

**MINUTES OF A REGULAR MEETING  
RETREAT  
THE UNIVERSITY OF OKLAHOMA BOARD OF REGENTS  
JUNE 26-27, 2006**

A regular meeting of the Board of Regents governing The University of Oklahoma, Cameron University, and Rogers State University was called to order in the Conference Room of the Noble Foundation Conference Center in Ardmore, Oklahoma, on Monday, June 26, 2006 beginning at 2:10 p.m.

The following Regents were present: Paul D. Austin, Chairman of the Board, presiding; Tom Clark, Jon R. Stuart, A. Max Weitzenhoffer, Larry R. Wade, John M. Bell, M.D. and Leslie J. Rainbolt-Forbes, M.D.

Others attending all or a part of the meeting included President David Boren; Provosts Joseph Ferretti and Nancy Mergler; OU-Tulsa Interim President Gerry Clancy; Vice Presidents Dewayne Andrews, Catherine Bishop, and Nicholas Hathaway; Athletic Director Joseph Castiglione; Joseph Harroz, Jr., General Counsel; and Dr. Chris A. Purcell, Executive Secretary of the Board of Regents.

Attending from Cameron University was President Cindy Ross, and President Joe Wiley attended from Rogers State University.

Notice of the time, date, and place of this meeting were submitted to the Secretary of State, and the agenda was posted in the Office of the Board of Regents on or before 8:00 p.m. on June 23, 2006, both as required by 25 O.S. 1981, Section 301-314.

## **CAMERON UNIVERSITY**

President Ross began the Cameron portion of the retreat by presenting a status report of the key objectives for the University that were laid out in May 2005. This included the areas of enhancing academic quality, continuing progress to become the university of choice in southwest Oklahoma, strengthening community involvement and partnerships, capital projects, friend and fund raising, and planning for the University's Centennial. Following this, the President shared some of the challenges facing the University: the declining number of southwest Oklahoma high school graduates; prospective student college preparation levels; losses in military enrollments; academic reorganization issues; coordinating and controlling the impact on students, faculty and staff of ongoing capital projects; and the effect of unexpected expenditures. Finally, Dr. Ross enumerated the steps involved for the 2006-07 year in moving forward the key objectives for the University.

Regent Stuart moved the Board meet in executive session for the purpose of discussing personnel-related issues as listed on the retreat agenda. The following voted yes on the motion: Regents Clark, Stuart, Weitzenhoffer, Wade, Bell and Rainbolt-Forbes. The Chair declared the motion unanimously approved.

The executive session was held in the same location beginning at 3:27 p.m.

The Board returned from executive session at 4:03 p.m.

## **ROGERS STATE UNIVERSITY**

During the Rogers State portion of the retreat, President Wiley began by discussing the budget allocation from the State Legislature. It will allow the administration to hire 12 additional faculty members while addressing other needs. The President proceeded to give some highlights from the past year: the University will have 106 full-time, tenure-track faculty this fall; all but 16 associate programs have been eliminated and the University offers eight bachelor degrees that encompass 20 majors; 90% of the funding has been received for a fifth endowed chair; the total endowment has increased; a new collaborative degree program in telecommunications foundations has begun with OU-Tulsa, whereby RSU will offer a bachelor degree and OU a master's, but the two will share faculty; construction on the Bit-by-Bit facilities continues and has been completed for baseball and softball; and a costume has been designed and received for the Hillcat mascot. Dr. Wiley then discussed initiatives for FY07 that include developing new degree programs; ongoing facilities' projects including a new Student Services Center and repairs and renovations; technology developments including a new Student Portal System and ID System along with additional WI-FI capabilities; consideration of additional sports to sponsor; and fundraising goals for the new Student Services Center, further renovation of the Bartlesville facility and endowments.

Regent Clark moved the Board meet in executive session for the purpose of discussing personnel-related issues as listed on the retreat agenda. The following voted yes on the motion: Regents Clark, Stuart, Weitzenhoffer, Wade, Bell and Rainbolt-Forbes. The Chair declared the motion unanimously approved.

The executive session was held in the same location beginning at 5:35 p.m.

The Board returned from executive session and immediately adjourned at 6:00 p.m.

The evening session of the retreat began at 8:35 p.m. and was a discussion with Vice President Purcell and General Counsel Harroz on the role of a Regent, ethical matters that might arise in the course of serving as a Regent and legal issues involving Regential responsibilities.

The retreat adjourned for the day at 10:20 p.m.

The meeting reconvened at 8:45 a.m. on June 27, in the same location.

## **THE UNIVERSITY OF OKLAHOMA**

The OU portion of the retreat began with President Boren discussing the recent situation with the Legislature, the budget and some revisions to the State Regents' formula for funding. The President then reviewed goals that were set at the beginning of his time as president: become one of the top ten public universities in the nation; create community; place a stronger emphasis on teaching; increase research in targeted areas of excellence; broaden the financial base; internationalize the curriculum; and strengthen the comprehensive quality of campus life through the arts, museums, campus beauty, etc. President Boren presented the Board with a list of new programs at OU since 1994 and of construction completed or in progress since 1995 and discussed how these related the goals he set at the beginning. He then laid out his five year goals for the University: achieve a \$1 billion endowment; move into top three in Big 12 in total faculty compensation; achieve a 95% ratio of average faculty salaries in Big 10-Big 12; achieve a 1:18.5 faculty-student ratio within five years; increase graduate fellowships in targeted areas of excellence; achieve an increase of \$75 million in scholarship endowments; increase by 25% the number of OU students who have a study abroad experience; increase the graduation rate to 65% from 58%; increase incentives for those with higher teaching evaluations and greater

teaching loads; establish an Institute for Community Planning; construct and have fully operational the Cancer Center, Diabetes Center, and a new North Tulsa Medical Clinic; improve facilities for the School of Social Work, College of Education and complete and open the new building for the College of Allied Health at the Health Sciences Center; add a new sport for women; construct a combined facility for set, costume and production support for Theatre, Musical Theatre, Dance, Opera, Music, and the Organ Institute; and complete a walking and bicycle path from the research campus to the main campus, tied into the Norman Legacy Trail, making the research campus more accessible to the main campus.

Regent Stuart moved the Board meet in executive session for the purpose of discussing personnel-related issues as listed on the retreat agenda. The following voted yes on the motion: Regents Clark, Stuart, Weitzenhoffer, Wade, Bell and Rainbolt-Forbes. The Chair declared the motion unanimously approved.

The executive session was held in the same location beginning at 11:05 a.m.

The Board returned from executive session at 12:05 p.m.

The retreat session on the Health Sciences Center began with Vice President for Health Affairs Dewayne Andrews speaking of the areas of excellence that exist on or are in development for the campus: the Cardiac Arrhythmia Research Institute; the OU Breast Institute; the Cancer Institute; the Diabetes Institute; and strength in the neurosciences. Dr. Andrews told of the emphasis on educational methodology and on growing international affiliations. He also told of the major capital projects on the campus—the Biomedical Research Center Phase II that recently opened; plans for the College of Allied Health Building; facilities for the Cancer Institute and Diabetes Center; ongoing Information Technology projects and the future need for an academic office building for expanded faculty along with parking needs. Master planning for the Oklahoma Health Center restarted in 2006 after the past intensive planning was done in the 1960s. This planning effort is looking at anticipated growth in facilities and programs along with adjacencies and vertical spread. HSC administrators go into this with a Research Strategic Plan that looks at interdisciplinary and multidisciplinary approaches to core areas of research. Vice President Andrews also spoke of the recent legislative budget session and how some changes in the funding formula have been beneficial to the Health Sciences Center, taking into account that HSC enrollments are mandated by accreditors. He listed key goals for the campus as increasing base funding for the Colleges; watching faculty salary compression issues; adapting to increasing enrollments (physically, IT capabilities, etc.); maintaining diversity in recruitment of faculty and students; expanding the faculty; further development of the Cancer Institute and Diabetes Center and implementing the Research Strategic Plan. Continuing issues of worry include the escalating costs of professional liability insurance and the recruitment and retention of faculty.

The session adjourned at 1:00 p.m. for lunch and reconvened at 1:35 p.m. in the same location.

OU-Tulsa Interim President Gerry Clancy discussed the 2010 Strategic Plan goals for the Tulsa campus: increase student enrollment to 2,000 by 2010; increase research funding to \$15,000,000 per year; retire the dept on the Schusterman campus (\$18,500,000) and complete the Campus Master Plan; build centers of interdisciplinary excellence in the areas of Early Childhood, Community Health, and the convergence of health and technology; and create a strong student life experience. He then gave some of the highlights of the past year on the campus, including growth in the numbers of employees and students; strength in service and patient care; growing business relationships in the community; philanthropic donations from foundations and corporations; and recognitions that campus groups have received for excellence. Dr. Clancy also spoke of progress achieved on facilities: 60,000sf Family Medicine Clinic opened in June 2005; Boren Boulevard becomes the main Yale entrance beginning in July 2006;

the EduCare Clinic in partnership with the Kaiser Foundation opens in September 2006; the 100,000sf Schusterman Clinic is to open in early 2007 and construction begins on the \$14.5 million Learning Center this summer. President Clancy talked of future needs for Tulsa: the campus library, OU Diabetes and Cancer Institute facilities, North Tulsa Health Campus, surface parking and the ultimate fate of the Sheridan Campus, along with student wishes for a student union and recreation facilities along with walking trails. Important issues facing the campus include health care (involving the Tulsa teaching hospitals, the North Tulsa Super clinic, Physician Assistant Program growth and the Emergency Medicine program), research growth, campus facilities (age, space, etc.), faculty retention, private support and continuing to develop a campus identity.

After a brief break, Athletic Director Joe Castiglione joined the session. He began by discussing the coaching contract changes proposed for approval on the meeting agenda. Mr. Castiglione then spoke of the need to soon add an additional women's sport to maintain Title IX compliance. Using handout materials, he highlighted details of the Athletic Departments' mission—to reflect positively on the institutional mission and maintain the core values of respect, accountability for self and others, passion for comprehensive excellence, commitment to continuous improvement, celebration of diversity and integrity in all affairs. The materials listed points of pride for the past year: 11 teams participated in post-season competition with eight teams concluding their seasons ranked among the nation's top 25; OU led the Big 12 in average football attendance for a second straight year and the OU spring football game had the highest rating of any such game ever produced on ESPN; OU student-athletes have, so far this year, donated more than 350 man-hours in community service; OU has hosted 37 post-season events since 2000, ranging from Big 12 championships to NCAA post-season events in Norman and Oklahoma City and including three national championships this year, in wrestling, men's gymnastics and softball; the Sooners won conference titles in women's basketball, men's gymnastics and men's golf; the OU women's team set a regular season women's basketball ratings record for Fox Southwest when it hosted Baylor this season; and the OU men's gymnastics team finished a perfect 31-0 on the way to winning a fourth NCAA Championship in the last five years and seventh national title for the program. AD Castiglione spoke of the key strengths of the Department: the students, listing their academic accomplishments and community service efforts; the sports programs, highlighting the performance of each team along with the fiscal integrity of the Department and the capital improvements in process or needed; and the people driving OU brand initiatives and using new technologies to increase development revenues and ticket sales, managing and coordinating home athletic events along with special athletic events and concerts in athletic facilities and developing a strategic plan for the Department's future. He concluded the session with a discussion of the budget and a status report on facilities.

There being no further business, the retreat adjourned at 4:10 p.m.

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Chris A. Purcell, Ph.D.  
Executive Secretary of the Board of Regents