86	41.16
Overhead			
Repairs	3.78	2.05	5.84
Office	1.44	1.59	1.13
Supplies	1.28	2.60	2.72
Utilities	2.77	3.32	3.56
Advertising	1.90	1.71	1.67
Insurance and Banks	6.32	6.69	6.31
Legals and Audits	1.50	1.48	1.88
Telephone and Telegraph	1.39	1.18	1.00
Inspections	.31	.37	.17
Truck Expense	.86	1.02	.73
Extermination and Fumigant	1.89	2.51	2.51
Dues and Subscription	.65	.72	.67
Railroad Lease	.10	.06	.05
Freight and Hauling	.70	1.67	.25
Annual Meeting Expense	.47	.50	.37
Other Overhead	2.11	1.59	3.32
Total Overhead	27.47	29.06	32.18
Taxes and Licenses	6.10	6.61	7.16
Depreciation	12.80	13.48	19.50
Total Expenses	100.00	100.00	100.00
	GROUP II		
Salaries			
Manager's	13.15	11.84	12.95
Other Salaries	38.76	38.56	36.86
Total Salaries	51.91	50.40	49.81
Overhead			
Repairs	3.91	3.61	3.63
Office	1.50	1.49	1.28
Supplies	.71	.85	1.15
Utilities	3.03	3.46	3.70
Advertising	2.16	1.82	2.01
Insurance and Banks	6.75	6.71	6.96
Legal and Audits	.85	.82	.86
	1.07	1.02	.85
Telephone and Telegraph	.16	.21	.15
Inspections	.10	.64	.81
Truck Expense	.08	2.40	1.61
Extermination and Fumigant	.90	.57	.60
Dues and Subscriptions		.09	.00
Railroad Lease	.09		.03
Freight and Hauling	.38	.27	.22
Annual Meeting Expense	.42	.55	.30 2.36
Other Overhead	2.81	2.99	
Total Overhead	25.96	27.50	26.58
Taxes and Licenses	6.43	7.12	8.22
Depreciation	15.70	14.98	15.39
Total Expenses	100.00	100.00	100.00

Selected Expenses as a Percent of Total Expenses, Groups I, II, and III, Grain Elevators, Oklahoma 1953-1955

	1953	1954	1955
G	ROUP III		
Salaries			
Manager's	12.11	11.57	13.00
Other Salaries	3 <b>8</b> .0 <b>8</b>	39.46	37.40
Total Salaries	50.19	51.03	50.40
Overhead			
Repairs	4.10	3.22	3.97
Office	1.68	1.80	1.63
Supplies	.54	.97	1.01
Utilities	4.34	4.45	4.55
Advertising	1.29	1.55	1.50
Insurance and Banks	6.45	6.31	5.90
Legal and Audits	.73	.76	.69
Telephone and Telegraph	1.04	1.00	.93
Inspections	.20	.10	.09
Truck Expenses	1.88	1.60	1.97
Extermination and Fumigant	1.04	1.12	.38
Dues and Subscription	.31	.26	.48
Railroad Lease	.02	.02	.06
Freight and Hauling	.32	.65	.03
Annual Meeting Expense	.18	.17	.14
Other Overhead	2.50	2.13	2.25
Total Overhead	26.62	26.11	25.5 <b>8</b>
Taxes and Licenses	7.50	7.21	9.02
Depreciation	15.69	15.65	15.00
Total Expenses	100.00	100.00	100.00

#### Appendix Table V–Continued

#### APPENDIX VI

## Statement of Wheat Account, Selected Oklahoma Grain Elevators, 1953-1955

		E	levator	Code N	los.					
	1	2	3	4	5	6	7	8	9	10
			GR	OUP I						
Loss or gain in Handlin	ng									
(Percent) 1953	.25		.40		.36*	.07*	.45	.33	.29*	.67
1954	.54		.33		1.24		.40	.13	.05	1.24
1955	.20		.25		2.23	.75	.43	.41	.09	
Loss or gain in Shippir (Percent)	ıg									
1953	.21		.16		.36	1.03	.03	.23	.14	
$1954 \\ 1955$	$.12 \\ .36$		.21 .31		.00 .01		.03* .04	.17 .03*	$.04 \\ .23$	.06
Loss or gain Total (Percent)										
<u>`                                    </u>	.37	.27	.49	1.17	.003*	• .64	.47	.50	.20*	.69
$     1954 \\     1955 $	$.62 \\ .35$	.61 .83*	.37 .29	.67 .30*	$1.24 \\ 2.24$	$.\overline{75}$	$.39 \\ .45$	.25 .41	.07 .12	
Average for Group I	.37%					-				
*Represents gain. _ Represents no data.										
		E!	evator	Code N	os.					
	11	12	13	14	15	16	17	18	19	20
			GRO	OUP II						
Loss or gain in Handlin	ng									
(Percent) 1953	.33		.41*	.02	.55			.20*	.49	.46
1054	10			.02	1.0		0.0*	.20	.15	.10

Elevator Code Nos.										
	11	12	13	14	15	16	17	18	19	20
			GRO	OUP II	[					
Loss or gain in Hand (Percent)	lling									
) 1953 1954 1955	.33 .1 <b>8</b> .21		.41* .09 .39	.02 .30 .36	.55 .16 .26		.06* .23	.20* .11 .30	.49 .19 .31	.46 .53 .43
Loss or gain in Trans (Percent)	sit									
1953 1954 1955	.31 .3 <b>8</b> .30		.80 .39 .01	.21 .10* .06	.15 .04* .13		$.06 \\ .29$	.21 .12 .06*	.01* .07 .20*	.08 .21* .25
Total loss or gain (Percent)										
1953 1954 1955	.50 .34 .39		.11 .2 <b>8</b> .40	.15 .27 .40	.62 .15 .35		.03* .50	.03* .18 .29	.49 .21 .29	.50 .46 .50

#### Appendix Table VI-Continued

	21	22	23	24	25	26	27	28	29
Loss or gain in Handling									
(Percent)									
1953	.26	.23	.11*	.06	.21		.16	.34	.41
1954	.07*	.25	.29	.33	.15	.72	.57	.28	.15
1955	.65*	.20	.12*	.23	.50	.02*	.004	.17	.27
Loss or gain in Transit									
(Percent)									
1953	.19	.10	.33	.11	.22		.12	.06	.10
1954	.13	.32	.19	.09*	.04	.14	.21	.41	.34
1955	.13*	.46	.06	.01*	.35	.44	.14	.03*	.32
Total Loss or gain									
(Percent)									
1953	.34	.28	.21	.15	.36		.21	.39	.41
1954	.03	.35	.47	.27	.17	.79	.61	.48	.24
1955	.67*	.43	.10*	.23	.63	.29	.01	.16	.36
1933	.07	.43	.10	.45	.05	.49	.07	.10	.50

\*Represents gain.

	1	Elevator	Code N	los.					
30	31	32	33	34	35	36	37	38	39

#### **GROUP III**

Loss or gain in Hand (Percent)	ling									
1953		.17	.75		.28		.28		.30	.42
1954		.42	.55		.26		.21		.19	.17
1955		.03*	.19		.30		.29	-	.04*	.06*
Loss or gain in Tra	nsit									
(Percent)										
1953		.50	.05		.06		.009	*	.24	.75
1954		.08	.12*		.06		.09		.10	.56
1955		.23	.17	-	<b>.08</b>		<b>.08</b>		.20	.59
Total loss or gain										
(Percent)										
1953		.31	.79 2	7.2 <b>8</b> 1	.33	.48	.28	.08	.48	.62
1954		.44	.48	.79	.30	.36	.29	1.11	.24	.42
1955		.00	.30	.13	.34	.29*	.33	1.13	<b>8</b> 0.	.14

\*Represents gain. <sup>\*</sup>This firm handled only 1,701 bushel and 50 pounds of wheat this year and lost 464 bushel and 20 pounds in handling.

#### APPENDIX VII

				<del></del>				
	Ele		Cash as a Pe	Cash r-asa I		Inventory as a Per-	Invento as a Per	
	vato	r	cent of	f cent o	f Inven-	cent of	cent of	Current
Group	Cod No. No.		Curren Assets	t Total Assets	tory (Dollars)	Current Assets	Total Assets	Assets (Dollars)
	1	29,355.53	51.47	18.13	12,994.63	22.79	<b>8</b> .02	57,031.30
	2	11,224.41	36.23	9.06	7,901.78	25.50	6.38	30,982.53
	3 4	14,685.91 1,699.87	$27.05 \\ 9.23$	$5.14 \\ 4.35$	13,396.87 8,805.48	24.67	$\begin{array}{c} 4.69 \\ 22.94 \end{array}$	54,296.14
Ι	5	4.041.91	21.12	6.51	8,700.04	4 <b>8</b> .68 45.47	14.02	18,087.79 19,135.35
-	6	4,511.58	37.99	7.74	3,997.92	33.67	6.85	11,874.31
	7	13,924.18	31.24	6.31	6,679.91	14.97	3.03	44,611.37
	8	20,389.79	48.81	12.77	9,201.72	22.03	5.76	41,770.00
	910	7,743.94 13,204.79	$11.70 \\ 47.37$	3.02 <b>8</b> .57	<b>8,</b> 2 <b>8</b> 1.02 5,233.98	12.51 1 <b>8.78</b>	$3.23 \\ 3.40$	66,186.99 27,873.44
	Group							
	Average	12,075.19	32.47	7.94	8,519.34	22.91	5.60	37,184.92
	11	30,017.39	56.24	10.95	8,763.86	16.42	3.20	53,375.47
	12 13	10,950.61	$20.99 \\ 23.15$	$10.74 \\ 5.07$	21,051.50	40.36 37.5 <b>8</b>	20.64	52,165.45 138,263.16
	13	32,002.65 40,200.33	23.15 59.24	5.07 14.07	51,953.46 6,315.77	9.31	8.23 2.21	67,861.30
	15	2,927.96	5.41	.80	18,553.41	34.27	5.07	54,145.07
	16	5,347.53	11.80	4.09	29,174.98	64.3 <b>8</b>	22.31	45,313.39
	17	7,592.59	18.32	3.82	17,677.82	42.65	8.90	41,444.67
	18 19	23,710.31 13,2 <b>8</b> 3.20	$34.64 \\ 11.35$	$\frac{8.67}{3.90}$	14,173.43 49,643.12	$20.71 \\ 42.44$	$5.19 \\ 14.56$	68,453.00 116,982.40
	20	17,578.56	21.93	5.01	12,500.77	15.59	3.56	80,170.11
II	21	27,097.75	40.85	11.93	3,536.80	5.33	1.56	66,335.78
	22	21,694.74	32.57	8.50	21,346.41	32.05	8.36	66,603.16
	23 24	30,598.83 11,211.76	47.87 16.01	$\begin{array}{c} 10.00\\ 4.01 \end{array}$	10,847.56 20,151.84	16.97 2 <b>8</b> .77	$3.55 \\ 7.21$	63,919.28 70,042.73
	25	19,957.80	30.20	8.44	24,727.25	37.41	10.45	66,090.88
	26	14,162.09	22.59	6.91	16,811.14	26. <b>8</b> 2	8.21	62,685.79
	27	17,724.54	42.95	9.13	4,886.70		2.52	41,271.09
	2 <b>8</b> 29	24,993.91 15,425.62	$\begin{array}{c} 44.00\\ 24.22 \end{array}$	9.82 5.51	16,364.03 18,010.38		$\begin{array}{c} 6.43 \\ 6.44 \end{array}$	56 <b>,8</b> 08.82 63,698.39
	Group	,			,			
	Average	19,288.33	2 <b>8.7</b> 3	7.06	19,288.87	2 <b>8</b> .69	7.06	67,138.59
	30	4,596.20	9.14	6.18	28,571.95		38.43	50,262.97
	31	8,967.68	13.29	3.50	13,034.78		5.08	67,457.90
	32	10,574.52	21.82	4.29	23,780.00		9.66	48,466.09
	33 34	51,691.86 18,799.53	45.4 <b>8</b> 32.78	$\begin{array}{r} 18.84 \\ 6.55 \end{array}$	39,573.10 4,287.83		$\begin{array}{r}14.42\\1.49\end{array}$	113,656.98 57,346.16
III	35	70,478.04	63.20	19.98	30,481.39		8.65	111,518.05
	36	36,645.77	42.5 <b>8</b>	9.67	21,607.95	25.11	5.70	86,062.91
	37	20,719.07	40.97	16.69	26,447.33		21.30	50,567.05
	3 <b>8</b> 39	33,057.78 70,634.82	$27.98 \\ 41.90$	8.51 14.37	59,981.26 32,500.57		$\begin{array}{r}15.44\\ 6.61\end{array}$	118,141.42 168,590.39
	Group	. 0,001.02			52,000.07	10.20	0.01	- 50,000.00
	Average	32,616.53	37.40	11.35	2 <b>8,</b> 026.62	32.14	9.75	87,207.03

#### Cash and Inventory as a Percent of Current Assets and Total Assets, Selected Oklahoma Grain Elevators, 1953-1955

#### **APPENDIX VIII**

Group No.	Elevator Code No.	1953	1954	1955	Three Year Average
	1	8.43:1	6.54:1	5.63:1	6.87:1
	2	7.22:1	13.25:1	8.73:1	9.73:1
	$\frac{2}{3}$	6.14:1	19.52:1	34.27:1	19.98:1
	4	1.55:1	.90:1	.79:1	1.08:1
		1.18:1	6.94:1	2.58:1	3.57:1
I	5 6		3.76:1		3.76:1
	7	27.20:1	13.94:1	8.70:1	16.61:1
	8	5.85:1	20.16:1	3.28:1	9.76:1
	9		92.56:1	43.21:1	67.88:1
	10	6.31:1	24.30:1	3.22:1	11.28:1
	Group				
	Average	7.98:1	20.19:1	12.27:1	15.05:1
	11	14.04:1	2.21:1	7.69:1	7.98:1
	12	1.80:1	7.63:1	2.66:1	4.03:1
	13	12.49:1	55.57:1	74.02:1	47.36:1
	14	2.03:1	18.71:1	20.91:1	13.88:1
	15 16	1 0 1 1	13.32:1	1 10 1	13.32:1
	16	1.04:1	1.65:1 12.47:1	1.10:1	1.26:1
	17	15.03:1 31.13:1	99.09:1	1.59:1	6.70:1
	18	2.83:1	2.61:1	5 45.1	65.11:1
II	19 20	7.73:1	9.28:1	5.45:1 3.65:1	3.63:1 6. <b>8</b> 9:1
11	20	23.31:1	15.30:1	7.92:1	15.51:1
	22	8.71:1	14.02:1	11.44:1	11.39:1
	23	15.01:1	17.19:1	76.07:1	36.09:1
	23	21.03:1	17.67:1	10.83:1	16.51:1
	25	21.44:1	11.38:1	4.56:1	12.46:1
	26	1.82:1	2.04:1	5.96:1	3.27:1
	27	7.05:1	8.82:1	6.69:1	7.52:1
	28	9.46:1	7.69:1	16.13:1	7.85:1
	29	6:39:1	6.07:1	8.02:1	6.83:1
	Group			010411	0.0011
	Average	22.48:1	32.27:1	33.09:1	28.76:1
	30	.80:1	2.54:1	4.31:1	2.55:1
	31	7.11:1	3.59:1	3.19:1	4.63:1
	32	2.16:1	2.80:1	2.30:1	2.42:1
	33	30.02:1	22.02:1	24.85:1	25.63:1
III	34				
	35				
	36	6.83:1	10.62:1	6.05:1	7.83:1
	37	4.19:1	12.20:1	1.20:1	5.86:1
	38	4.02:1	6.13:1	5.23:1	5.13:1
	39	6.98:1	11.31:1	5.98:1	8.09:1
	Group		0.00.1		
	Average	7.77:1	8.90:1	6.64:1	7.77:1

#### Ratio of Current Assets, Minus Inventory, to Current Liabilities, Oklahoma Grain Elevators, 1953, 1954, 1955

#### APPENDIX IX

$I = \begin{bmatrix} 1 & 25:100 & 29:100 & 23:100 \\ 2 & 43:100 & 51:100 & 25:100 \\ 3 & 41:100 & 47:100 & 51:100 \\ 4 & 50:100 & 39:100 & 39:100 \\ 5 & 19:100 & 42:100 & 38:100 \\ 5 & 19:100 & 42:100 & 38:100 \\ 7 & 31:100 & 71:100 & 58:100 \\ 8 & 40:100 & 18:100 & 44:100 \\ 9 & 74:100 & 80:100 & 71:100 \\ 10 & 28:100 & 15:100 & 53:100 \\ \end{bmatrix}$	26:100 40:102 46:100 43:100 28:100 53:100 53:100 34:100 75:100 32:100 41:100 28:100 39:100
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	43:100 33:100 28:100 53:100 34:100 75:100 32:100 41:100 28:100 39:100
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	33:100 28:100 53:100 34:100 75:100 32:100 41:100 28:100 39:100
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	28:100 53:100 34:100 75:100 32:100 41:100 28:100 39:100
$\begin{array}{cccccccc} 7 & 31:100 & 71:100 & 58:100 \\ 8 & 40:100 & 18:100 & 44:100 \\ 9 & 74:100 & 80:100 & 71:100 \\ 10 & 28:100 & 15:100 & 53:100 \\ \end{array}$ $\begin{array}{c} Group \\ Average & 37:100 & 44:100 & 42:100 \\ 11 & 18:100 & 40:100 & 25:100 \\ 12 & 35:100 & 41:100 & 41:100 \end{array}$	53:100 34:100 75:100 32:100 41:100 28:100 39:100
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	34:100 75:100 32:100 41:100 28:100 39:100
$\begin{array}{c ccccc} 10 & 28:100 & 15:100 & 53:100 \\ \hline Group \\ Average & 37:100 & 44:100 & 42:100 \\ 11 & 18:100 & 40:100 & 25:100 \\ 12 & 35:100 & 41:100 & 41:100 \end{array}$	32:100 41:100 2 <b>8</b> :100 39:100
Group Average37:10044:10042:1001118:10040:10025:1001235:10041:10041:100	41:100 28:100 39:100
Average         37:100         44:100         42:100           11         18:100         40:100         25:100           12         35:100         41:100         41:100	2 <b>8</b> :100 39:100
11         18:100         40:100         25:100           12         35:100         41:100         41:100	2 <b>8</b> :100 39:100
12 35:100 41:100 41:100	39:100
	20.100
14 $34:100$ $35:100$ $21:100$ $25:100$	38:100 31:100
15 $68:100$ $73:100$ $38:100$	60:100
16 20:100 34:100 20:100	25:100
17 51:100 36:100 31:100	39:100
<b>18</b> 41:100 64:100 25:100	43:100
19 59:100 35:100 43:100	46:100
II 20 47:100 52:100 88:100	62:100
21 84:100 31:100 38:100 22 84:100 47:100 38:100	51:100
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$35:100 \\ 35:100$
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	55:100
25 $21:100$ $52:100$ $29:100$	34:100
26 71:100 31:100 30:100	44:100
27 66:100 47:100 24:100	46:100
<b>28 18</b> :100 <b>52</b> :100 <b>15</b> :100	28:100
29         46:100         52:100         45:100	4 <b>8</b> :100
Group	41 100
Average 44:100 46:100 35:100	41:100
30 50:100 2 <b>8</b> :100 34:100	34:100
31 76:100 72:100 57:100	68:100
32 12:100 43:100 31:100	29:100
33         14:100         22:100         24:100           III         34         72:100         63:100         40:100	20:100
III 34 72:100 63:100 40:100 35 08:100 07:100 14:100	58:100 10:100
$36 \qquad 58:100 \qquad 07:100 \qquad 14:100 \\ 36 \qquad 58:100 \qquad 20:100 \qquad 37:100$	38:100
30         30:100         20:100         37:100           37         06:100         10:100         05:100	07:100
38 23:100 30:100 14:100	22:100
39         50:100         37:100         30:100	39:100
Group	
Average 36:100 33:100 29:100	33:100

#### Ratio of Accounts Receivable to Current Assets, Oklahoma Grain Elevators 1953, 1954, and 1955