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# MINUTES OF A REGULAR MEETING BOARD OF REGENTS OF THE UNIVERSITY OF OKLAHOMA THURSDAY, FEBRUARY 10, 1972

A regular meeting of the Board of Regents of the University of Oklahoma was held in the office of the President of the University, Norman, on Thursday, February 10, 1972, beginning at 10:45 a.m.

The following were present at the meeting: Regent Nancy J. Davies, Vice President of the Board, presiding in the absence of the President; Regents Huston Huffman, Jack H. Santee, Walter Neustadt, Jr., Mack M. Braly, and Thomas R. Brett.

ABSENT: Regent Horace K. Calvert, President of the Board.

The following were also present: Dr. Paul F. Sharp, President of the University; Dr. Pete Kyle McCarter, Provost; Vice Presidents Burr, Dean, Eliel, Morris, Nordby, and White; Dr. Thomas E. Broce, Executive Assistant to the President; Mr. R. Boyd Gunning, Trust Officer; and Mr. Gary Williams, Legal Counsel.

The minutes of the meeting held on January 20, 1972, were approved as printed and distributed prior to the meeting.

President Sharp made the following statement:

"This morning I would like to present to the Regents for their review, the progress that has been made on the investigation of the criminal acts, occurring on and near the Norman Campus on November 17th and 18th of last year. This intensive investigation includes:

- "1. The gun shot fired through the front window of the Wazuri House on the 17th.
- 2. Vandalism to the Bizzell Memorial Library on the 18th
- 3. Three major fires--the fourth floor of Walker Tower, the Wilson Center Cafeteria Office area and Building 8 on the south campus on the 18th.

"Well over 1,000 man-hours have been expended by representatives from seven investigative agencies, including the Federal Bureau of Investigation, the Oklahoma State Bureau of Investigation, the Oklahoma State Fire Marshal's Office, the Cleveland County District Attorney's Office, the Cleveland County Sheriff's Office, the Norman Police Department, and the University of Oklahoma Police Department.

"The overall investigation to date has involved the checking of 36 major leads. A total of 252 individuals have been interviewed, with 112 of these interviews coming within 24 hours immediately subsequent to the crimes committed on the 18th.

"Sixty-two separate items of physical evidence have been obtained and forwarded to the Oklahoma State Bureau of Investigation, the Federal Bureau of Investigation and private laboratories for analysis. Some of this evidence retrieved from the scenes of these crimes includes the expended bullet found at the Wazuri House, samplings of the substances used in starting the fires and numerous latent fingerprints that were obtained on damaged items at the library.

"Both physical and circumstantial evidence, coupled with the time sequences of the crimes on the 18th, indicate that the fires and vandalism were probably committed in an act of conspiracy involving approximately six (6) persons.

"Sufficient conclusive evidence in this alleged conspiracy has not yet been uncovered to warrant the filing of charges with the Cleveland County District Attorney's Office. This investigation is continuing, and I have been assured by our Chief of Campus Security that all leads, no matter how slight, are being vigorously pursued.

"As you know, concerned Oklahomans, alumni and other friends of the University have made it possible for a reward of \$1,000 to be offered to anyone providing information leading to the arrest and conviction of those responsible for these criminal acts in our community. We are urging those having information to contact any law enforcement officer or university official."

Regent Santee said the Facilities Planning Committee had met to discuss and consider five proposed actions in connection with the interim facility for the Colleges of Nursing and Dentistry. He reminded the Board that this was the \$800,000 project approved at the January meeting (p.11288) to be accomplished through the phased design and construction technique. He said the first item for consideration is the schematics. He asked Mr. Arthur Tuttle, Health Sciences Center Architect-Planner, to present the plans.

Mr. Tuttle presented a model of the proposed building and explained the concept of the plan.

Mr. Santee said the Committee recommends that the schematic plans for the interim facility for the Colleges of Nursing and Dentistry be approved as presented and he so moved.

Approved.

Regent Santee said seven proposals were received by the Health Sciences Center from contractors interested in providing construction management services on this interim facility. All of the firms have good reputations and seem to be well qualified; some have more experience to their credit than others and some are more accustomed to operating and managing large scale construction projects. After a review of the proposals, the administration of the Health Sciences Center interviewed representatives of all of the firms. The names of three firms were presented to the Facilities Planning Committee. Mr. Santee said the committee reviewed the proposals received from these three firms and now recommends the appointment of Walter Nashert & Sons, Inc., Oklahoma City, as construction managers for this project at a fee of  $5\frac{1}{2}\%$  of the cost of the subcontracts awarded on this project.

Mr. Santee moved approval of the committee recommendation. Approved.

Copies of rough drafts of the proposed contracts with the project architect and the construction manager for this building were distributed to each member of the Board. Mr. Santee said these have been reviewed and approved by the Facilities Planning Committee. He said the committee recommends that the draft of the contract with the project architect, Jones-Hester-Bates-Riek, and the draft of the construction manager contract be approved in substance with the understanding the final details of the contracts will be worked out by the University Legal Counsel and approved by the President of the University, and he so moved. Approved.

Regent Santee said the plans for this project will be completed between now and the next meeting of the Board and because of the type of time schedule involved in this project, it is necessary to approve the plans and advertise for bids just as soon as possible on each phase. He said the Facilities Planning Committee has considered this matter and recommends that Dr. Leonard P. Eliel, Executive Vice President for the Health Sciences Center, Mr. W. R. Campbell, University Architect, and Mr. Arthur Tuttle, Health Sciences Center Architect, be authorized to approve plans for this project as completed and proceed with advertising for bids as required by law. Mr. Santee moved approval of the committee recommendation. Approved.

Again, because of the time factor, Mr. Santee said it will be necessary for the Board to depart from the usual procedure on the acceptance of bids for this project. Because of the number of subcontracts that will be awarded at various times, even a delay of a few days in acceptance of a bid can hinder the time schedule. He said the committee recommends that the Facilities Planning Committee of the Regents be authorized to consider the bids received on each phase of the project and to accept the lowest acceptable bid within funds budgeted for the project subject to confirmation of the entire Board at the next meeting. Mr. Santee moved approval of the committee recommendation. Approved.

At the November, 1971, meeting (p.11205) the Health Sciences Center was authorized to proceed with a spur of the new University Hospital utilities and pedestrian tunnel to connect the Hospital with Children's Memorial Hospital. The estimated cost of the project at that time was \$30,000.

Further planning on the project has now been accomplished and because of unanticipated difficulties in connecting the spur to the foundation of Children's Memorial Hospital, it is now apparent that the total cost of the project will be \$37,000.

Funds for this project are available in a contingency account of the University Hospital budget.

Mr. Santee said the Facilities Planning Committee has considered this matter and recommends that an additional \$7,000 be authorized for the tunnel spur project for a total cost of \$37,000.

Regent Santee moved approval of the committee recommendation. Approved.

Regent Santee reported that he represented this Board at the meeting of the State Regents for Higher Education on January 24 in Tulsa. He said President Sharp's presentation was very well accepted and all items on which the University of Oklahoma had requested action were approved. All items approved by the State Regents are included in the agenda for this meeting as items of report. Mr. Santee said he believes our relationships with the State Regents are at a good level at this point.

## A. The Health Sciences Center

## I. Administration

## a. Health Sciences Center Goals

At the March, 1971 meeting (p.10800), the Regents directed \*...the Executive Vice President for Medical Center Affairs to conduct a programmatic study and articulate the mission, goals, and objectives of the Medical Center, relating these to the health resources of the State of Oklahoma."

The results of this study are now complete and a copy of the Report of the Task Force for Long Range Planning was mailed to each Regent with the agenda for this meeting.

President Sharp recommended that the report be accepted. A copy is attached hereto as a part of these minutes - Addendum A.

Approved on motion by Regent Huffman.

#### II. Academic

a. Faculty Personnel

## LEAVE OF ABSENCE:

Barbara Ann Allen, Instructor in Psychiatric Social Work in Psychiatry and Behavioral Sciences, leave of absence without pay, January 1, 1972 to March 1, 1972.

#### APPOINTMENTS:

Rayburne Wyndham Goen, M.D., Assistant Clinical Professor of Medicine, without remuneration, February 1, 1972.

Mary Katherine Houck, M.S., Assistant Professor of Nursing, \$1,041.66 per month, February 1, 1972.

David Peter Campbell, M.D., Assistant Professor of Surgery and Assistant Chief of Division of Pediatric Surgery, \$1,750 per month, July 1, 1972.

James K. DeVore, M.D., Clinical Instructor in Medicine, without remuneration, January 1, 1972.

William Finis Ewing, M.D., Clinical Instructor in Medicine, without remuneration, February 1, 1972.

William J. O'Meilia, M.D., Clinical Instructor in Medicine, without remuneration, February 1, 1972.

David D. Rose, M.D., Clinical Instructor in Medicine, without remuneration, January 1, 1972.

Richard Hugh Watt, Jr., M.D., Clinical Instructor in Medicine, without remuneration, January 1, 1972.

Marion Russell Davis, M.Ed., Instructor in Psychiatry and Behavioral Sciences, without remuneration, January 1, 1972.

Richard J. Hess, M.D., Clinical Assistant in Medicine, without remuneration, January 1, 1972.

Francisco Mariano Serrano, Ph.D., Research Associate in Biostatistics and Epidemiology and Associate Director of the Tumor Registry, \$1,333.33 per month, February 1, 1972.

#### CHANGES:

Thomas E. Acers, Associate Clinical Professor of Ophthalmology and Associate Clinical Professor of Neuro-Ophthalmology in Surgery; appointed Interim Chairman of Ophthalmology, February 1, 1972.

Keith Arnold, Assistant Professor of Medicine, salary increased from \$1,666.66 to \$1,750 per month, April 1, 1972.

Joel D. Brown, Assistant Professor of Medicine and Clinical Assistant Professor of Community Health, salary increased from \$2,000 to \$2,100 per month, February 1, 1972.

Carolyn Louise Campbell, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains rank Instructor in Nutrition and Dietetics.

William R. Campbell, title in Community Health changed from Associate Professor to Adjunct Associate Professor, July 1, 1972. Retains titles Director of Facilities Planning, University Architect, and Associate Professor of Architecture.

Tullos O. Coston, titles changed from Professor and Chairman of Ophthalmology to Professor of Ophthalmology, February 1, 1972.

Richard T. Coussons, promoted from Assistant Professor to Associate Professor of Medicine, January 1, 1972. Retains titles Director of Medical Services for Outpatient Clinics in University Hospital and Emergency Department and Assistant Professor of Research Microbiology and Immunology.

Venus Gomez Deming, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains title Instructor in Nutrition and Dietetics.

Clara E. Edge, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains rank Assistant Professor of Nutrition and Dietetics.

Lazar J. Greenfield, Professor of Surgery (Chief of VA Surgical Services), salary increased from \$985.10 to \$1,039.28 per month, 3/8 time, January 1, 1972.

Lucille Boone Hall, title in Community Health changed from Instructor to Special Instructor, July 1, 1972. Retains title Special Instructor in Nutrition and Dietetics.

Elizabeth Belle Hensler, title in Community Health changed from Instructor to Special Instructor, July 1, 1972. Retains title Special Instructor in Nutrition and Dietetics.

Edna Page Langholtz, title in Community Health changed from Instructor to Special Instructor, July 1, 1972. Retains title Special Instructor in Nutrition and Dietetics.

Carol T. McCoy, Assistant Professor of Medical Technology, salary increased from \$961.50 to \$986.50 per month, January 1, 1972.

Erma Jean Newman, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains title Assistant Professor of Nutrition and Dietetics.

Everett R. Rhoades, promoted from Associate Professor to Professor of Medicine, January 1, 1972. Retains rank of Associate Professor of Microbiology and Immunology.

Joe O. Rogers, Assistant Professor of Health Administration, salary changed from without remuneration to \$306.66 per month, part-time, January 17, 1972.

Joanne Samaras, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains title Instructor in Nutrition and Dietetics.

Patricia Ann Smith, title changed from Assistant Professor to Instructor in Medical Library Sciences, February 1, 1972. To work towards Ph.D. degree.

Vivian S. Smith, Adjunct Associate Professor of Parasitology in Community Health, Associate Professor of Parasitology and Laboratory Practice, Adjunct Associate Professor of Health Related Professions Education (correction intitles), salary changed from \$692.53 per month to without remuneration, February 1, 1972.

Donna Sue Thedford, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains title Instructor in Nutrition and Dietetics.

John B. Thompson, promoted from Assistant Professor to Associate Professor of Medicine, January 1, 1972.

John L. Townsend, promoted from Associate Professor to Professor of Medicine, January 1, 1972. Retains rank Assistant Professor of Community Health.

Arthur Norman Tuttle, Jr., title in Community Health changed from Associate Professor to Adjunct Associate Professor, July 1, 1972. Retains titles Campus Architect-Planner for Health Sciences Center Programs, Associate Professor of Architecture.

Shirley L. Wells, title changed from Consultant Associate Professor of Nutrition and Dietetics and Instructor in Community Health to Adjunct Associate Professor of Nutrition and Dietetics and Adjunct Instructor in Community Health, July 1, 1972.

Walter H. Whitcomb, promoted from Associate Professor to Professor of Medicine, January 1, 1972. Retains rank Assistant Dean for Veterans Administration Affairs, College of Medicine, and Associate Professor of Radiological Sciences (Isotopes).

Geraldine Faye Williams, title in Community Health changed from Instructor to Adjunct Instructor, July 1, 1972. Retains title Special Instructor in Nutrition and Dietetics.

#### TERMINATIONS:

Eleanor Bailey, Special Instructor in Nutrition and Dietetics, October 2, 1971.

Glenyce Gail Estes, Special Instructor in Nutrition and Dietetics, October 2, 1971.

Vernon H. Hoeppner, Clinical Assistant in Medicine, July 1, 1971.

Chad D. Jones, Special Instructor in Radiologic Technology, January 11, 1972.

James R. Lowell, Assistant Clinical Professor of Medicine, December 17, 1971.

Robert Edwin Lynch, Clinical Assistant in Medicine, December 17, 1971.

Kathryn Ann Patterson, Instructor in Radiologic Technology, January 1, 1972.

Colin S. Y. Soong, Clinical Assistant in Medicine, December 17, 1971.

Approved on motion by Regent Neustadt.

President Sharp reported the death of James R. Reed, Professor Emeritus of Ophthalmology, on December 27, 1971.

## b. Admissions - College of Medicine

President Sharp said Dean Robert M. Bird reports that the size of the entering class in the College of Medicine will be increased to approximately 147 for the fall 1972 (the current enrollment in the class is 137). This increase in the size of the entering class is mandatory if the University is to qualify for capitation funds under the Comprehensive Health Manpower Training Act, Department of Health, Education, and Welfare.

It is estimated that this grant will provide \$1,625 per full-time first, second, and third year medical student and \$2,600 per graduate from a four-year curriculum. While this formula adds up to over \$900,000 for our College of Medicine, it is anticipated that there will be a simultaneous phasing out of other institutional grants approximating \$600,000, so that the net gain is only \$300,000.

This was reported for the information of the Regents.

c. Joint Departments - Colleges of Medicine and Dentistry

President Sharp reported the administration of the Health Sciences Center has requested that the necessary steps be taken to make the following departments of the College of Medicine joint with the College of Dentistry:

Anatomical Sciences
Anesthesiology
Biochemistry and Molecular Biology
Community Health
Microbiology and Immunology
Pathology
Pharmacology
Physiology and Biophysics
Psychiatry and Behavioral Sciences

When the administrative structure of the College of Dentistry was approved last fall, indication was given that a request would be made for approval of joint departments between the Colleges of Medicine and Dentistry but a definite proposal was not included.

The College of Dentistry will begin its first class of dental students in August 1972, at which time the various departments identified in the preceding paragraph will accept a major additional teaching-research commitment. These obligations are comparable in scope to the departments' long standing responsibilities to the College of Medicine and differ only in the number of students involved.

There are four primary reasons for the request for joint departments:

1. This administrative arrangement would help to assure the same high quality of instruction to dental students as enjoyed by medical students. It would result in departmental chairmen being selected jointly by the deans of dentistry and medicine. Faculty responsible for teaching dental students would then be selected jointly by the dental dean and the respective departmental chairmen. The curriculum and learning systems could then be determined jointly by the College of Dentistry and representatives of the various departments. A similar procedure should be followed for the selection of faculty for teaching medical students and the determination of curriculum and learning systems to be used.

- 2. Joint departments obviate the need to duplicate departments. The College of Dentistry would budget to existing departments its prorata share for basic science instruction to dental students including faculty salaries, nonacademic salaries, learning materials, and seed monies for research. The College of Dentistry by paying its fair share will receive its fair share of services. In this way, the true cost of dental education will be identified which will be crucial to both state and federal funding.
- 3. This system of adding to existing departments will strengthen each by adding both teaching and research capabilities and thus creating a larger critical mass of people which should enable each department to carry out its total mission more effectively. As the departments grow in size and as their research capabilities increase, it should become easier to attract high quality faculty. Moreover, this new system will enable departments to develop programmed budgets and plan for the utilization of their resources more effectively.
- 4. The system should strengthen further the basic concept of the Health Sciences Center to share knowledge and resources between Colleges. In this instance, medical students should gain much in learning more of the oral-facial complex from dentally-oriented teachers and departments should be motivated further to commit their energies to the total Health Sciences Center instead of to but one or two Colleges. This commitment appears necessary as new health care delivery systems evolve which join health professionals into teams of providers.

President Sharp recommended approval of the proposal for joint departments in the College of Medicine and the College of Dentistry.

Approved on motion by Regent Brett.

## III. Finance and Management

a. Purchase of Buses

President Sharp said bids have been received through Central Purchasing on two eight-passenger buses to be used by the Health Sciences Center as shuttle buses for transporting employees to the Health Sciences Center employee parking lots near the State Capitol.

The following bids were received:

Doenges Bros. Ford

Tulsa \$ 8,985

Wayne Bus & Equipment Sales, Inc.

Oklahoma City 10,500

Crager GMC, Inc.

Tulsa 11,158

The bid of Doenges Bros. did not meet specifications for the seating arrangement, for the provision of a driver-operated door, for the escape door required for this type of vehicle, for the provision of safety sides, and a number of other items specified in the invitation to bid.

Funds for this purchase are available in the Health Sciences Center Repairs and Replacements budget, 7902-9.

President Sharp recommended that the bid of Wayne Bus & Equipment Sales, Inc. for two eight-passenger buses be accepted. This is the lowest bid meeting specifications.

Approved on motion by Regent Neustadt.

## V. Operations and Physical Plant

## a. Land Clearance

President Sharp reported the following bids were received for clearing 60 parcels of land on the Health Sciences Center Campus:

The Concho Co., Inc.	\$19,800
Oklahoma Wrecking Co.	23,400
Potts Brothers Demolition and Construction Co.	24,660
Tompkins & Co.	42,150

HERO bond funds are available to cover the cost of this project.

President Sharp recommended that the contract for clearing 60 parcels of land be awarded to The Concho Co., Inc., the low bidder.

Approved on motion by Regent Brett.

## b. Report on Major Capital Improvements Program

As shown on the two pages attached, a report was presented to the Regents on major capital improvements projects now under construction and in various stages of planning on the Health Sciences Center Campus. No action was required.

# c. Campus Master Plan for Capital Improvements Program

President Sharp reported that in their meeting on January 24, 1972, the Oklahoma State Regents for Higher Education approved a change in the Campus Master Plan of projects to be accomplished in the 10-year Capital Improvements Program of the Health Sciences Center by dividing Project #23 into two parts to become #23-A and #23-B and then exchanging priority places with Project #14 and Project #23-A.

The funding of Project #23-A will be provided with \$800,000 of state building bond funds (initially scheduled for Project #14) with no federal matching funds since this project does not qualify in the foreseeable future for federal funding. It is the understanding of the State Regents that the type of construction will be pre-cast concrete and that the project will contain 36,000 gross square feet of space to be used temporarily by the Colleges of Nursing and Dentistry.

This was reported for information. No action was required.

#### C. Academic

## I. Faculty Personnel Matters

## LEAVES OF ABSENCE:

John Wayne Wood, Professor of Political Science, leave of absence without pay, June 1, 1972 to August 1, 1972.

A. L. Cosgrove, Professor of Business Administration in Business Communication and Business Law, returned from sick leave of absence, January 16, 1972.

## APPOINTMENTS:

Daniel A. Busch, Visiting Professor of Geology, \$9,000 for 4½ months, January 16, 1972 to June 1, 1972. E&G Budget page 110, position 10.

Bing-Man Fung, Ph.D., Associate Professor of Chemistry, \$13,000 for 9 months, September 1, 1972. 1972-73 E&G Budget.

# OFFICE OF FACILITIES PLANNING THE UNIVERSITY OF OKLAHOMA

## MAJOR CAPITAL IMPROVEMENTS PROGRAM

PROGRESS REPORT, FEBRUARY, 1972

# PROJECTS UNDER CONSTRUCTION

C Project Priorit	MP y No.	Architect	Contractor	Contract Award	Original Adjusted Completion	Original Current Contract	Status (% completion)	Sources of Funds
				OKLAHOMA C	CITY CAMPUS			
University Hospital, Phase I and the Pathology Hospital Unit	2	Frankfurt, Short, Emery, McKinley	Harmon Const. Co.	07/02/69	07/02/72 02/05/73	11,959,000 12,791,579	74%	Hill-Burton (HEW) Bond Funds HPEF (HEW)
Radiology Addition		Afton Gille	Star Construction	11/07/59	06/30/70 06/30/70	263,777 292,620	100%	Self-Liquidating Bonds
Steam & Chilled Wa Plant (Central Power Plant)		Carnahan & Thomps Engr., Turnball & I Inc., Architects	on Kay Engr. Company Mills,	11/09/70	03/27/72 03/27/72	4,016,400 4,042,968	84%	Revenue Bonds - OUDA

# OFFICE OF FACILITIES PLANNING THE UNIVERSITY OF OKLAHOMA

## MAJOR CAPITAL IMPROVEMENTS PROGRAM

PROGRESS REPORT, FEBRUARY, 1972

## PROJECTS IN VARIOUS STAGES OF PLANNING

		TROJECTS III VARIOUS STADES OF TEATMINO						
Project I	CMP Priority No.	Architect	Contract or Letter	Estimated Cost	Status			
	·-		OKLAHOMA C	ITY CAMPUS				
Student Housing—Self Liquidating Bonds		Murray , Jones , Murray	L 03/15/68	4,580,355	Oklahoma University Development Authority will sell bonds to finance this project. The Architects will begin work on design development plans for 300 townhouses and garden apartment units this month.			
Remodeling and Renovation of Medical College Building	4 9	Noftsger, Lawrence, Lawrence & Flesher	L 07/23/70	400,000	Final plans for this project have been approved. Bids are due February 15, 1972.			
College of Health	5	Murray, Jones, Murray	C 07/23/70	10,000,000	Design development plans are being revised. A revised construction grant application is being prepared and will be submitted to HEW March 15, 1972.			
Health Sciences Library (and Learning Resources Cer	6 nter)	Sorey, Hill, Binnicker	L 07/23/70	4,614,729	Work is now underway on design development plans for this project. A revised construction grant application is being prepared and will be submitted to HEW March 15, 1972.			
Basic Science Faculty and Graduate Student Offices a Laboratories Building (Biome Science Building)		Wright and Selby	L 07/23/70	11,500,000	The design development plans for this project have been approved by the Regional Office of HEW. A revised construction grant application is being prepared and will be submitted to HEW March 15, 1972.			
College of Dentistry, Addition to Basic Science Education Building	8	Frankfurt, Short, Emery, McKinley	L 07/23/70	1,700,000	Working drawings are being prepared for this project.			
College of Nursing Building	9	Murray, Jones, Murray		3,600,000	The architects are assisting in the development of a design program. Work on schematic design is scheduled to start in mid-February. A construction grant is to be submitted in June of 1972.			
Dental Clinics (Dental College and Clinica Facilities)	10 al	McCune and McCune	L 07/23/70	11,770,000	A revised construction grant application is being prepared and will be submitted to HEW March 15, 1972.			
Ambulatory Medical Clinics (Community Health Project/ University Clinics)		Frankfurt, Short, Emery, McKinley	to del su	2,400,000	Schematic design plans for this project have been completed and a construction grant award is expected by February, 1972.			

Merl Van Buren Cornelius, Adjunct Associate Professor of Human Relations, without remuneration, January 1, 1972 to January 1, 1973.

John Wayne Stoughton, Assistant Professor of Electrical Engineering, \$12,300 for 9 months, January 16, 1972. E&G Budget page 98, position 10.

Roy David Rettberg, Adjunct Assistant Professor of Human Relations, without remuneration, January 16, 1972 to June 1, 1972.

Rajabali Kiani-Aslani, Special Instructor in Accounting, \$750 for 4½ months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 61, position 8.

Mohammad A. Sangeladji, Special Instructor in Accounting, \$750 for 4½ months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 61, position 14.

Joe Bob Womack, Special Instructor in Business Communications, Business Communications and Business Law, \$870 for  $4\frac{1}{2}$  months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 103, position 2.

Alan Jay Couch, Special Instructor in Business Law, Business Communications and Business Law, \$870 for  $4\frac{1}{2}$  months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 103, position 2.

Patricia Ann Cacy, Special Instructor in Drama, \$2,000 for  $4\frac{1}{2}$  months, 3/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 87, position 15.

Carl M. Rose, Special Instructor in Finance, \$1,000 for  $4\frac{1}{2}$  months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 105, position 8.

David John Cochran, Special Instructor in Industrial Engineering, \$900 for 4½ months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 99, position 6.

Lester Claud Frair, Special Instructor in Industrial Engineering, \$1,800 for  $4\frac{1}{2}$  months, 1/2 time, January 16, 1972 to June 1, 1972. E&G Budget page 63, position 13.

Larry Eugene Long, Special Instructor in Industrial Engineering, \$1,800 for  $4\frac{1}{2}$  months, 1/2 time, January 16, 1972 to June 1, 1972. E&G Budget page 63, position 13.

Steven L. Ludwig, Special Instructor in Industrial Engineering, \$600 for 4½ months, 1/4 time, January 16, 1972 to June 1, 1972. E&G Budget page 99, position 6.

Charles Max Williams, Special Instructor in Mathematics, \$2,000 for  $4\frac{1}{2}$  months, 1/2 time, January 16, 1972 to June 1, 1972. E&G Budget page 136, position 32.

Dan Broughton, Special Instructor in Social Work, without remuneration, January 16, 1972.

Bradley Porter Cameron, Special Instructor in Social Work, without remuneration, January 16, 1972.

Wayman LeRoy Smith, Special Instructor in Social Work, without remuneration, January 16, 1972.

Margaret Ann Swimmer, Special Instructor in Social Work, without remuneration, January 16, 1972.

Benjamin Eugene Stockwell, Special Lecturer in Law, \$1,500 for 4½ months, .17 time, January 16, 1972 to June 1, 1972. E&G Budget page 127, position 14.

Roger S. Fouts, reappointed Research Associate in Psychology, salary increased from \$12,750 to \$13,473 for 12 months, January 16, 1972 to January 17, 1973. Paid from 427-293, Psychology Special Account (OUF).

## CHANGES:

Thomas Edwin McDonald, Adjunct Assistant Professor of Information and Computing Sciences; given additional title of Visiting Assistant Professor of Electrical Engineering at no salary, January 16, 1972; salary changed to \$1,200 for  $4\frac{1}{2}$  months, 1/4 time, January 16, 1972 to June 1, 1972 only. E&G Budget page 98, position 12.

James Dwight Brainard, title changed from Assistant Professor to Adjunct Assistant Professor of Social Work, salary changed from \$11,400 for 9 months to without remuneration, January 16, 1972. Correction in resignation previously submitted.

Ali K. El-Naggar, Special Instructor in Accounting, salary changed from \$750 for  $4\frac{1}{2}$  months, 1/4 time, to \$1,500 for  $4\frac{1}{2}$  months, 1/2 time, January 16, 1972 to June 1, 1972. E&G Budget page 103, position 2.

Terry Douglas Britton, Special Instructor in English, salary changed from \$2,450 for  $4\frac{1}{2}$  months, 3/4 time, to \$3,250 for  $4\frac{1}{2}$  months, full-time, January 16, 1972 to June 1, 1972. \$800 transferred from E&G Budget page 103, position 2.

Mary Ann Merz, Special Instructor in English, salary changed from \$2,350 for  $4\frac{1}{2}$  months, 3/4 time, to \$1,567 for  $4\frac{1}{2}$  months, 1/2 time, January 16, 1972 to June 1, 1972. E&G Budget page 101, position 33.

Edward C. Nolte, Special Instructor in English, salary changed from \$2,450 for 4½ months, 3/4 time, to \$3,250 for 4½ months, full-time, January 16, 1972 to June 1, 1972. \$800 transferred from E&G Budget page 103, position 2.

Cheryl Gay Hollingsworth, Instructor in Speech Communication, returned from leave of absence without pay, salary changed from \$4,000 for  $4\frac{1}{2}$  months, fulltime, to \$2,100 for  $4\frac{1}{2}$  months, 1/2 time, January 16, 1972. E&G Budget page 170, position 16.

#### RESIGNATIONS:

Hugh W. Jeffers, Special Instructor; Administrative Assistant, College of Education, January 10, 1972.

Roslyn G. Richek, Special Instructor in English, January 16, 1972.

Helen Reagan Smith, Special Instructor in Journalism, January 16, 1972.

Benigno B. Jorque, Special Instructor in Mathematics, January 16, 1972.

David N. Hall, Special Instructor, University School, January 16, 1972.

Jerry A. Howell, Special Instructor, University School, June 1, 1972.

Approved on motion by Regent Huffman.

#### b. Summer Session

## APPOINTMENT:

Gene B. Walker, Course Coordinator, Televised Instruction System, \$622.22 per month, .35 time, June and July. Paid from 427-155, Televised Instruction System.

#### CHANGE:

James A. Payne, Associate Professor and Acting Chairman of Information and Computing Sciences, salary changed from \$205.55 per month, .125 time, June and July, to \$1,644.44 for June, full-time. E&G Budget page 120, position 1.

Approved on motion by Regent Neustadt.

## c. Department Chairman

President Sharp requested and received unanimous approval of the Board to consider the following personnel matters at this meeting:

## President Sharp recommended:

- The appointment of Professor Donald R. Childress as Chairman of the Department of Finance, replacing Professor Richard V. Powell, Jr., effective February 1, 1972 to September 1, 1975, with a change in salary rate from \$17,900 for 9 months to \$21,900 for 12 months.
- 2. A change in the salary rate for Professor Richard V. Powell, Jr. from \$16,500 for 12 months to \$13,500 for 9 months effective February 1, 1972.

Approved on motion by Regent Brett.

#### VIII. Admission Policies

## a. College of Law

President Sharp reported that in their meeting on January 24, 1972, the Oklahoma State Regents for Higher Education approved the University's request for a change in the admission policy for the College of Law by increasing from 10% to 15% the portion of the freshman class which may be admitted as nonresident students. This change is effective at admission time for the fall freshman class of 1972.

With this change incorporated, the portion of the College of Law admission policy pertaining to nonresident freshmen now reads as follows:

Nonresident freshman admissions shall be limited to a number equal to 15% of the total number of entering students to be admitted, provided that under no condition will the institution accept a nonresident applicant unless his record, based on his performance as an undergraduate student and his Law School Admission Test Score, is superior to those of Oklahoma applicants who are denied admission.

This was reported for information. No action was required.

## D. Finance and Management

- I. Non-Academic Personnel
  - a. Educational and General Budget and Auxiliary Enterprises

#### APPOINTMENTS:

Henry Lee Barnett, Assistant Director of General Services, rate of \$8,400 for 12 months, January 1, 1972. Administrative Staff. AE Budget page 15, position 1.

Alfred Branham Cohran, Placement Officer, Personnel Services, rate of \$6,500 for 12 months, January 11, 1972. Professional Staff. E&G Budget page 38, position 7.

Nancy Kay Long, Placement Counselor, Personnel Services, rate of \$7,100 for 12 months, January 14, 1972. Professional Staff. E&G Budget page 38, position 5.

Sandra Kay Lucas, Medical Technologist, Goddard Health Center, \$3.51 per hour, February 7, 1972. Professional Staff. AE Budget page 49, position 208.

Elizabeth Ann Miller, General Duty Nurse, Goddard Health Center, \$3.51 per hour, January 10, 1972. Professional Staff. AE Budget page 49, position 221.

Jacqueline Louise Newton, Financial Aids Counselor, Financial Aids, rate of \$7,280 for 12 months, January 3, 1972. Professional Staff. Funds transferred from E&G B Budget page 21, position 205.

#### CHANGES:

Gary Dee Ainsworth, title changed from Systems Programmer Trainee to Systems Analyst Trainee, Computing Center, salary changed from \$3.00 per hour (\$4,080 for 12 months), .70 time, to \$8,500 for 12 months, full-time, January 1, 1972. Professional Staff. E&G Budget page 216, position 12.

Roy L. Belew, title changed from Director, Administrative Data Processing, to Assistant Director, Computing Center, July 1, 1971. Administrative Staff.

Chris Lowell Brown, title changed from Resident Advisor to Associate Director of School Relations, University College, salary changed from \$1.60 per hour, 1/4 time, to \$7,600 for 12 months, full-time, January 21, 1972. Professional Staff. E&G Budget page 174, position 7.

Thomas E. Harris, title changed from Systems Analyst Trainee to Acting Section Head, Systems, Computing Center, salary increased from \$8,500 to \$10,500 for 12 months, January 1, 1972. Professional Staff. E&G Budget page 216, position 9.

# **RESIGNATIONS:**

Mary Frances Brown, General Duty Nurse, Goddard Health Center, January 20, 1972.

Barbara Bivens Hunt, Associate Director of School Relations, University College, January 22, 1972.

Linda K. Jennings, Placement Counselor, Personnel Services, January 24, 1972

Hubert Dennis Owen, Accountant II, Assistant Bursar, Office of the Bursar, February 1, 1972.

Robert B. Warmack, Assistant Football Coach, Athletic Department, January 13, 1972.

Approved on motion by Regent Huffman.

## b. Contracts and Grants

#### APPOINTMENTS:

Leslie John Anderson, Director, Title I Project, rate of \$14,400 for 12 months, January 1, 1972 to July 1, 1972. Professional Staff. Paid from 425-212, Training and Technical Assistance in Consumer Economics.

Clark David Gardner, Project Director, Upward Bound, rate of \$12,000 for 12 months, January 15, 1972 to July 1, 1972. Professional Staff. Paid from 428-135, University College DHEW OEG Upward Bound.

#### CHANGE:

Francis Thomas Mataranglo, Course Moderator, Post Office Programs, salary changed from \$6,600 for 12 months, 1/2 time, to rate of \$9,900 for 12 months, 3/4 time, January 1, 1972 to July 1, 1972. Paid from 427-526, Post Office Programs.

## RESIGNATION:

Albert Decker Chappell, Training Specialist, FAA Management Training Service, January 7, 1972.

Approved on motion by Regent Huffman.

#### c. Football Coaches Salaries

President Sharp recommended increases in the football coaches salaries as shown below, effective February 1, 1972:

Name	<u>Title</u>	Present Salary	Proposed Salary
Charles L. Fairbanks	Head Football Coach	\$26,500	\$28,500
Barry L. Switzer	Asst. Head Football Coach	17,500	18,500
Larry W. Lacewell	Asst. Football Coach	16,000	17,000
Bill Michael	Asst. Football Coach	15,000	16,000
James H. Dickey	Asst. Football Coach	15,000	16,000
James W. Johnson	Asst. Football Coach	15,000	16,000
Galen S. Hall	Asst. Football Coach	14,000	15,000
R. Warren Harper	Asst. Football Coach	14,000	15,000
Donald D. Jimerson	Asst. Football Coach	12,000	13,000
Gene A. Hochevar	Asst. Football Coach	10,500	11,500
P. Joe Granato	Asst. Football Coach	10,000	11,000

In presenting these salary recommendations, President Sharp called attention to the fact that the recommendations are from the Director of Athletics and from the Athletic Council. He said these increases are brought to the Board at this time rather than at the beginning of the fiscal year in keeping with a Regents' policy and the general practice throughout the nation. President Sharp said the University is able to provide these salary increases through the use of non-state-appropriated funds generated by revenues from the Athletic Department.

The recommended salary increases were approved on motion by Regent Brett.

President Sharp said he would like to take this formal opportunity to congratulate Coach Fairbanks and his staff for the outstanding season just past, which, as everyone knows, was widely acknowledged throughout the country. Regent Davies and the other members of the Board joined in this commendation and asked that Coach Fairbanks and his staff be informed of this expression of appreciation on the part of the Regents.

## III. Section 13 and New College Funds

President Sharp said the following described property was purchased some time ago by the Oklahoma University Development Authority for the eventual transfer to the Regents of the University as funds became available in Section 13 and New College Funds:

1331 and 1333 So. Jenkins, Norman, Oklahoma \$19,905.81 Located on part of lots 3, 4, and 5, Block 1, amended plat to Hardie-Rucher Addition

124 E. Brooks St., Norman, Oklahoma \$25,420.52 Located on part of S W 1/4 of Section 32, Twp. 9-N, Range 2 W of I.M., Cleveland County, Oklahoma

Funds are now available to acquire the above property.

President Sharp recommended that Section 13 and New College Funds in the amount of \$45,326.33 be allocated to acquire the above described property.

Mr. Gunning explained that this purchase would be in compliance with an understanding between the OUDA and the University that approximately \$80,000 of Section 13 and New College Funds would be used each year for the purchase of property around the main campus that OUDA has been acquiring for the University. This allocation will complete the \$80,000 for this year.

On motion by Regent Huffman, the recommendation was approved.

## IV. Fees

## a. College of Law Fees

President Sharp said the Dean of the College of Law has requested that the fee per credit hour which is charged to law students and allocated to the law enrichment program be reduced effective as of the beginning of the 1972-73 academic year to \$2.00 per credit hour for all law students, both residents and nonresidents. During the current academic year the fee has been \$2.00 per credit hour for nonresidents and \$3.00 per credit hour for residents.

This difference in the law enrichment fee paid by residents and non-residents occurred last summer when the State Regents authorized an increase in the nonresident fee at the University of Oklahoma from \$36.00 to \$40.00 per credit hour. The Legislature had previously stipulated a \$42.00 per credit hour maximum for nonresident fees. Law students, however, were already paying an additional \$3.00 per credit hour enrichment fee; thus the non-resident law student would have paid \$43.00 per credit hour--more than the maximum allowed by the Legislature. Upon recommendation of the University, it was the decision of the State Regents that in order to stay within the limit of the law the University should charge \$2.00 for the special enrichment fee to nonresident students enrolling in the College of Law instead of the \$3.00 as authorized generally for this purpose.

President Sharp said the Dean of the College of Law believes that the fund established by the enrichment fee has built up sufficiently to carry out the objectives and plans relative to it over the next few years by charging \$2.00 per credit hour to all law students. The College of Law plans to rely quite heavily on this fund for visiting distinguished professors who will teach here during the summer or during one semester of the regular academic year. This will enhance the faculty and its quality. The College of Law plans to continue to have a few speakers during the year, but the number will be reduced in order to increase student interest in the speakers who are brought in and in order to maximize the value to the College of Law.

President Sharp recommended that the per credit hour fee which is charged to law students and allocated to the enrichment program be reduced effective as of the beginning of the 1972-73 academic year to \$2.00 per credit hour for all law students, both residents and nonresidents. This recommendation is subject to approval by the State Regents for Higher Education.

Approved on motion by Regent Braly.

# b. Student Activity Fees

President Sharp requested and received unanimous consent from the Board to present the following item for consideration at this time:

Mr. Joe Lunn, President of the Student Association, has recommended, subject to approval by Student Congress, that \$4,000.00 be transferred from the Student Activity Fee Reserve Account to the Student Association, for the purpose of funding the Legal Aids Program of the College of Law. The funds will be used for salaries of legal interns to provide legal services for indigent students. At the present time no funds exist for salaries for the three interns who are providing this service. This amount will fund the program for the current semester. In addition to the services provided the program is viewed as a significant educational experience.

President Sharp recommended that the above proposal be approved.

In response to a question from a member of the Board, Professor David Swank explained how the legal interns are selected, the number of hours in which an intern may be enrolled in addition to his internship, and other details of the legal intern program.

On motion by Regent Brett, the recommendation was approved.

## VI. Purchases

Regent Neustadt, Chairman of the Budget Committee, explained that he had examined all of the proposed purchases and that he recommended approval by the Board in each case.

#### a. Gasoline

President Sharp said bids have been received through Central Purchasing for furnishing approximately 120,000 gallons of ethyl gasoline to the University during the period March 25, 1972 through March 24, 1973.

Payment will be from the University Storeroom Account, 327-514.

Bids received are:

Gulf Oil Company Oklahoma City Net, delivered

per gallon \$.1975

\$23,700.00

J & K Oil Company Norman Less 1% - 20 days Delivered

per gallon \$.2045 \$24,540.00

Less 1% 245.40 \$24,294.60

Mobil Oil Corporation Dallas		
Net, delivered	per gallon \$.2053	\$24,636.00
Kerr McGee Corporation Oklahoma City		
Less 1% - 10 days		
Delivered	per gallon \$.2054 \$24,648.00 Less 1% 246.48	\$24,401.52
Continental Oil Corpor Oklahoma City	ation	
Net, delivered	per gallon \$.2060	\$24,720.00
Grimwood Oil Company Norman		
Net, delivered	per gallon \$.2086	\$25,032.00
Apco Oil Company Oklahoma City		
Less 1% - 10 days Delivered	per gallon \$.2111 \$25,332.00	
	Less 1% 253.32	\$25,078.68
J. Doyle Todd & Son Atlantic Richfield Co. Norman		
	per gallon \$.2150	\$25,800.00

President Sharp recommended the contract be awarded to Gulf Oil Company, Oklahoma City, the low bidder at \$.1975 per gallon.

Approved on motion by Regent Neustadt.

## b. Police Vehicles

Bids have been received through Central Purchasing for the purchase of two sedan police vehicles less trade-in of one 1970 4-door Plymouth Fury II police special and one 1970 6-passenger Plymouth Fury II police special station wagon.

The bid specified a Dodge Polara DL 41, 1972 model, because this is the current state contract for police vehicles.

Funds are available in the Security Office account, 127-680, to cover this purchase.

Bids received are:

Stan Littleton Chrysler-Plymouth Midwest City Net, 30-50 day delivery Bidding Plymouth Fury PL 41

> Price each \$3,316.85 \$6,633.70 Less trade-in 1,550.00 \$5,083.70

Lynn Hickey May Avenue Dodge Oklahoma City Net, 40-60 day delivery Bidding Dodge Polara DL 41

Price each \$3,594.56 \$7,189.12

Less trade-in 2,090.44 \$5,098.68

The Plymouth bid does not meet specifications because (1) 120" wheelbase instead of 122" as specified and (2) standard two key locking system instead of one key as specified.

President Sharp said the amount offered for the vehicles listed for trade appears quite low when compared with the current wholesale prices listed in the current American Auto Appraisal Book. However, the used car market is depressed at this time as a result of the great increase in purchases of new cars after the lifting of the federal excise tax and there is no indication of change in the near future. Also, police cars historically sell for less than the average comparable used car.

President Sharp recommended that the bid be awarded to Lynn Hickey May Avenue Dodge at a total cost of \$5,098.68.

Approved on motion by Regent Neustadt.

## c. Pipe

Bids have been received through Central Purchasing for 3,006 feet of cast iron pipe, six inches by eighteen feet long.

These items are to be used for water mains and payment will be made from Physical Plant account 327-521.

## Bids received are:

  Bailey Meissner Company, Lawton Net, 15 day delivery. This bid does not provide for delivery as specified in that this company requires unloading and stacking to be done by the buyer Price per ft. \$2.14

\$6,432.84

3. McAdams Pipe and Supply Co., Bristow Net, 30 day delivery, delivered as specified

Price per ft. \$2.21

\$6,643.26

4. F. E. Georgia Supply, Oklahoma City
Less 2% - 10 days, 30 day delivery
Delivery not as specified. This
bid is based on a minimum of 30,000
lbs. per truck load with each load
unloaded and stacked at one location

Price per M ft. \$2,220.00 Less 2% - 10 days \$6,673.32 133.47 \$6,539.85

President Sharp recommended that the bid be awarded to the low bidder, Sherman Machine and Iron Works, Oklahoma City.

Approved on motion by Regent Neustadt.

## d. Vending Machines

Bids have been received on 29 vending machines of various types to be placed in the building used by the Postal Service Institute.

A tabulation of the bids received is shown on the attached page.

President Sharp called attention to the fact that substitutes were offered for items #4, #6, #11, and #12 by Tulsa Billiard Supply Company. Specifications for these substitute items were forwarded to Mr. Norman McNabb, Director of General Services, so the technicians in the University Vending Service could determine if the substitutes offered were of equal quality to the items specified in the bid.

The substitutes offered were reported unacceptable for the following reasons:

Item #4 - Micro-wave Oven. Mr. McNabb reports that he personally contacted the U.S. Department of Health, Education, and Welfare and was told that the Litton brand oven was the only oven approved by HEW because of the possible effect of other ovens on persons using heart arresters. The Litton oven is specified on the bid although a Rowe Mfg. number is used.

Item #6 - Cigarette Machine. The machine specified has a self-contained combination electronic and mechanical totalizer and coin handling mechanism. The substitute offered has a two-piece all electric coin mechanism. The coin handling mechanism is by far the most troublesome point from the standpoint of maintenance and repair. On the machine specified there is only one electrical system to check out. On the substitute there are two.

			Automatic Music Distributors, Inc.	Tulsa Billiard Supply,Inc.	Southern Vending Sales, Inc.	Central Sales, Inc.	Brackett Billiard Supply
1.	l ea.	Pin Ball Machine	675.00	695.00	750.00	750.00	NB
2.	l ea.	Pin Ball Machine	525.00	621.00	625.00	625.00	NB
3.	l ea.	Bill and Coin Changer	1,090.00	1,185.50	1,162.00	1,186.00	NB
4.	l ea.	Micro-wave Oven	645.00	(S) 425.00	695.00	725.00	NB
5.	2 ea.	Pool Tables	900.00	1,350.00	1,100.00	1,100.00	1,390.00
6.	l ea.	Cigarette Machine	569.00	(S) 549.50	599.00	637.00	NB
7.	3 ea.	Cigarette Machine	1,515.00	1,558.50	1,575.00	1,650.00	NB
8.	2 ea.	Vending Machines	3,660.00	4,790.00	3,780.00	3,902.00	NB
9.	l ea.	Vending Machine, can	895.00	987.50	900.00	951.00	NB
10.	2 ea.	Vending Machine, can	1,580.00	1,584.00	1,500.00	1,580.00	NB
11.	3 ea.	Cold Drink Machines	5,490.00	(S)5,085.00	5,661.00	5,817.00	NB
12.	2 ea.	Coffee-Hot Chocolate Machines	2,590.00	(S)2,100.00	2,642.00	2,736.00	NB
13.	8 ea.	Fresh Vend Snack Vendors	6, 396. 00	6,396.00	6,640.00	7,104.00	NB
14.	l ea.	Hot Can Food	700.00	795.00	774.00	810.00	NB
		Vending Machine	\$27,230.00	\$28,122.00	\$28,403.00	\$29,573.00	\$ 1,390.00

(S) Substitute Offered February 10, 1972 11354

Also, the University has 21 cigarette machines of the type specified in use on the campus. Our technicians are trained to service and repair these machines. If we purchased the substitute offered, it would make additional training necessary for the maintenance of only one machine.

Item #11 - Cold Drink Machine. The substitute offered has a pressurized syrup distribution system. The unit specified has a non-pressurized system. Three additional operations are required to reload a machine with a pressurized system. Additional training of service personnel would also be required.

Item #12 - Coffee and Hot Chocolate Machine. The alternate offered uses a paper filter which must be changed after approximately 500 servings from the machine. In addition to the cost of servicing, replacement filters would have to be purchased.

The unit specified on the bid has a permanent stainless steel filter which needs only to be cleaned.

As in any business, it is a great advantage to have machines for which parts are interchangeable and for which a minimum stock of spare parts are necessary.

Funds are available in the University Vending Service account, 327-284, to cover this purchase.

President Sharp recommended that the bid be awarded as follows:

Automatic Music Distributors, Inc.

Oklahoma City

All items except #10

\$25,650.00

Southern Vending Sales, Inc.

Dallas

Item #10

\$ 1,500.00

Approved on motion by Regent Neustadt.

## VII. Project Financing

## a. Bond Financial Consultants

The following proposals were received from three investment securities firms for furnishing bond financial consultant services to the University:

# R. J. Edwards, Inc.

Oklahoma City, Oklahoma

Proposal signed by J. H. Edwards, President

"We submit the following proposal to act as your financial consultant in the preparation of bond issues or other evidence of indebtedness (which will hereafter be referred to as bond issues) which the University may from time to time be required to issue to fulfill the needs of students in attendance at the University, whether in Norman or elsewhere.

February 10, 1972 11355

"First we will study, in consultation with the appropriate officers of the University, the purpose for which each separate bond issue is to be issued and recommend the terms under which it is to be issued and the security to be given it. Our recommendations will also be based upon a study of existing bond issues so that the terms and security of the new bonds will blend with that of the old to the University's best advantage. Studies of future needs of the University will also be made at the same time so that the University will not be hampered unnecessarily in the financial arrangements which must be made from time to time to meet those needs. We will also prepare your bond issue in such a manner as to permit the correction to be made in the Resolutions or Indentures securing present indebtedness as opportunity permits and in the best interest of the University.

"We will expect to prepare complete specifications of the terms, conditions and security to be given each bond issue for your legal advisor so that the bonds, as issued, will be in conformity with the peculiar and changing market conditions which may exist at the time the bonds are sold. In making recommendations in this connection we will keep in mind the ultimate needs of the University and any recommendation made for the sale of any one bond issue will be such as to provide for future bond issues on the best available terms and without avoidable impediments. We will also work with your legal advisor in such manner and make such a recommendation and join in with him in such steps as may be necessary to insure that the bonds are properly issued in conformity with the laws and Constitution of the State of Oklahoma and in such manner that they will meet the approval of any recognized market attorney who may be asked to review the proceedings in behalf of any successful bidder.

"We will also prepare a prospectus fully outlining the specifications of the bond issue which will be used in advertising the bonds for sale and made available to any and all prospective bidders so that all bidders will be fully aware of all the terms and conditions under which the bonds are to be issued and the security to be given them. We will prepare a bid form so that all bidders will bid on the bonds exactly as submitted and not otherwise.

"For our services we are to be paid the following fees which are to be paid out of the proceeds of each issue of bonds as they are paid for and not before. In the event that extra or special services are required to be rendered by us, the fees for such services are to be agreed upon before the services are rendered and no fee will be charged unless we mutually agree in advance that the services to be rendered are, in fact, extra and special. The purpose of the foregoing sentence is to insure that we will make no unexpected charges to your later embarrassment.

1	3/4%	first	\$ 100,000
1	1/2%	next	\$ 100,000
1	1/4%	next	\$ 100,000
1	%	next	\$ 100,000

3/4% next	\$ 100,000
1/2% next	\$ 500,000
1/4% next	\$1,000,000
1/8% all over	\$2,000,000
minimum fee is to	\$1,750.00

"We believe that the best interest of both the University and ourselves, as financial consultants, will be best served if we are available to you for consultation from time to time as you may require. Our services for consultation will be without cost to you unless, as outlined above, such consultation shall involve time and expense which we mutually agree require compensation as in the paragraph above."

Stifel, Nicolaus & Co. Incorporated
Oklahoma City
Proposal signed by Bill Cochran, Assistant Vice President

"We, at Stifel, Nicolaus & Company, are most appreciative of the opportunity to submit a proposal pertaining to the continuation of the relationship that we have enjoyed with the Board of Regents of the University of Oklahoma for the past ten years. We believe that the creation of a new contractual relationship will act to the mutual benefit of both parties.

"In your letter of January 27, 1972, you requested that we submit a proposal defining the Financial Consultant services that, if employed, we would provide to the Board of Regents and a quotation as to the rates of compensation that we would expect to receive as a result of the performance of such services. You also stated that we should assume that such services. including specific indebtedness incurrence services and what might be described as interim services, would be rendered on a continuing basis. Based upon experience acquired during the past ten years through execution of the 1962 agreement between the Board of Regents and Stifel, Nicolaus & Company. and its predecessor, Milburn, Cochran & Company, we would like to suggest that, instead of entering into a rigid employment contract wherein such services and the rates of compensation are established in an inflexible manner, that you and the Board of Regents consider entering into a flexible type of employment contract; a contract that we believe will stay modern and viable, in terms of both the services to be provided and the rates of compensation, for a substantial period of time.

"Under the 1962 contract, the services to be provided by Milburn, Cochran & Company, i.e. Stifel, Nicolaus & Company, and the compensation to be paid by the Board of Regents was rigidly defined. During the ten years following the consummation of said contract, the following situation developed:

1. The quantity and quality of services required to adequately undertake the increasingly complex and difficult financing of the Board of Regents increased substantially.

- 2. The costs of operating a business increased substantially.
- 3. The Oklahoma University Development Authority and other similar entities were created to assist the Board of Regents fund the provision and the improvement of physical facilities of the University.

"Under the rigid contract that was in existence, no mechanism was provided for adjustment of the compensation that was needed to correlate with the increasing cost of providing the additional quantity and quality of services required to complete the financing undertaken. In addition, no mechanism was available for providing compensation for the services provided in the development of financing for projects that were originally considered by the Board of Regents and later turned over to the Oklahoma University Development Authority or similar entities for completion. In summation, it can be said that a rigid long term contract does not have the flexibility required to retain validity in the fluid situation that typifies a public entity such as the University of Oklahoma.

"So that the Board of Regents can receive the quantity and quality of services that it requires and the Financial Consultant can receive compensation that can be equated with the services provided, we suggest that a Financial Consultant employment contract be entered into between the Board of Regents and Stifel, Nicolaus & Company that contains a minimum of definition as to the services to be provided and the fees to be paid. Instead of the inelastic contractual statement of services and compensation, we suggest that such contract provide that, prior to the direct undertaking of a specific project, we prepare and submit to the Board of Regents a project proposal describing the services and the compensation proposed for such undertaking. We also suggest that the proposed compensation be adjustable in an identifiable manner so as to provide compensation for any services provided on an interim basis. Upon receipt and consideration of such proposal, we suggest that the Board of Regents be required to respond to such proposal with acceptance, rejection, or an alternative proposal. If agreement cannot be reached on a particular proposal, we suggest that such agreement provide for termination of the contract in some defined manner. Since such an agreement would basically be an agreement to agree, the Board of Regents would have no liability or responsibility to Stifel, Nicolaus & Company for a particular project until agreement has been reached in the manner suggested. In essence, the Board of Regents would acquire continuity of service and interim services with no liability and Stifel, Nicolaus & Company would acquire the preemptive right to negotiate with the Board of Regents on each project. Most important, any inequities inherent to both parties in a rigid long term contract could be eliminated.

"We would suggest that the definition of Financial Consultant services be the following: The Financial Consultant services to be provided by Stifel, Nicolaus & Company will be those services required by the Board of Regents of the University of Oklahoma in the funding, through the incurrence of the indebtedness of the Board of Regents of the University of Oklahoma, of the costs of providing physical facilities on the campuses of the University of Oklahoma, as determined through negotiation between the Board of Regents of the University of Oklahoma and Stifel, Nicolaus & Company.

"We would also suggest that the provision for compensation to be paid to Stifel, Nicolaus & Company shall be an amount computed through multiplication of a percentage rate that is not less than three-eighths of one percent nor more than one percent times the par value of the indebtedness incurred by the Board of Regents of the University of Oklahoma, as determined through negotiation between the Board of Regents of the University of Oklahoma and Stifel, Nicolaus & Company. We would assume that such rates of compensation would vary as to the services required, the amount of indebtedness to be incurred, the difficulty of the undertaking, and the amount of 'interim' services provided.

"Pursuant to your suggestion as to the application of our proposal to the current project under consideration by the Board of Regents, we suggest that our initial project proposal would provide for the provision of the following Financial Consultant services:

- 1. The preparation of a Financial Feasibility Report pertaining to the financing of the all-purpose Arena by the Board of Regents. Such report would provide information pertaining to the adequacy of the public contributions received; the ability and the desirability of the Board of Regents to issue parity bonds under the Student Facility System of 1971; the desirability of and requirements for the creation of a new financing system, and all other details pertaining to the feasibility and incurrence of the required indebtedness.
- The creation of the financing program in such a manner as to acquire the most (for the Board of Regents) favorable interest rates and the most favorable and flexible terms and conditions of issuance.
- 3. The preparation of an Official Statement that properly describes the obligations to be sold and the University of Oklahoma.
- 4. To advise the Board of Regents as to the date, time, and manner of sale of indebtedness.

- 5. To do all things necessary to obtain the most favorable national rating on the indebtedness to be incurred.
- 6. To conduct the sale of the indebtedness and to advise the Board of Regents in a definitive manner as to the adequacy of the bids therein received.
- 7. To do all things necessary for the proper consummation of the financing and the delivery of any payment for the indebtedness.

"For such services, we propose that the Board of Regents compensate Stifel, Nicolaus & Company at the rate of three-eighths of one percent of the par value of the indebtedness."

Leo Oppenheim & Co., Inc.
Oklahoma City, Oklahoma
Proposal signed by Edgar R. Oppenheim, President

"Reference is made to a letter, dated January 27, 1972, from Dr. Gene N. Nordby, Vice President for Administration and Finance, the University of Oklahoma, in which we were requested to submit a proposal of the services we would render and the compensation we would expect as the University's Financial Consultant.

"We consider it an honor and welcome the opportunity of being considered to work with the Board of Regents and the University in the capacity of Financial Consultant and the purpose of this letter and the pages that follow is to provide detailed information on Leo Oppenheim & Co., Inc., the services that we would render, and the compensation we would expect to receive. The different types of services and compensation are discussed in detail starting on Page 8 but may be summarized under the three different situations outlined by Dr. Nordby in his letter as follows:

- A. On a continuing basis Continuing review of the University's bond program with recommendations for refunding programs, student fee requirements, and other related services. There will be no compensation for these services.
- B. On specific bond issues Collect and prepare information for the Official Notice of Sale and Official Statement; conduct bond sale; work with the Board of Regents, University officials, Bond attorneys, paying agency, and other officials; obtain bond rating; prepare post sale information

and other related services. Compensation for these services is as follows:

0 to \$1,500,000 - 1/2 of 1%
All over \$1,500,000 - Mutually agreeable between the Board of Regents and Leo
Oppenheim & Co., Inc.

C. On the all-purpose arena project - Services will be essentially as outlined in subparagraph B above. There will be no compensation, other than out-of-pocket expenses, for these services as it is our desire to perform the Financial Consultant work free of charge to the project and the University. Doing this project in this manner is predicated on being employed as the University's Financial Consultant.

"We believe that the Financial Consultant should be selected on the basis of professional competence and experience and that a reasonable compensation is to be expected.

"In addition to the above listed compensation for services, the University will be obligated to pay for legal fees, printing costs to include the bonds, bond rating costs, and publication and advertising expenses.

"It is assumed that The Board of Regents would employ qualified Bond Attorneys and as previously mentioned, their fees would not be included in the Financial Consultant's fee.

"Leo Oppenheim & Co., Inc. is very desirous of being employed as Financial Consultant to your Board of Regents. We will put forth every possible effort on this project and can assure you that we have the time and resources to prepare a financial plan that will result in a successful bond issue or issues."

Under date of February 9, 1972, Leo Oppenheim & Co., Inc. submitted the following addendum to the proposal shown above:

"Since preparing this Proposal for you, we have received additional information and have been advised to describe our fee on 'Specific Bond Issues' in more detail. Accordingly, we would like to present the following scale:

0 to \$1,500,000 - 1/2 of 1% \$1,500,001 to \$4,000,000 - 1/4 of 1% All over \$4,000,000 - 1/10 of 1%"

A comparison of the fee schedule proposed by the three firms is as follows:

Schedule of Bond Issue	R. J. <u>Edwards</u>	Stifel, <u>Nicolaus</u>	Leo <u>Oppenheim</u>
\$ 500,000	\$ 6,250	\$ 1,875	\$ 2,500
1,000,000	8,750	3,750	5,000
1,500,000	11,250	5,625	7,500
2,000,000	13,750	7,500	8,750
3,000,000	15,000	11,250	11,250
4,000,000	16,250	15,000	13,750
5,000,000	17,500	18,750	14,750

The service that each firm agrees to perform is essentially the same; however, there are significant changes in the proposed fee schedule. For example, the fee proposed by Stifel, Nicolaus & Co. would apply to the first issue only and the fee for each additional issue would be negotiated at a rate not less than 3/8 of one percent nor more than one percent of the par value of the indebtedness. Interim consultation and advice would be furnished but the amount of the fee for each issue would be subject to negotiation.

The proposal from Leo Oppenheim & Co. includes a fee of 1/2 of one percent on issues up to \$1,500,000, 1/4 of one percent for the next \$2,500,000 and 1/10 of one percent for issues in excess of \$4,000,000. The firm has agreed that for the Arena project, only out-of-pocket expense would be charged. No estimate of out-of-pocket expense was included.

It appears that each of the three firms would furnish satisfactory service, but that the proposals from Stifel, Nicolaus & Co. and Leo Oppenheim & Co. are the better proposals.

Regent Santee said all of the proposals were considered by the Facilities Planning Committee and the committee recommends that the proposal of Leo Oppenheim & Co. be accepted for the reason that there are certain advantages from the standpoint of cost of services above the \$3,000,000 level. He said the committee further recommends that a 30-day cancellation clause by either party be inserted in the agreement. Mr. Santee moved approval of the committee recommendations. Approved.

On behalf of the members of the Board, Regent Huffman expressed appreciation to Stifel, Nicolaus & Co. for their many years of service to the University. He said this change in bond consultants should not in any way be interpreted as a reflection on their past services. The Regents requested that a letter of appreciation be sent to Stifel, Nicolaus & Co.

### b. Bond Attorney

Under date of February 1, 1972, the following proposal was received from Mr. George Fagin:

"It will be our pleasure to act as Regents of the University of Oklahoma Bond Attorneys, including the rendition of all services necessary to be rendered in connection with all Revenue Bonds to be issued by the Regents of The University of Oklahoma, including among others, but not limited to, dormitories, utilities, other housing, student union buildings, stadiums, arena and other self-liquidating bond issues, and the Regents to pay the undersigned attorneys compensation for such services, payable from the proceeds of the bonds, a fee based on the following scale:

1% of the first \$100,000 par value; 3/4 of 1% for the next \$100,000 par value; 1/2 of 1% for the next \$100,000 par value; 1/4 of 1% for all additional bonds par value.

Minimum Fee - - - - - \$1,000.00

"It is agreed that the cost of printing the bonds and publication expenses will not be borne by the attorneys.

"We further agree that our compensation herein set out is contingent upon bonds being issued and delivered to the purchasers thereof, and in the event any particular Revenue Bonds are not issued, attorneys will receive no compensation for services in connection therewith.

"We further agree that we may be called upon from time to time, without additional compensation, to counsel with the Regents and officials of the University pertaining to particular bond issues; and that for legal services rendered by us in connection with no particular issue of revenue bonds, we shall be compensated at an hourly rate of not to exceed \$35.00.

"It is the intention of both the Regents and the attorneys that this agreement shall continue in full force and effect until such time as the Board of Regents or the attorneys shall, in their discretion, cancel same and give notice of such cancellation to the other party.

Yours very truly,

FAGIN, FLOYD & BROWN

/s/ George J. Fagin!

Regent Santee said the Facilities Planning Committee has considered and recommends acceptance of Mr. Fagin's proposal to serve as bond attorney for the University. Mr. Santee moved approval of the committee recommendation. Approved.

### F. The University Community

### III. Student Regulations

#### a. Student Code

President Sharp said a public hearing on the Student Code was held on Monday, February 7, at 10:00 a.m. in Room 165 of the Oklahoma Memorial Union, as required by law. Three suggestions for minor changes were presented. These changes have been incorporated in the final copy of the Student Code, a copy of which was given to each member of the Board, and is attached hereto as a part of these minutes - Addendum B.

President Sharp called attention to changes which have been made in the Code since copies were distributed to the Regents on January 11, 1972:

- Page 5 Moral Behavior: Privacy Changed to Right of Privacy
- Page 31 Item 2, halfway through the paragraph, the words "except that" added to connect sentences
- Page 39 Deletion of the sentence concerning appeal to the Tribunal for actions of the Academic Appeals Boards
- Page 40a Addition of this entire page
- Page 42 Addition of Section XXII

President Sharp recommended approval of the University of Oklahoma Student Code of Responsibilities and Conduct for the Norman Campus. He said the Code would be effective 20 days after filing the document with the appropriate State officials.

Regent Brett, Chairman of the Student Affairs Committee, commented that the Code, particularly the Judicial Section, is placing a great deal of faith in the students themselves who will be largely responsible for any discipline taken against a fellow student who has exercised his right to go the student route rather than administrative. He said this will not work any better than the commitment of the students to make it work and make it work well. Obviously, he said, the Regents have that faith or they would

not be delegating the authority. Mr. Brett said it is extremely important that the students make it work in order to lay the foundation for the future.

President Sharp agreed with these comments. He said this is a major step and a major document and a tremendous investment in the future of the University.

Mrs. Davies thanked the Student Affairs Committee, the students, and representatives of the administration for their work and the time spent in developing this document.

On motion by Regent Brett, the recommendation to approve the Student Code as presented was approved.

#### V. Student Government

#### a. Student Government Offices

This fall the offices of student government were moved from Walker Tower to Ellison Hall. Subsequently a recommendation was submitted by the Student Congress to rename Ellison Hall to Hollomon Student Center. This request was submitted to the Council on Planning and Development for consideration.

The Council on Planning and Development has recommended that the Student Government activity be named the Hollomon Student Government Center in Ellison Hall.

President Sharp recommended that the Student Government activity be named the Hollomon Student Government Center in Ellison Hall.

On motion by Regent Neustadt the recommendation was approved. Regent Braly voted NO.

### G. Operations and Physical Plant

### I. New Construction

### a. Report on Major Capital Improvements Program

As shown on the three pages attached, a report was presented to the Regents on major capital improvements projects now under construction and in various stages of planning on the Norman Campus. No action was required.

### V. University Property

### a. University Press Building

President Sharp said numerous requests, including a recommendation from the University's Council on Planning and Development, have been received to name the University Press Building for Mr. Savoie Lottinville.

For a large portion of the 44-year history of the University of Oklahoma Press, Mr. Lottinville was Director of this eminent publishing facility. He joined the Press in January 1933 as Assistant Editor, later became Business Manager and was named Director in 1938 when Professor Joe Brandt left the post. He served as Director until his retirement from administrative duties in 1967.

In addition to carrying on the well founded programs begun by Professor Brandt with the publication of the first volume in 1929, Mr. Lottinville initiated many ideas.

Over the years the University Press books have won numerous prizes for their excellence of design and manufacture in such competitions as those conducted by the American Institute of Graphic Arts, the Chicago and Midwest Book Clinic, the Rounce and Coffin Club of Los Angeles, and the Southern Books Competition conducted by the Southern Library Association, Lexington, Kentucky. Many Press volumes also have won awards for literary merit.

Mr. Lottinville established a unique Press Fellowship program 25 years ago, and the young men and women who graduated from this program were in great demand among the major publishing houses throughout the country.

Professor Brandt initiated The Civilization of the American Indian Series and Professor Lottinville followed this lead with The American Exploration and Travel Series, The Western Frontier Library, and The Centers of Civilization Series.

Mr. Lottinville's work has brought international renown to the University through the prestigious reputation he built for the University Press. It therefore seems appropriate that the building housing the University Press should bear his name.

President Sharp recommended that the University Press Building be named Savoie Lottinville Hall.

Approved on motion by Regent Braly.

### VII. Campus Planning

### OFFICE OF FACILITIES PLANNING THE UNIVERSITY OF OKLAHOMA

### MAJOR CAPITAL IMPROVEMENTS PROGRAM

PROGRESS REPORT, FEBRUARY, 1972

### PROJECTS UNDER CONSTRUCTION

Project '	Architect	Contractor	Contract Award Date	Original Adjusted Completion Date	Original Current Contract Amount	Status (% complete)	Sources of Funds
			NORMA	N CAMPUS			
Research & Manuf. Hangar	Office of Facilities Planning	Satellite Const. Co.	07/21/69	01/15/70 01/15/70	185,000 187,000	99%	OUDA
Renovation II, Couch Center South Tower	Shaw & Shaw	Constructors, Inc.	10/24/70	01/15/70 01/15/70	57,240 281,099	43%	OUDA
National Severe Storms Laboratory	Shaw & Shaw	Barbour & Short	05/03/71	03/12/72 03/12/72	647,443	73%	OUDA
Merrick Computing Center	Reynolds & Morrison	Tankersley & Sons	08/25/70	06/21/71 07/08/71	237,970 296,870	99%	Private Grant Section 13 & New College Funds Power Plant Funds

### OFFICE OF FACILITIES PLANNING THE UNIVERSITY OF OKLAHOMA

### MAJOR CAPITAL IMPROVEMENTS PROGRAM

PROGRESS REPORT, FEBRUARY, 1972

### PROJECTS IN VARIOUS STAGES OF PLANNING

Project	CMP Priority No.	Architect	Contract or Letter	Estimated Cost	Status
			NORMAN	CAMPUS	
Life Sciences Center	1	McCune, McCune & Associates	L 02/08/66	2,171,000	Project is dormant in anticipation of funding decisions by the Higher Regents. A Use Planning Committee has been established, and the work which has been executed on this project will be reviewed prior to further design development.
Law Center, Phase 1	2	Edward Durell Stone & Associates, Whiteside, Schultz & Associates	C 1/20/72	4,176,000	Design program has been printed, distributed, and the architects are beginning schematic design studies. Contract negotiations finalized.
Monnet Hall, Renovation	3			200,000	Architect has not been selected and renovation design studies are not yet underway.
Air-Conditioning Projects					
School of Architecture	4			127,200	Only basic design decisions have been made in order to develop construction cost estimates. Design engineers have not been selected.
Nielsen Hall	5			223,700	( Same as Above )
Library/Learning Resources Center	6	Shaw & Shaw	L 02/08/66	3,080,000	Implementation of this project is contingent on allocation of funds from the current State Building Bond issue, 1968.
Air-Conditioning Projects					
Felgar Hall	7			254,400	Only basic design decisions have been made in order to develop construction cost estimates. Design engineers have not been selected.
Gould Hall	8			204,000	( Same as Above )
Kaufman Hall	9			165,400	( Same as Above )
Gittinger Hall	10			141,500	( Same as Above )
Law Center, Phase II	11	Edward Durell Stone & Associates, Whiteside, Schultz & Associates	C 1/20/72	1,812,000	Design program and contract negotiations for this phase of the work are included with the Law Center, Phase I considerations.

### OFFICE OF FACILITIES PLANNING THE UNIVERSITY OF OKLAHOMA

### MAJOR CAPITAL IMPROVEMENTS PROGRAM

PROGRESS REPORT, FEBRUARY, 1972

### PROJECTS IN VARIOUS STAGES OF PLANNING

Project	CMP Priority No.	Architect	Contract or Letter	Estimated Cost	Status
			norman ca <i>i</i>	MPUS	
Physical Education/ Recreation Center		Reid & Heep	L 10/16/66	4,965,000	Until final decision is made on whether or not to proceed with the University Arena, programming & design development remain dormant.
University Arena		Sorey, Hill, Binnicker	L 05/05/66	Undetermined	Preliminary design has been completed and fund raising campaign is underway.
Student Activities Center	<b></b>	Noftsger & Lawrence	L 07/22/68	Undetermined	Decision regarding implementation of this project rests with final decision on the future of the Physical Education/Recreation Center. The Use Planning Committee was reconstituted, but programming is not proceeding at this time.
University Museum		Shaw & Shaw	C 04/08/71	2,400,000	Design development drawings completed. Contact with possible donor underway.
Indoor Swimming Pool		Fritzler, Knoblock, Furry	Contract being developed	400,000	Design of this project as Phase 1 of the Physical Education/Recreation Center is underway, with completion scheduled for November, 1972.
Outdoor Swimming Pool		Fritzler, Knoblock, Furry	C 03/02/69		Extension of deadline for construction has been granted by the Industrial Development & Parks Department with regard to the grant from the Bureau of Outdoor Recreation. Start of construction on the Outdoor Pool Complex is contemplated prior to completion of Phase I, Indoor Pool.

### a. Campus Master Plan for Capital Improvements Program

President Sharp reported that in their meeting on January 24, 1972, the Oklahoma State Regents for Higher Education approved the Campus Master Plan of projects to be accomplished on the Norman Campus of the University in Phase II of the 10-year Capital Improvements Program. This Plan was approved by the University Regents at the January 20 meeting (p.11323).

This was reported for information only.

### H. University Development

### V. Gifts and Bequests

### a. Multi-Purpose Arena Gift

The Samuel Roberts Noble Foundation of Ardmore has given the University \$1 million to help complete the multi-purpose arena project. A formal presentation was made on the campus February 2 with Mr. John March, President of the Noble Foundation; Mr. John Houchin, Chairman of the Arena Campaign; Mr. H. K. Calvert, President of the Board of Regents, and President Sharp present.

This is the largest single Oklahoma gift ever received by the University other than through bequests and comes from a foundation set up by the late long-time friend of the University, Mr. Lloyd Noble.

President Sharp recommended that the memory of Lloyd Noble and the generosity of the Samuel Roberts Noble Foundation be honored by designating the multi-purpose arena as The Lloyd Noble Arena.

The recommendation was unanimously approved on motion by Regent Neustadt.

Mrs. Davies said that she wished to reiterate Mr. Calvert's expression of appreciation which he made at the time the gift was announced. She also thanked Mr. John Houchin and the members of the University staff who assisted in this fund-raising effort.

President Sharp said this is a very handsome gift, obviously, and one we are most grateful for, but it is only the beginning of our philanthropic effort. He reminded the Regents that through our Development Office the University is working daily on gifts for faculty chairs, student scholarships, and other educational programs. He said our next large capital improvement drive is for the Law Center and we are now getting geared up for that.

In addition to our appreciation to the Noble Foundation for the gift itself, President Sharp said we should be grateful that a foundation in this state has stepped out and said they have this kind of confidence in the future of the University of Oklahoma. In doing that they have urged all other philanthropists to share equally in the growth and development of the University.

The meeting recessed at 11:45 a.m. for luncheon in Dining Room 1 of the Oklahoma Memorial Union.

The meeting reconvened at 1:30 p.m. in Dining Room 1 of the Union for the purpose of hearing a report and recommendation from the committee appointed at the last meeting to review the request of the National Guard for the lease of additional space on the North Campus of the University (p.11324).

Those present at the afternoon session were Regent Davies, presiding; and Regents Huffman, Neustadt, Braly, and Brett. Absent during the afternoon session: Regents Calvert and Santee.

Others present at the afternoon session: President Sharp, Dr. McCarter, Vice Presidents Burr, Morris, Nordby, and White, Dr. Broce, Mr. Gunning, and Mr. Williams. Also, Mrs. Sharp, Mr. Wilbur Walker and Mr. Bart Meaders were present.

Regent Braly, chairman of the committee appointed to look into the request of the Oklahoma National Guard to lease additional space on the North Campus, reported that he and the other committee members, Regents Neustadt and Brett, met with Mr. Joe Coulter, Manager of Max Westheimer Field, and Vice President Nordby on Wednesday afternoon to look over the present area leased by the Oklahoma National Guard and the space they would like to lease, as well as the utilization of the rest of the North Campus. In addition, Mr. Braly said his committee met with Major General David C. Matthews, Adjutant General of the Oklahoma Army National Guard, and two of his aides at lunch for the purpose of hearing in person the National Guard request for the lease.

Mr. Braly said General Matthews presented four reasons why the National Guard wished to lease space on our campus. Mr. Braly said he and the other committee members explained to General Matthews why they did not believe these reasons were justification for them to recommend that the University divest itself of control of this property. He said the committee got the general impression that there was no great compulsion to lease this property but that since the Guard is already located there and it would be necessary for them to expand, that the University was the first location to

be considered. Mr. Braly said General Matthews had indicated that a decision today would be desirable so that, if necessary, they could begin the search for another location.

Regent Braly said it is the unanimous recommendation of the committee that the University not lease additional space to the Oklahoma National Guard on the North Campus. In addition, he said the committee recommends that serious consideration be given to establishing a permanent Regents' committee to assist in the planning and development of all of the airport property.

On motion by Regent Brett, the recommendations of the committee were approved.

Mr. Braly said he would telephone General Matthews this afternoon but he suggested that President Sharp write a letter in formal response to the Guard request.

Mrs. Davies suggested that a University representative visit with the Norman Chamber of Commerce to explain the Regents' position in this matter.

There being no further business the meeting adjourned at 1:35 p.m.

Barbara H. James

Secretary of the Board of Regents

Others present at the morning session:

Mr. W. R. Campbell, University Architect

Mr. Arthur Tuttle, Health Sciences Center Architect

Mr. Bart Meaders, Director of Management Services (present for afternoon session also)

Mr. Wilbur Walker, Special Assistant to the President for Minority Affairs (present for afternoon session also)

Mr. Tom Tucker, Assistant Legal Counsel

Mr. Bill Cochran, Stifel, Nicolaus & Co.

Professor David Swank

Mr. Phil Caudill, Assistant Director, Media Information Office

Mr. Don Hoover, Media Information Office

Mr. David Walters, Student Association representative

Mr. Mike Kelley, Student Association representative

Mr. Joe Lunn, Student Association President

Mr. Fred Davis, Daily Oklahoman

Mr. Jim Jackson, Oklahoma City Times

Mr. Jim Bross, Norman Transcript

Miss Cathy Booth Oklahoma Daily (present for the afternoon session also)

Mr. Tom McCarthy, Tulsa World

Mr. Larry Cannon, Oklahoma Journal

Mr. Bill Morgan, KNOR

Mr. Randy Jobe, WKY-TV

Miss Teresa Black, WKY Radio

Mr. Jack Burns, KWTV

Mr. Tom Johnston, KWTV

Mr. Mike Brown, KOCO-TV

Mr. Carl Stevens, KOCO-TV

Mr. John High, KTOK and Oklahoma News Network

Mr. J. D. VanSickle, KOMA

Student from KGOU

# REPORT OF THE TASK FORCE FOR LONG RANGE PLANNING (December, 1971)

### Introduction

Although all educational institutions should participate in a continuous evaluation of their goals and the means of achieving these goals, there is need periodically to give special attention to this effort. It was a recognition of this need that prompted the University Regents in March, 1971 to charge the Health Sciences Center with the preparation of a current report on its missions and goals. The initial effort in meeting that charge occurred in June, 1971 when more than 200 members of the faculty met to discuss the goals, missions and objectives of the University of Oklahoma Health Sciences Center. Following the Faculty Retreat, the Executive Vice President appointed a Task Force for Long Range Planning which was assigned the responsibilities of preparing a report on the goals of the Health Sciences Center and suggesting further efforts needed in both the immediate and long range future. What follows is the report of the Task Force.

Early in its deliberations, the Task Force agreed that it should be possible to consider the many goals of the Oklahoma City campus of the University of Oklahoma in the context of four major areas of responsibility. The recommendations in this report have been grouped under (1) academic goals, (2) research goals, (3) service goals, and (4) administrative considerations related to these goals. It is, of course, impossible to draw sharp lines of demarcation between each of these areas thus there is, and should be, substantial overlapping among the broad areas of responsibility of the Center. We believe strongly that this overlapping emphasizes once again the often stated and fundamental philosophy that a Health Sciences Center must be constructed of a proper inter-relationship of education, research and service bound together by effective and efficient procedures for governance. This basic concept is set forth in the present statement of goals of the Health Sciences Center:

The goals of the Health Sciences Center are to meet the health needs and expectations of the State of Oklahoma through the training of appropriate kinds of health professionals, through the design of programs for health care delivery in various urban and rural settings, through the provision of exemplary patient care, and through research into the causes, cure and prevention of disease.

The Task Force supports this general statement but recognizes the need for a more detailed description of the goals of the University of Oklahoma Health Sciences Center to guide the future planning for health education, research and service in the State of Oklahoma.

The Committee feels that some general considerations merit emphasis in this introductory section. After considerable deliberation, a formal recommendation was submitted to

the Regents of the University of Oklahoma to change the name of the Medical Center to the University of Oklahoma Health Sciences Center. The Task Force is pleased to note that this recommendation has been approved by the University Regents and by the State Regents for Higher Education. The over-riding significance of this change in title is not in the mere change of a few words but rather in its emphasis on the fundamental philosophy which this new name implies. As has been true of many of the great health centers throughout the country, the University of Oklahoma Medical Center has grown from a School of Medicine, with affiliated hospitals, to a complex of health science education institutions that is rapidly approaching the total spectrum of manpower, research and service needed to provide comprehensive health care. The leaders in health and education in the State of Oklahoma have identified the framework and provided the nucleus for the resources needed to develop in Oklahoma City one of the nation's outstanding Health Science Centers. It is to this goal — the realization of a total Health Sciences Center — that the University of Oklahoma should devote its efforts and attention during the years ahead.

The members of the Task Force are aware that meeting the health needs of the people of our state will require continued efforts in cooperative planning, appropriate participation of all educational institutions in the state, innovative ideas for better utilization of existing facilities, and vigorous pursuit of new ways to prepare and utilize personnel. There is not, and should not be, any single institution charged with all of these crucial responsibilities. The Task Force does believe, however, that the University of Oklahoma Health Sciences Center has a unique leadership role to play in meeting these responsibilities. There is no other educational center in the state with the capacity that already exists in Oklahoma City to provide the comprehensive leadership and coordination required to achieve the health care needs of our state. This observation is in no way intended to diminish the significant contributions now being made by many educational and service institutions throughout the state. The manpower production of these institutions will continue to be critical in meeting our common goals but it is the belief of the Task Force that the total efforts of the state to meet the health needs of its people will be enhanced by pressing forward with all speed to achieve a truly comprehensive Health Sciences Center in Oklahoma City.

The Task Force believes it is essential to emphasize the importance of time in moving toward the achievement of the goals outlined in this report. If the Health Sciences Center is to meet the demand for leadership and the production of health care personnel needed by the people of our state, we must move ahead promptly with existing plans for new and expanded physical facilities; we must explore more aggressively new ways to accelerate and improve the learning process; we must coordinate more effectively our efforts to modify or discontinue programs and requirements that are no longer appropriate, and we must expand our efforts to provide models for more efficient systems of delivering health care.

### Academic Goals

One of the basic goals deeply embedded in our value system is that all Americans should enjoy the best physical and mental health and social well-being that knowledge and technology can provide. Progress toward the realization of this goal is intimately related to the commitment of faculty, staff and students of the University of Oklahoma Health Sciences Center to achieve and maintain the highest order of excellence in each academic unit on the campus. The achievement of academic excellence will assure the preparation of the practitioners, the teachers, and the researchers required to provide the best possible health care for the people of Oklahoma. It will also provide a rich resource to aid in the development of health science programs in other academic and service institutions in the state, which are responding to the demand for more health personnel.

The responsibility for state leadership in the health sciences requires that all levels of academic discipline in these sciences be maintained at the Center so that working educational models can be developed which are realistic in terms of their application in other institutions. Without these working models, the efforts of other institutions in the state will be weakened. It is, therefore, our goal to maintain a broad base of academic excellence, research and service so that the leadership role of the University of Oklahoma Health Sciences Center will continue to merit the trust of all the institutions of higher learning in the state.

The education of medical, dental and public health practitioners is generally recognized as the singular responsibility of the University of Oklahoma Health Sciences Center. While the other important members of the health team can be educated in other settings, it is essential to a well-balanced academic program that most of these disciplines also be available at the Health Sciences Center. For example, it is important that medical students and nursing students learn to communicate and work with each other during their education in order to appreciate fully their distinct functions and supportive roles. It is important that dental students be taught while in school how to utilize effectively the auxiliary personnel who will help them to provide more service to more people. The University of Oklahoma Health Sciences Center has the responsibility and the unique opportunity of developing meaningful learning experience which will provide students in all the health professions the experience of team relationships which they will be expected to assume as practitioners. It is essential, therefore, that one of the academic goals of the Center be the production of all forms of health personnel who will be involved in a team relationship needed to provide efficient health service.

It should be pointed out also that the Health Sciences Center is uniquely qualified through personnel and facilities to continue the education of many of the allied health professionals. In the interest of economical use of personnel and facilities as well as the production of health science practitioners in fields where critical shortages now exist, the Health Sciences Center should continue selected programs in the allied health professions.

The search for more efficient and effective ways to provide health services to the citizens of the state and nation has provoked health professionals to consider new and better ways of meeting public demand. Recent years have seen the evolution of totally new disciplines in the health field, such as the physician associate, respiratory therapist, and ophthalmic assistant, to mention only a few. As new technology is developed and more knowledge is acquired, it should be the responsibility of health professionals on the campus of the University of Oklahoma Health Sciences Center to help these new professionals and technicians emerge and assume their full role in the delivery of health services. Conversely, the health professionals at the Health Sciences Center should be prepared to recommend the combining or eliminating of existing health sciences when such action would result in higher quality of care and more efficient use of personnel.

With its full complement of health scientists, the Health Sciences Center has a responsibility to explore constantly new methods in education with the view to evolving more effective and efficient learning systems that will produce the most prudent use of faculty and student time. These efforts should include continued study of the feasibility of reducing the time required for education and the elimination of outmoded methods of teaching. Although some progress has been made, methods of maximizing the use of core curricula in interdisciplinary education should be investigated.

To remain competent, the health professional must have easy access to an academic home throughout a lifetime of practice. It is the responsibility of the University of Oklahoma Health Sciences Center to provide an academic home for all health practitioners. This responsibility should be met through the use of resident courses, extension courses, closed circuit television, and all other available means in an effort to increase the accessibility to continuing education for every segment of the health professions.

The University of Oklahoma Health Sciences Center, in order to meet its educational responsibility to prospective students, must explore ways of recruiting individuals from minority groups. Programs must be developed for academic and financial aid to these students so that recruitment becomes more than tokenism.

The achievement of these academic goals is dependent on many factors including the recognition and support of the people of Oklahoma that these programs are essential to the preparation of young Oklahomans for health careers.

### Research Goals

The University of Oklahoma Health Sciences Center has a commitment to the people of Oklahoma, and the nation, to give high priority to (a) strengthening its programs in research, (b) providing support for careers in research, (c) developing new areas of research, and (d) promoting application of research findings. The growing awareness, over the past few years, that our resources — money, material, and manpower—are limited has forced us to realize that research support is becoming increasingly more

difficult to obtain and that we must re-set priorities. Based upon the premise that health science research, good health education, and good health care are totally interdependent and inseparably linked, it seems appropriate that the Health Sciences Center regard as its goals, with due attention to priorities, research into: (a) understanding of man and his disorders in order to provide the means for prevention and treatment of disease, which will, in the end probably provide the major answer to health manpower problems; (b) basic mechanisms of disease production; (c) methods of providing more efficiency in health manpower education and delivery of health care; (d) better integration of research effort with social and economic environment of health care; (e) better patient care, and (f) evaluation of teaching methods. It should be re-emphasized that the ordering of priorities be appropriate and that an inordinately high priority for one goal may mean the end of another. In this regard, Dr. Michael E. DeBakey of the Baylor College of Medicine recently expressed his concern that there are "officials in high positions who actually think we can make America a healthier nation by altering the delivery of health services while deemphasizing research on the grounds that it is an esoteric activity of medical school faculties and unrelated to practical social needs."

In view of the broad research mission described above, it seems appropriate that the University of Oklahoma Health Sciences Center should promote interdisciplinary, collaborative research projects which reflect awareness of societal needs and problems. Wide project coverage should be designed so as to foster interdepartmental and intercampus collaboration. Closer ties with the Norman campus should be encouraged, however every effort should be made to insure that the research activities at the two campuses complement and not compete with each other. In addition, collaboration between the Health Sciences Center and selected industrial and private concerns should be promoted as a positive means for identifying potential areas for meaningful Health Sciences Center-Community interaction.

While every Health Sciences Center needs a strong research program to fulfill its educational function, it is imperative that proper balance between the two be maintained. Although health education should be one of the primary missions of the Center, the close interaction between research laboratory and classroom should receive continued emphasis, as exemplified in recent years by the accomplishments of our research teams in developing programs in (a) kidney transplantation, (b) the restoration of severed limbs, and (c) cardiovascular care. Further, it seems clear that research activity maintains proficiency and knowledgeability of the faculty. Research is an essential part of the background of the teacher of health science, in order that he can transmit to students the critical attitude so important to their future growth. Research activities ought, then, to complement educational programs.

Research plays an important role in graduate education and the Graduate College plays an important role in providing research potential for the Health Sciences Center. Without continued production of future scientists and health science edu-

cators, there will be no one to develop and administer the desired health services when the current supply of health manpower is exhausted. Because of evidence suggesting overproduction of Ph.D. degrees, at least in certain disciplines, and so long as research remains an integral part of health science graduate education, it would behoove us to re-evaluate the purposes for our graduate degrees and to be sure our graduate (research) programs meet the state's health goal objectives. In this regard, it is of interest to note that the National Board of Graduate Education, recently appointed by the Conference Board of Associated Research Councils, is currently undertaking the assessment of long-term national demand and supply of Ph.D.'s in all fields.

An investment in research should also serve to combat the growing tendency in health education to forsake firm basic scientific understanding in favor of the once-over-lightly approach. Health science students should develop an understanding of research procedures and techniques in order to be better prepared to interpret research findings to apply them properly in their practice. Further, the results of research activities should be incorporated into the teaching program as early as possible. An additional benefit to be derived from research exposure is in its ability to entice into the academic scene those individuals most likely to undertake a career in academic health science.

In the interval since World War II, the federal government has been the major source of biomedical research funds. While it is likely that such support will continue, it would appear that a peak has been reached and that there will be greater diversion of federal funds to other areas, making it mandatory that alternate sources of support for biomedical research be sought. There is a particular need for "seed" money for launching new research projects. The University of Oklahoma Health Sciences Center should explore the possibility of stimulating private and state support for research.

Scientists must be allowed to pursue research freely and imaginatively. Any attempt on the part of Regents or the University administration to dictate the direction of the research, except in the broadest of terms, or to demand instant, practical results, would be demoralizing to the faculty and, therefore, destructive to research efforts.

Finally, better public understanding concerning our research activities should be earnestly pursued. An increased exchange of information with, and explanation to, the public should be our goal. It is a rather distressing fact of life that most people consider knowledge important only for the instant, practical results and benefits it yields. We need to educate the people to understand that today's health advances came from yesterday's research.

### Service Goals

The University of Oklahoma Health Sciences Center has an obligation to continue providing services to the people of the state. These could be health care services offered by one of the hospitals or clinics of the Center, or they could be consultative services provided by one of the academic units. For example, the College of Nursing may be involved in the development of programs of nursing education in other colleges or universities. The College of Health may be working with an agency that is contemplating a new program of health care delivery. All of these are valid roles for the units that make up a Center.

Service is important to the Health Sciences Center because it is a communication link with the community. There is perhaps no more meaningful way to demonstrate what is happening at the Center than by being able to send back to the community a child who has been ill with a kidney disease and is again healthy and active.

Service is also important because it offers faculty and students the opportunity to be involved in patient care. Such involvement is necessary because health care is an art as well as a science and can be mastered only with practice. If the educational programs are to be relevant, the faculty and students must be aware of what is happening, and such awareness occurs most logically when there is participation in caring for the people of the community.

Service helps make possible educational programs of excellence and encourages research. There are two kinds of research which usually occur in a health sciences center. The first has to do with laboratories and test tubes; the second involves the application of research findings or theories in the clinical setting. This is applied research and involves projects like the evaluation of new health care systems. For instance, there is a growing awareness that health care costs have reached a level in the United States that is higher than any other nation in the world. Yet many of our people do not have access to this system. If we are to provide health care that is effective and still control costs, programs must be developed which utilize the technology available to us. These programs must be tested and the hospitals and clinics of the Health Sciences Center are appropriate places for such investigation.

The hospitals and clinics of the Health Sciences Center are, by their very nature, oriented to service. They are the places where much of the teaching must go on, yet they have the responsibility of providing a program of health care that will help meet the needs of our people. Our hospitals and clinics of the University of Oklahoma Health Sciences Center have been charity institutions; their function has been to provide care not because of their medical excellence but on the basis of the need of the patients. If the students are to have what in 1972 is considered the best education, emphasis in the future must be on excellence of care. This can be accomplished only if the image of the hospitals and clinics is changed.

Changing this image will cost more than has been available in the past through the educational budget of the Health Sciences Center or from the less than adequate programs of county reimbursement. There are funds that can be available in the future to hospitals that are able to contract for services. However, in order to receive those funds it will be necessary to identify the service costs separate from the costs of education. At the present time, this is not possible because of the financial structure that exists between hospital and Center. Ways must be found to bring about a separation of the financing of health service costs from the educational activities of the Center without disrupting the bond between the two.

## Administrative Considerations Related to the Goals of the Health Science Center

The University of Oklahoma Health Sciences Center consists of an aggregation of academic and administrative units - colleges, schools, hospitals and divisions under the President of the University of Oklahoma who acts through the Executive Vice President for the Health Sciences Center. In addition to the existing procedures followed for administration within the Center, each distinct academic unit in the Center should be expected to develop a set of by-laws or rules and regulations for internal governance. These documents should be developed through participation of the appropriate administrators, faculty, students and where appropriate, employees and/or service recipients. Mechanisms for review, quality control and due process should be incorporated. Particular aspects of governance addressed in these instruments should include, but not necessarily be limited to: (1) requirements for student admission, promotion, termination and graduation or certification; (2) policies regarding faculty hiring, promotion, termination and tenure; (3) rules and regulations regarding operation of the unit; (4) budgetary mechanisms; (5) academic freedom; (6) due process, including appeal and review; (7) committee structure and (8) determination of lines of academic, administrative and/or employee responsibility and authority.

Although the unique and specific missions of the individual academic units and the Health Sciences Center as a whole require that particular policies, rules and regulations may vary from one academic unit to another, all such documents of governance should be in harmony with the principles, policies and procedures of overall University governance.

The Executive Vice President for the Health Sciences Center and the Council of Deans, together with appropriate committees, should develop rules, regulations, policies and administrative mechanisms regarding Center-wide activities (i.e. library, computer center, student activities, support and maintenance functions) as well as mechanisms for resolution of procedural questions among and between the various academic units of the Health Sciences Center.

The Health Sciences Center per se (as opposed to many of its constituent organizations) is a distinct budgetary and physical unit of the University of Oklahoma, rather than an academic body, and the by-laws of the University of Oklahoma are those of the Center. Center-wide committee structure should accordingly reflect primarily administrative rather than academic functions. However, physical and budgetary distinctness, together with the health mission, lend unifying aspects to the Health Sciences Center which give it certain characteristics of a sub-university of the parent University. As additional study is given to means of achieving the academic, research and service goals of the University of Oklahoma Health Sciences Center, alterations in the administrative pattern of the Center may need to be considered.

In addition to these administrative considerations, it is important that the Health Sciences Center expand its efforts to improve communications and relations with the people of the state, the community, the legislature and alumni. It should be our goal to tell the story of the educational, research and service accomplishments of the Center using all available communications media and by personal contact with community leaders and groups throughout the state. Pursuit of this goal merits continued study and planning by the administration and implementation of the constructive suggestions which were identified during the Faculty Retreat held in June, 1971. An essential part of this communications effort should be the establishment of a formal program for maintaining liaison with the educational institutions in the state that are involved in the education of health personnel.

One of the goals of the University of Oklahoma Health Sciences Center should be a planned program of contact with the men and women who make the laws of our state. All members of the Legislature are concerned about the health care of their constituents and, therefore, about the educational programs which produce the people who provide this health care. Unfortunately, we do not always keep them adequately informed thus we must increase our efforts to be certain that they have the best information on which to base their decisions.

As another phase of an expanded communications and public relations program, the Health Sciences Center should seek additional ways to secure more vigorous and continuing support of its alumni. Much of what the Center has been able to accomplish must be attributed to its loyal alumni and to the organizations that represent health practitioners in the state. However, as the scope of the Health Sciences Center expands, both in size and diversity of programs, it will become increasingly important to mount a program that will unify and focus the efforts of alumni toward our common goal of providing the best possible health care to the people of the state of Oklahoma.

### Future Deliberations

It is apparent from this report that there is need for more extensive, in-depth study of the ways in which the Health Sciences Center can be most responsive to achieving its Faculty Retreat should be continued in some meaningful manner that will assure faculty, staff and student participation in the development of more definitive goals and ways to meet these goals. As one means of continuing this dialogue, it is suggested that the Executive Vice President for the Health Sciences Center may wish to appoint three or four special committees to continue the work that has been started by the Task Force.

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