EXPLORING NEW MARKETS FOR

PRESSURE RECALIBRATING INSTRUMENTS

By

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Scope and Method of Study:

This study analyzes a survey of engineers, technicians, maintenance supervisors, and others involved with the recalibration of pressure gauges to determine if markets for pressure recalibrating devices exist outside of the Oil and Gas Industries. Exploratory mail and phone questionnaires probe the usage rates and buying habits of several industries. Finally, questions concerning brand ownership and ratings will reveal market share and product awareness regarding the pressure recalibrating instrument manufacturers.

Findings and Conclusions:

Virtually all of the industries questioned are regular users of pressure recalibrating instruments. The most attractive industries were Chemical, Electrical Utilities, and General Manufacturing. Accuracy, sensativity and durability were the key product attributes, while previous experience and personal recommendations were the major buying influences. "Control Engineer" and "Chemical Engineer" appear to be the most widely read magazines in most countries and industries. Lastly, the market is dominated by Ametek and Ashcroft, while EG&G Chandler and Wallace and Tiernan lead a pack of other small share manufacturers. Overall, there appears to be a large market for pressure recalibrating devices outside of the Oil and Gas Industries. Given the condition of these two markets, pressure recalibrating manufacturers must pursue the new markets that have been identified with a comprehensive well devised plan.

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EXPLORING NEW MARKETS FOR

PRESSURE RECALIBRATING DEVICES

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INTRODUCTION

In the past, EG&G Chandler Engineering has marketed their line of deadweight products almost exclusively to Oil and Gas companies. Unfortunately, the 1980's have seen hard times for the Oil and Gas industries in the United States and abroad. Intense competition and a sluggish market have combined to reduce the profitability of these energy suppliers. Since Oil and Gas exploration and production have decreased, several support industries have suffered as a result. Since EG&G Chandler has planned a 15% yearly growth rate, new market segments outside of the oil and gas markets must be targeted.

The purpose of this project was to discover 1) which industries need pressure recalibrating instruments, 2) which companies are now serving those industries, 3) what the needs of those industries are, and 4) how EG&G Chandler can target its marketing strategy to meet those needs.

The first objective was to determine which industries are using pressure gauges extensively. Questions answered were: How many gauges does the typical company use? Is there a correlation between company size and gauge usage? How often do they have their equipment recalibrated? Is the equipment recalibrated inhouse or by an outside service? Do geographical differences exist in the location of industries or their usage patterns? Answers to these questions determined whether a particular industry was worth pursuing. After the industries were investigated, the competition was analyzed.

A second objective was to determine which pressure recalibrating instrument companies are competing within each industry. Is market share widely scattered or is it dominated by a few companies? Do market shares differ for companies with different size and usage rates? Are the suppliers of recalibrating instruments satisfying the needs of their customers? Do geographical differences exist in market share? These questions will allow EG&G Chandler to understand their competition.

A third objective was to classify the needs of the different industries. Which recalibrating instrument attributes are most important? Does the accuracy of their gauges affect their operating efficiency or safety? Does company size or usage rate change their needs? Does the importance of the key product attributes vary in different countries? This information will allow EG&G Chandler to understand the needs of these prospect industries.

The final objective was to determine how EG&G Chandler can meet the needs of these different industries. Which promotional tools are most influential? Which magazines are widely read within each industry? Which link in the distribution channel do companies prefer to buy from? Do geographical differences existcausing a need for different marketing strategies in different countries?

Since these objectives have been met, EG&G Chandler will know which new industries (if any) are worth pursuing. Information regarding their competition and key marketing points for each industry should help them shape their marketing strategies to target these new marketing segments. Once these segments are properly targeted, EG&G Chandler will have increased their chance of realizing a 15% growth in sales.

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THEORY/RESEARCH DESIGN

The research design used for this project is an exploratory survey. This design was used to allow collection of a large range of information from a widely dispersed group of respondents at a low cost. A mail questionnaire (see Appendix Exhibit 1) and a shorter phone questionnaire (see Appendix Exhibit 2) were developed to collect the information needs for the project. A mail list was purchased from the Instrument Society of America containing a list of 3,726 individuals employed by the industries shown in Appendix Exhibit 3A. Another 276 names were added from the EG&G Chandler prospect list (see Appendix Exhibit 3B). Mail questionnaires were sent to 4,002 individuals worldwide of which 635 responded for a response rate of 15.84% (see Appendix Exhibit 4). The reason for such a low response rate was due to the fact that mail questionnaires have a notoriously low return rate. Another 250 companies were selected for a phone survey from a group of industries (see Appendix Exhibit 3C) listed in the Thomas Register of American Manufacturers. The phone survey was completed by 217 companies for a response rate of 86.4%. All of the phone surveys were conducted by Robert Lindsey.

The analysis of the data consisted of frequencies, cumulative frequencies, means, and cross tabulations. The primary cross tabulations were "by industry" and "by country."

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PROSPECT INDUSTRIES

The major objective of this report was to determine which industries are in need of pressure recalibrating instruments. Important information concerning the number of gauges used, the size of the companies, the recalibration practices, and the geographic location of the industries will help determine the nature and potential of any prospect industries. Several industries showed great promise (see Table I). (A complete analysis of each industry listing all summary statistics is shown in Appendix Exhibit 17.)

Overall, virtually all of those industries surveyed represent potentially attractive market segments (the usage figures may be over-rated slightly, since non-users are less likely to return mail surveys than users). Still, over 65% of the companies using gauges used over 100 gauges. It is important to know which industries use a large number of gauges, since the more gauges that a company uses, the more likely they are to recalibrate in-house (see Appendix Exhibit 5).

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Industry Usage Rates

Industry	Number of Returns	% of Returns Using Gauges
Chemicals	92	100%
Electric Utilities	34	100%
Pipes	21	100%
Nuclear	12	100%
Aerospace	8	100%
Education	21	90%
Mining	11	90%
General Manufacturing ¹	133	89%
Process Control Instruments ²	26	88%
Engineering Construction	14	78%
Instrumentation Systems ²	24	75%
Pressure Transducers ³	19	63%
Distribution	25	60%
Process Equipment and Instrumentation ³	43	59%
Consulting	43	42%
Other ⁴	117	79%

- ² Process Control Instruments and Instrumentation Systems will be combined to provide a proper sample size for future analysis.
- ³ These industries where surveyed exclusively by phone so a larger percentage of non-users were reached.
- ⁴ "Other" is comprised of several industries whose return was too small to analyze separately (i.e., Drugs, Plastics, Transportation, Water Utilities, etc.)

NOTE: for further information on any of these industries, a complete listing of summary statistics is given in Appendix Exhibit 17.

^{1 &}quot;General Manufacturing" was a hodgepodge of all types of manufacturing. Products produced ranged from Paper to Steel and from High-Tech Computers to Septic Tanks.

Some of the industries with the highest percentage of companies using over 100 gauges are: Mining 100%, Chemicals 92%, Electric Utilities 91%, and Engineering Construction firms 91%. Additionally, companies that hire a recalibrating service were asked if they thought they should buy a pressure recalibrating instrument. Again, as the number of gauges used increased, the more likely the company was to want a recalibrating instrument (see Table 2). Finally, the percentage of companies using gauges with different pressure ranges increased as their number of gauges used increased (see Appendix Exhibit 6).



TABLE 2

Another very strong relationship exists between the size of a company and its usage patterns. Both the percentage of companies using gauges and the number of gauges used per company increase with company size (see Table 3A and 3B). There is also a positive relationship between the size of a company and whether or not they recalibrate in-house (see Table 3C). The industries with the largest percentage of companies with more than 100 employees are: Mining 100%, Chemicals 94%, Electric Utilities 94%, Engineering Construction Firms 85%, and General Manufacturing 70%.

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TABLE 3





B. % of Companies Using Over 100 Gauges:





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TABLE 3 (cont'd)





Concerning recalibration practices, the following information was discovered. Most companies recalibrate "in-house" (72%), while 17% "hire an outside service," 9% do "both," and 2% do "neither." Some industries are more likely to "hire a service" than average such as Piping 30%, Process Equipment and Instrumentation 29%, Distribution 27%, and General Manufacturing 25%. Other industries are more likely to recalibrate "in-house" than average such as Education 95%, Mining 91%, Engineering Construction 90%, Aerospace 86%, and Electric Utilities 82%. The answer "both" would include companies that recalibrate some gauges in-house and some by an outside service and companies that recalibrate all their gauges in-house and then have their test equipment recalibrated by an outside service. Since companies could not be identified as one or the other, further analysis will not be presented. Finally, two industries dominated the "neither" category. General Manufacturing (5% "neither") and Process Equipment and Instruments (14% "neither") accounted for 75% of the "neither" replies. Since all of the "Process Equipment" surveys and half of the "General Manufacturing" surveys were gathered

by phone, "neither" answers seemed more likely.

The frequency of recalibration is not consistent. Many companies (33%) recalibrate on a "variable" basis ("when necessary," "when allowed," "upon breakdown," "some monthly-some yearly," etc.). Of these, 85% own more than 100 gauges. The next largest category (31.6%), recalibrates their instruments "yearly" (40% of the companies with less than 100 gauges recalibrate "yearly"). Other frequency categories included: "Monthly" 13%, "Semi-annual" 6%, "As Required" 5.6%, "Never" 4%, "Quarterly" 3.4%, "Weekly" 1.7%, and "Daily" 1.2%. A cross-tabulation between "Company Size" and "Recalibration Frequency" produced approximately the same results as above. A cross-tabulation between "type of industry" and "recalibration frequency" produced very few cells that were over 10% plus or minus their expected value. If industries with a small sample size are excluded, only Electric Utilities (with a 47% "yearly" recalibration rate) exceeds the 10% plus or minus margin. Finally, companies who hire a recalibrating service are more likely to recalibrate yearly than companies who recalibrate in-house (46% vs. 30%, respectively).

Companies who hire an outside recalibrating service were asked whether they felt they should buy their own equipment. Of the companies that were exclusively "hire," 34% felt they should buy while 67% of the companies who both "hired" and recalibrated "in-house" felt they should purchase an instrument. Adding the "uncertain" answers to the "yes, I should buy" answers produced 50% of the "hire" group and 88% of the "both" group that are potential customers. Overall, 42% of the companies felt they should purchase a recalibrating instrument, while another 18% answered "uncertain." A cross-tabulation by industry did not produce any categories large enough for proper analysis.

The geographical location of industries proved to be fairly evenly distributed with a few exceptions. The domestic phone survey (23% of the total survey) accounted for all of the Pressure Transducers Companies and almost half of the

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Piping Companies and "Process Control" related industries. The Domestic ISA mail list (28% of the total) represented 73% of the Electric Utilities, 56% of the Chemical Companies, and 46% of the "Process Control" related industries. The Canadian surveys (27%) made up 91% of the Mining Companies and 81% of the Universities surveyed. The Latin America (3.5%), Asia (3.2%), and European (4.3%) surveys had small samples but were very evenly populated by the wide array of industries.

In addition to the industries being relatively evenly spread out geographically, the number of gauges owned by each company was also fairly uniform. The mean number of gauges used by each company (on a scale of I = "I to 10 gauges" to 5 ="over 100 gauges") turned out to be 3.98, which would be approximately 50 gauges per company. The country means were: Asia 4.34, Canada 4.11, combined U.S.A. 3.91, Europe 3.8, and Latin America 3.72. All of these means are within plus or minus 9% of the overall mean, so the data is fairly consistent regarding geographical usage rates. These figures are backed up by the closely related "Company Size" variable. The company size (on a scale of I = "I to 25 Employees" to 5 = "Over 500 Employees") for all surveys produced a mean of 3.78, which is almost 100 employees. The country means were: Asia 4.34, Latin America 4.12, Europe 3.97, Canada 3.78, and combined U.S.A. 3.69. Here the largest difference was still only 14% greater than the mean.

In summary, virtually all of the industries mentioned are worth pursuing. The typical company uses almost 50 gauges with two-thirds using over 100 gauges. Larger companies use more gauges than smaller companies and most industries recalibrate either randomly or yearly. Most companies (72%) recalibrate in-house, while 17% hire an outside service. Finally, the industries are fairly evenly spread out worldwide and there are no large usage pattern differences between countries.

THE COMPETITION

The second objective was to analyze the competitors that sell pressure recalibrating instruments to the aforementioned industries. Areas of interest are market share, brand awareness, brand rating, and geographical differences.

Respondents were asked to name the brands of pressure recalibrating instruments owned by their companies. Since very few of the phone survey respondents knew which brands were owned, the question was eventually dropped from the phone survey. Of the mail surveys, 466 qualified for the ownership question. The ownership figures are shown in Appendix Exhibit 7. The major competitors are Ametek (owned by 61% of those companies owning pressure recalibrating instruments), Ashcroft (59%), EG&G Chandler (16%), and Wallace & Tiernan (12%). Wallace & Tiernan was a write-in answer so much of the future analysis will be omitted for this company.

Table 4A shows the market shares of the three leaders in the industries that had an acceptable sample size. Ametek and Ashcroft were very close (within 17% in all but one industry), while EG&G Chandler ranks a distant third in all but one of the industries. Since most of the companies own more than one brand, the market shares add up to over 100% in most of the categories.

In Table 4B, a cross-tabulation between ownership and company size shows that Ametek and Ashcroft are again very close, this time within 9% in all categories. While companies employing over 100 persons represent 79% of the survey, they own 83% of the Ametek instruments and 84% of the Ashcroft instruments, but only 74% of the EG&G Chandler models. Since the larger companies own more gauges this may not be a good sign for EG&G Chandler.

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Α.	Industry	N	Ametek	Ashcroft	EG&G Chandler
	General Manufacturing	78	38%	55%	- 8%
	Miscellaneous	61	46	62	. 8
	Oil	64	64	56	19
	Gas	42	81	43	50
	Chemicals Process Control Instruments and	80	74	70	4
	Instrumentation Systems	29	45	52	14
	Electric Utilities	31	84	74	13

TABLE 4 Percentage of Companies Owning Selected Brands

в.	Company Size	Ы	%	Ametek	Ashcroft	EG&G Chandler	Other ²
	I-25 Employees	37	7%	54%	62%	22%	38%
	26-50	29	6	38	31	14	31
	51-100	42	8	40	31	19	31
	100-500	133	25	52	56	16	45
	Over 500	283	54	61	58	13	42

c.	Number of Gauges Owned	NI	%	Ametek	Ashcroft	EG&G Chandler	Other ²
	I-10 Gauges	58	11%	34%	43%	14%	41%
	11-25	34	7	38	50	21	44
	26-5 0	31	6	26	52	6	42
	51-100	20	4	30	50	10	50
	Over 100	377	73	64	57	15	41

I Some of the N were non-owners and/or phone surveys and did not answer the ownership question, so these ownership figures are slightly deflated.

^{2 &}quot;Other" represents all others except DH, Mensor, Refinery Supply, Ruska, Schwein, and TI. These "Others" were write-ins.

A breakdown of brand ownership by the number of gauges owned is shown in Table 4C. Ashcroft is owned by more companies than Ametek in all of the categories except for companies owning more than 100 gauges. The category "Over 100 Gauges" accounts for 73% of the survey and represents 84% of Ametek's sales, 76% of Ashcroft's sales, and 74% of EG&G Chandler's sales.

The "Other" brands in Table 4C show that almost half of the companies in every category own small market share brands. In addition, 64% of Ametek owners own an Ashcroft instrument, 18% of the Ametek owners own an EG&G Chandler model and 11% of the Ashcroft owners own EG&G Chandler equipment. This should be encouraging to EG&G Chandler since brand loyalty is not as concrete as it is with consumer goods.

Closely related to the market share of any item is brand awareness. In the survey, the 545 mail respondents that own gauges were asked to rate the pressure recalibrating instruments of the companies previously mentioned. The percentage of companies rating each brand gives an indication of the awareness of that brand. Out of 545 responses, the percentage of companies rating each brand were: Ametek 59%, Ashcroft 57%, EG&G Chandler 20%, Ruska (next closest to EG&G Chandler) 10%, and "Others" 31%. Table 5 shows the brand awareness of the "Big Three" in selected industries. Notice that EG&G Chandler is most widely known in the oil and gas industries where their past marketing efforts have been concentrated. Other areas have some familiarity with the Chandler name even without extensive marketing efforts. Although awareness is important, the image of a brand is just as significant.

TABLE 5

Industry	Ν	Ametek	Ashcroft	EG&G Chandler
General Manufacturina	67	49%	67%	21%
Miscellaneous	130	50	53	14
Oil	69	65	61	26
Gas	44	75	39	52
Chemicals	90	64	61	8
Process Control Instruments an	d			
Instrumentation Systems	38	53	47	18
Electric Utilities	33	82	70	15
Total	471	60%	57%	20%

Percentage of Companies Rating Each Brand by Industry

The image of a brand can affect a company's success. A poor image can ruine or stunt the sales growth of a product. The mail survey asked respondents to rate the brands as "Excellent," Good," "Fair," or "Poor," which were given values of 1, 2, 3, and 4, respectively. Appendix Exhibit 7 gives a complete listing of the ratings received by all of the brands. Although theoretically incorrect, the ratings (which were actually rankings) were averaged to give a feel for their relative importance. Of the brands rated by at least 30 respondents, the rank in order was: Ruska 1.52, Wallace & Tiernan 1.55, Ametek 1.77, Ashcroft 1.83, EG&G Chandler 1.9, Tl 1.95, Mensor 2.0, and Refinery Supply 2.17. The overall rating for all brands was 1.81 (missing values were disregarded).

The rating by the actual owners of each brand is vitally important also. A matrix of the "Big Three" owners rating each other's products is shown in Table 6. Notice how Ametek was rated the highest by the owners of all three brands. EG&G Chandler was rated higher than Ashcroft by small market share brand owners and was rated very high by EG&G Chandler owners.

TABLE 6

	Owner	Rating of:	Ametek	Ashcroft	EG&G Chandler
1.	Ametek		1.73	1.83	1.83
2.	Ashcroft		1.76	1.78	2.02
3.	EG&G Chan	dler	1.71	1,97	1.73
4.	Other (smal	l market share brai	nds) .91	1.99	1.92
5.	Total		1.77	1.83	1.9
*	Ratings are	on a scale from Ex	cellent = I, Goo	od = 2, Fair = 3, an	d Poor = 4.

Ownership Ratings of the Market Leaders*

Since 294 of the 635 mail surveys (46%) were completed by domestic U.S.A. companies, the American brands received slightly higher marks than the foreign brands. Ametek sold 55.6%, Ashcroft sold 48.6%, and EG&G Chandler sold 57% of their products to the U.S.A. which was only 46% of the survey. EG&G Chandler was even more overrated since 22% of their units were owned by companies from the EG&G Chandler mail list which accounted for only 8.5% of the mail survey. If these were disregarded, EG&G Chandler would almost drop into a tie for third in market share with Wallace & Tiernan (who would probably have had more votes if it were not a write-in). Nevertheless, EG&G Chandler was still fairly strong in Appendix Exhibit 8A shows the percentage of companies international sales. owning each of the "Big Three" brands internationally (data on Wallace & Tiernan was not available since it was a write-in). The trend of Ametek and Ashcroft domination held true in all but the European Market (Australia is not considered because of an unacceptable sample size). The low sample size may be part of the reason, but the high number of "others" probably means that U.S.A. brands just do not sell as well in Europe. This is probably caused by increased competition from foreign competitors.

The international awareness of the brands seems to follow the market shares. Ametek and Ashcroft lead the pack everywhere except in Europe, while EG&G Chandler remained a distant third, just above Wallace & Tiernan (see Appendix Exhibit 8B).

A summary of the competition information reveals that Ametek and Ashcroft dominate the pressure recalibration market in virtually every industry and country except Europe. EG&G Chandler holds down third place, slightly above Wallace & Tiernan and well above a pack of other companies. The awareness levels ran very closely to the ownership levels with another 1, 2, 3 finish for Ametek, Ashcroft, and EG&G Chandler, respectively. The product ratings produced the same order of finish, although Ruska and Wallace & Tiernan ranked higher than the "Big Three." The only geographic difference in market shares was in Europe, where U.S.A.brands did not fair well. Now that the competition has been analyzed, the customer needs will be examined.

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CUSTOMER NEEDS

Customer needs were determined after respondents answered a series of questions related to product attributes and features. Table 7 shows the order in which respondents ranked eleven product attributes and features on a scale from 1 to 10, with one being most important. Most of the respondents ranked the attributes instead of rating them so the means do not reflect the exact importance, only the order of importance. The five most important attributes in order were Accuracy, Sensitivity, Durability, Ease of Operation, and Portability.

TABLE 7

Rank	Attribute	Mean *	Rank	Attribute	Mean
	Accuracy	1.43	7	Wide Pressure Range	5.10
2	Sensitivity	2.98	8	Price	5.51
3	Durability	3.03	9	Service from manufacturer	5.52
4	Ease of Óperation	3.88	10	Warranty, Terms & Conditions	6.77
5	Portability	4.50	11	Delivery	7.0
6	Ease & Cost of				
	Maintenance	4.61			

Product Attributes Ranked in Order of Importance

*Rated on a scale from I = most important to 10. N=525.

Exhibit 9A shows the ranked order of product attributes by industry. Most of the industries ranked the product attributes very close to the overall rank. Out of 132 ranked positions (12 industries X 11 attributes), only six attributes were ranked two positions away from their overall rank. Most important of these changes were the Piping and Education industries ranking portability as being third most important instead of fifth. Only small differences (less than 5% overall) occurred between the mean ratings of each attribute by Ametek, Ashcroft, & EG&G Chandler owners. No major differences occurred between the mean ratings of companies hiring on outside recalibrating service and those companies that recalibrate in-house. Appendix Exhibit 10 shows the write-in responses to the product attribute question. The predominate answers were repeatability, precision, adaptability, and easy to read dials with adjustable location.

Another significant consumer need involves the importance of accurate gauges toward the efficiency of the company. Respondents were asked "Do you think that accurate gauges and test equipment could increase your operating efficiency?" Excluding phone surveys (which asked a slightly different question), the overall responses were: Definitely Yes 49%, Probably Yes 32%, Uncertain 7%, Probably Not 10%, and Definitely Not 1.4%. Coding the responses from "Definitely Yes" = I to "Definitely Not" = 5, resulted in an overall mean of 1.83.

The need for accuracy to increase efficiency is positively related to the number of gauges used. Disregarding the "uncertain" responses, the percentage of respondents that felt they definitely or probably could increase their operating efficiency with accurate gauges was: 1-10 gauges (69%), 11-100 gauges (80%) and over 100 gauges (90%).

Rating the ability of accurate gauges to increase efficiency (on a scale from Definitely Yes = 1 to Definitely No = 5) showed that companies recalibrating inhouse produced a mean of 1.83, while companies hiring on outside service had a mean of 2.11. This could mean that companies requiring a higher degree of accuracy are more likely to recalibrate in-house. Those hiring a service were separated into two groups, those who felt they should buy a recalibrating instrument, and those who felt they should not buy an instrument. When measured on the same 5 point scale, the "should buy's" had a mean of 1.73, while the "should not buy's" had a 2.4 mean (a 16% difference). Thus, respondents who felt that they should buy are much more likely to feel that accurate gauges can increase their

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operating efficiency. There were no major differences between industries regarding efficiency.

Next, the respondents were asked if they felt that accurate gauges could affect their operating safety. The mail responses were: Definitely Yes 49%, Probably Yes 27%, Uncertain 8%, Probably Not 13%, and Definitely Not 3%. The mean was 1.92, on a scale from I = Definitely Yes to 5 = Definitely Not.

As with efficiency, the more gauges a company owned, the more likely they were to think that accurate gauges could increase their operating safety. Companies who recalibrate in-house were more likely than companies who hire an outside service to think that accurate gauges could increase their operating safety (means of 1.99 and 2.31, respectively). Finally, of those hiring a service, those that felt they should buy returned a mean of 1.73, while those who felt they should not buy had a safety mean of 2.68 (a 24% difference).

Excluding phone surveys, 76% of the respondents felt that gauges could definitely or probably increase their operating safety. Electric Utilities (84%) and Chemical companies (83%) were even more likely to think that their safety could be increased with accurate gauges, while Process Control Instruments and Instrumentation Systems industries (60% average) were less likely to feel that accurate gauges could increase their safety. Some other industries had high or low averages but were not mentioned due to low sample sizes.

Another customer need that may become even more important in the future is the capability of a pressure recalibrating device to transmit data directly to a computer. When mail respondents were asked if they needed a recalibrating instrument to computer hook-up, their answers were 17% Definitely Yes, 25% Probably Yes, 20% Uncertain, 27% Probably Not, and 11% Definitely Not. There was not a significant relationship between the number of gauges owned and the need for a computer hook-up. On a scale of 1 = Definitely Yes to 5 = Definitely Not, companies that hire a recalibrating service rated their computer link need at 2.85, while companies who recalibrated in-house produced a mean of 2.91. Of the "hire a service" companies, the ones that felt they should buy returned a mean of 2.92, those that felt they should not buy gave a mean of 2.83, and those that were uncertain about buying their own equipment rated their computer link need at 2.36. Either the companies that hire a service are over-estimating their need for a computer link, or they have complex recalibration needs that require outside expertise.

Overall, 42% of the companies "definitely" or "probably" felt that their recalibration equipment needed a computer hook-up. Over 55% of the Process Control and Instrumentation Companies felt they definitely or probably needed a computer link while only 28% of the Chemical companies felt the need for computer transmittable equipment. Although they had small samples of only 12 and 18, respectively, the Nuclear (67%) and Education (61%) had very high percentages of companies desiring computer accessible recalibrating instruments.

Internationally, the ranking of product attributes was only slightly less cohesive than the industry ratings (see Appendix Exhibit 9B). Out of 66 ranked cells (11 attributes x 6 industries, excluding Australia), 6% (vs. 4.5% for industries) were more than two positions away from the overall position. Latin America's rating of "Ease and Cost of Maintenance" as fourth most important (instead of sixth) and Europe's rating of "Wide-Pressure Range" as fifth (instead of seventh) were the only "two position" changes in the top five attributes. Price was not ranked higher than eight by any of the countries.

Regarding the question on whether accurate gauges can increase efficiency, four of the areas had a mean of between 1.63 and 1.87, a difference of only 6%. Asia had a mean of 1.41, while Canada had a mean of 1.97, a difference of 14% (see Appendix Exhibit 11). Therefore Asians are more likely and Canadians are less

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likely than average to feel that accurate gauges can increase their operating efficiency. The phone survey asked if the accuracy of the gauges affect the efficiency of the company. This slightly different wording produced a mean of 2.31 compared to a mail survey mean of 1.83 (a 12% difference overall).

The question on accurate gauges and safety showed four of the six regions within 4% of the mean (see Appendix Exhibit 11). Asia, with a mean of 1.24, and Latin America, with a mean of 1.46, were 17% and 11.5% away from the overall mean of 1.92, respectively. Since these regions are less developed than U.S.A., Canada, and Europe, it seems logical that they would be more likely to feel that accurate gauges could increase their safety. The phone survey question asked respondents if they felt the accuracy of their gauges could affect their operating safety. The changed question produced a mean of 2.7, which is 19.5% away from the original mean of 1.92.

Concerning the need for computer accessible recalibrating equipment, four of the six areas were within 2% of the overall 2.88 mean (see Appendix Exhibit 11). The European countries, who had a mean of 2.32, may have more of a need for a computer hook-up, but with a sample size of 28, the 14% difference from the mean may not be significant. The domestic EG&G Chandler mail list responses recorded a mean of 3.17 which is 7% higher than the mean. The phone survey asked the respondent, "Do you think it would be important for your company to own a pressure recalibrating device capable of transmitting data directly to a computer?" This question produced a mean of 3.26 which is 9% away from the other mean of 2.88.

Overall, the attributes that are most important to the different industries are: Accuracy, Sensitivity, Durability, Ease of Operation, Portability, and Ease and Cost of Maintenance, respectively. Almost 81% of the respondents felt that accurate gauges could definitely or probably increase their operating efficiency. Another 76% of the respondents felt that accurate gauges definitely or probably could increase their operating safety. Finally, 42% of the respondents felt that their calibrating equipment should definitely or probably be capable of transmitting data directly to a computer.

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MARKETING STRATEGY

The fourth and final objective was to determine how EG&G Chandler can meet the needs of the new prospect industries. A rating of the promotional tools will help determine which are most influential. A readership list of magazines will show which are most appropriate for specific industries. Respondents were also asked which link in the distribution channel they preferred to deal with. All of these sub-topics will then be analyzed from a geographic standpoint to determine if any major regional differences exist.

Respondents were asked to rate from 1 to 10 (with one being very influential) on how much a set of influences might affect their purchase decision. The final ratings of these influences (on a scale of 1 to 10) in order from most to least influential were: Previous Experience With Supplier's Product (1.61), Personal. Recommendation (3.07), Seminars or Demonstrations (3.6), Exhibitions/Trade Shows (4.47), Sales Presentation (4.51), and Advertising 5.35). Since most respondents ranked the influences instead of rating each one, the means do not reflect the exact importance, only the order of importance. As mentioned previously, it is theoretically incorrect to average these values. The averages are shown to give a feel for the relative importance. Appendix Exhibit 12A shows the rankings of the influences by industry. The rankings are very consistent for the top three (Previous Experience, Personal Recommendation, and Seminars/Demonstrations, respectively), but there is a close race between "Exhibitions/Trade Shows" and "Sales Presentations." Advertising" was rated least influential by all industries except one. The write-in answers are shown in Appendix Exhibit 13. Trial usage or in-house testing represented 58% of the answers.

Although advertising was rated least influential, a minimal amount is necessary to increase and/or continue brand image and awareness. A listing of the most read magazines is shown in Table 8. The "Intech" rating is over-rated since an "Intech" mail list was used for the majority (68%) of the survey. The EG&G Chandler - Thomas Register figures are probably a lot more accurate since a specific magazine mail list was not used. Notice how "Intech" drops to 7% and 9% in the non-ISA ratings.

TABLE 8

Magazine	Reader % ¹	Adjusted % ²	EG&G, T.R. % ³	"IAN" ⁴
"Intech"	47.7%	41.7%	7%	9%
"Control Engineer"	25.8	22	11	18
"Chemical Engineer"	15.6	13.9	11	6
"Instrument & Control Systems	11.8	10.3	3	24
"Oil & Gas Journal"	11.1	10.6	20	3
"Plant Engineer"	8.1	7.6	9	13.6
"Hydrocarbon Processing"	6.7	5.4	8	
"Machine Design"	6.5	6.	17	31.8
	N=576	N=545	N=118	N=66

Readership Ratings of Selected Magazines

1. This column represents the entire survey, of which 68% were from an "Intech" mail list.

2. The adjusted column subtracted the readers who did not own any gauges before calculating the percentages.

- **3.** This column represents the EG&G Chandler mail list and the Thomas Register phone survey which accounted for 32% of the responses.
- 4 This column was the result of an identical survey conducted by "IAN" magazine.

Some magazines were read by a larger number of industries than other magazines (see Appendix Exhibit 14A). Seven of the eight industries that had a large sample size had "Control Engineer" as one of the three most read magazines (excluding "Intech"). Other magazines rated frequently in the top three were: "Instrument & Control Systems" (4 of 8), "Chemical Engineer" (3 of 8), "Machine Design" (2 of 8), and "Hydrocarbon Processing" (2 of 8).

In the phone survey, respondents were asked: "If your company were to purchase a recalibrating instrument, who do you think you would prefer to buy from?" Out of 98 returns, the responses were 47% Factory Representative, 39% Factory Direct, and 14% Dealership. A survey by "IAN" magazine produced the following from 47 responses: 62% Factory Direct, 28% Factory Representative, and 11% Dealership. Combining all 145 responses showed 46% preferred Factory Direct, 40% wanted a Factory Representative, and 13% desired a Dealership. All of these surveys were from U.S.A. companies. The main reason for preferring Factory Direct was "lower cost." The main reason for preferring a Factory Representative was "technical assistance."

A cross tabulation by country produced similar results to the overall survey. Appendix Exhibit 12B shows the same order of influence as the overall ratings with another close race between "Exhibition/Trade Shows" and "Sales Presentations."

Concerning magazine readership, five regions were evaluated (U.S.A., Canada, Latin America, Asia, and Europe) with the U.S.A. having three lists (I.S.A., EG&G Chandler, and Thomas Register). Disregarding "Intech," the magazines listed in the top three the most were: "Chemical Engineer" (6 out of 7 lists or 85%), "Control Engineer" (71%), "Oil & Gas Journal" (43%), and "Hydrocarbon Processing" (29%). Appendix Exhibit 14B shows the top magazines for each country.

In conclusion, "Previous Experience" and "Personal Recommendation" are the most important influences on the purchase decision. However, since these are totally uncontrollable, seminars, demonstrations, exhibitions, and trade shows should be attended whenever possible. All forms of promotion should provide an invitation for a sales presentation.

Based on the cross tabulations, "Control Engineer" and "Chemical Engineer" appear to be the best magazines for advertising. They are both in the top three most widely read magazines in most industries and most countries. They both did well in all three surveys (I.S.A., Phone, and "IAN" surveys). Finally, their content is so diverse that less overlap will exist than if two similar magazines were used. Other promising magazines are: "Intech, "I&CS," and "Machine Design."

Most companies prefer to buy from either a factory representative or factory direct. Since EG&G Chandler desires to market worldwide, factory representatives must be used in order to properly cover all areas. However, since such a large number of companies wish to buy factory direct, this option should also be kept available.

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LIMITATIONS

The results of the mail survey showed that 546 of the 634 companies used pressure gauges or instruments (86%) while the phone survey showed that only 116 of 218 companies used pressure gauges (53%). Since individuals whose companies do not use gauges would be less likely to return the mail survey, the phone survey percentage of 53% may be more representative of the sample population. Therefore, several of the industry usage rates may be lower than the rates suggested in this project. However, this does not mean that the industries mentioned are not worth targeting.

On the phone surveys, approximately 100 "No" surveys were not properly recorded due to interviewer error or interruption of the interview. These "No's" were used to determine the phone survey usage rate which became 53%. They were not recorded in the industry usage rates except for "Pressure Transducers" and "Process Equipment and Instrumentation."

The Latin American, Asian, European, and Australian surveys produced a 14.57% return, but due to the low number sent, only 102 surveys were returned. Projecting the results of 102 surveys as being representative of four continents seems foolish. However, since the results were very similar to the overall results, these countries should still be targeted. After all, gauges need to be recalibrated regardless of what language the operator speaks.

Overall, the results were very consistent. A comparison between N=422 and N=862 was conducted on the 60 questions (see Appendix Exhibit 15). The largest changes (up to 17%) were in "ownership percentages" and "awareness" (percentage rating each brand). This should be expected since American brands were being rated by foreigners. Two other questions ("If you hire a service, should you buy?" and "Who do you prefer to buy from?" had answers with percentage changes of 7% and 6% respectively, but these questions had only been answered by 66 respondents

out of the initial group. Disregarding those exceptions, only one of the remaining answers (a 10% change in ownership of gauges less than 2,000 p.s.i.) had a percentage change above 3.6%. Considering the change in responses was so small, the results should be regarded as being very consistent.

As a back up check, the same survey was conducted by "IAN" magazine. The differences between the EG&G Chandler survey and the "IAN" survey are shown in Appendix Exhibit 16. Out of 105 computations, only 24 (22%) were more than 10% off and only 5 (4%) were more than 20% off. The question on "awareness" (percentage of companies rating each brand) produced 29% of the responses that were 10% off and 60% of the responses that were 20% off. The only questions with major changes were: "Awareness," "If you hire, should you buy?" "Who would you prefer to buy from?" and "Ownership." These four questions (34% of the 105 computations) produced 58% of the 10% off responses and 100% of the 20% off responses. Finally, three of the five responses that were 20% off occurred on questions with responses of only 16, 3, and 3. Since the results of the two surveys were so similar, the overall results should be regarded as highly accurate.

SUMMARY

The main objective of this project was to discover new industries outside of the Oil and Gas Markets that use pressure recalibrating instruments on a regular basis. Secondary objectives were to analyze the competition, determine the primary recalibrating needs of the industries, and formulate a marketing strategy to target any new segments.

A mail questionnaire was returned by 15.84% of the 4,002 companies that were selected for the survey. A phone list of 250 companies resulted in an 86.4% response rate. Almost 78% of the companies responding used pressure gauges or pressure testing instruments while 81% of those using gauges recalibrated their instruments in-house.

EG&G Chandler gauges were owned by at least 16% of 'the companies responding, far behind Ametek (61%) and Ashcroft (59%). As an indication of brand awareness, EG&G Chandler was rated by 20% of the respondents owning gauges, while Ametek (59%) and Ashcroft (57%) were rated by several more companies.

The respondents rated eleven product attributes from I = most important to 10, and virtually all of the industries agreed on the five most important attributes. In order they were: 1) Accuracy, 2) Sensitivity, 3) Durability, 4) Ease of Operation, and 5) Portability. Approximately 81% of the respondents felt that accurate gauges could increase their operating efficiency and 76% felt that accurate gauges could increase their operating safety. Disregarding the "Uncertain" responses, 52.5% of the companies felt that their pressure recalibrating equipment should be capable of transmitting data directly to a computer.

The most important influences on the purchase decision in order were: 1) Previous Experience, 2) Personal Recommendation, 3) Seminars or Demonstrations, 4) Exhibitions/Trade Shows, 5) Sales Presentations, and 6) Advertising. About 47% of the respondents preferred to buy from a factory representative, 39% preferred to buy factory direct, and 14% preferred to buy from a dealership. The most read magazines and their readership rates were: "Intech" 48%, "Control Engineer" 26%, "Chemical Engineer" 16%, "I & C S" 12%, and "Oil & Gas Journal" 11%.

Based on these results, EG&G Chandler should target most, if not all, of the industries mentioned in the report. Initially, they should focus on the Chemical, Electric Utilities, Education, Consulting, and Process Control and Instrumentation related industries. These industries use the most gauges or are in a position to recommend recalibrating instruments to other companies.

Since EG&G Chandler is so far behind Ametek and Ashcroft, they must increase their brand awareness and availability to these new markets. Since EG&G Chandler has a strong product line and has done well against Ametek and Ashcroft in the Oil and Gas markets, they should be able to compete strongly in these other markets after a period of time.

Promotional activities should stress the ability of EG&G Chandler products to satisfy the primary product attribute needs mentioned earlier. Appealing to the customers! need for accurate gauges to increase their operating efficiency and safety could expand the customers' need for pressure recalibrating instruments.

"Previous Experience" and "Personal Recommendations" could be incorporated into EG&G Chandler's advertising themes. Seminars, trade shows, and exhibitions should be attended frequently (even if by factory representatives) to increase EG&G Chandler's brand awareness. All forms of promotion should encourage sales presentations from the home office or a factory representative.

A direct sales effort should be used to increase brand awareness and to gain more indepth information about the needs of the new target markets. This knowledge can then be transferred to a network of factory representatives surrounding the world. If these factory representatives are properly informed and motivated, EG&G Chandler should be able to steadily increase their sales in almost any industry chosen.

Advertising should emphasize the primary product attributes previously mentioned. Several magazines appear to be potentially attractive for EG&G Chandler's advertising. Foremost of these are "Control Engineer" and "Chemical Engineer." Other possibilities include "Intech," "I&CS," and "Machine Design."

Since EG&G Chandler will be new to these markets, it will take a lot of time and money before they are as successful as they have been in the Oil and Gas Markets. Awareness can not be purchased overnight and indepth knowledge of each industries' needs can not be read from a book. However, with strong products, a commitment to excel, and a team of well informed representatives, EG&G Chandler should prosper in the long run.
CONCLUSIONS AND RECOMMENDATIONS

With respect to the first objective, virtually all of the industries mentioned are regular users of pressure recalibrating instruments. Even the industries that had below a 75% usage rate are still attractive targets. Pressure Transducer and Process Equipment and Instrumentation manufacturers produce equipment that needs to be recalibrated after a period of time. If EG&G Chandler equipment could be specified in the owner's manual of these companies' equipment, then an unlimited number of sales could result. By placing a marked order form within the owner's manual, the companies' could be compensated for sales resulting from their recommendation. Similarly, consulting firms and distribution centers may not use a lot of gauges, but by sending these companies product information and signing Dealer Representative Contracts, they would be more likely to recommend EG&G. Chandler equipment.

The most attractive industries to target are Chemical, Electric Utilities, General Manufacturing, Education, Process Control and Instrumentation Systems, Mining, and Consulting. All of these industries have a large usage rate or have the ability to specify or recommend EG&G Chandler equipment. Large companies within each industry are more attractive since they use more gauges and are more likely to recalibrate in-house.

Ametek and Ashcroft dominate the pressure recalibrating market in virtually every industry worldwide (although to a lesser extent in Europe). EG&G Chandler ranks a distant third in all markets and industries. Since almost all companies own more than one brand of pressure recalibrating instrument, EG&G Chandler could increase their sales by marketing directly to the industries that they have neglected in the past. An increase in promotional activities will increase their brand awareness and availability to these new target segments.

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The primary needs of the customers should become the key marketing and selling points for EG&G Chandler. Respondents from all industries and countries have rated the same attributes as most important. In order, these key attributes are 1) Accuracy, 2) Sensitivity, 3) Durability, 4) Ease of Operation, and 5) Portability. Since these attributes were consistently ranked most important, EG&G Chandler should determine how well their products meet these needs. If necessary, changes should be considered. Future promotional activities should focus on these key attributes.

Two other key selling points are efficiency and safety. Approximately 81% of the respondents felt that accurate gauges could increase their operating efficiency and 76% of the respondents felt that accurate gauges could increase their operating safety. Since efficiency and safety are so important, an appeal to companies to check the accuracy of their gauges to ensure their efficiency and safety would probably be noticed more than another "buy me" slogan.

Respondents were asked if their recalibrating equipment should be capable of transmitting data directly to a computer. Disregarding the 20% that were "Uncertain," 52.5% of the respondents felt that they definitely or probably should have equipment that is capable of transmitting data directly to a computer. As time passes, more and more companies will probably feel the need for computer compatible pressure recalibrating instruments. EG&G Chandler would be wise to analyze this subject in more depth in the next few years.

Although "previous experience with supplier's products" and "personal recommendations" were rated the most important influences on the purchase decision, they are almost completely uncontrollable by EG&G Chandler. However, advertising could incorporate impartial non-biased owners giving personal recommendations about EG&G Chandler products. These testimonial plugs by third parties are usually more believable than information from a company spokesman.

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Seminars, demonstrations, exhibitions, and trade shows should usually be attended whenever possible, even if by a factory representative, if necessary. Although costly, these shows increase EG&G Chandler's visibility and allows potential customers to evaluate the products. Take-home literature and brochures could prolong brand awareness and should include order forms or information for requesting a sales presentation.

A direct sales effort should be made by EG&G Chandler to reach the new target industries. Although expensive, this technique will increase brand awareness and will allow EG&G Chandler to better understand the needs of these industries.

Although advertising was the least influential activity, EG&G Chandler must use this medium to increase brand awareness in the new industries that they target. Advertising could initially attract the reader with mention of the efficiency or safety theme and could then focus on the key product attributes. Third party testimonials could highlight a satisfied customer and would be very effective if they were well known or regarded as an expert. Many customers would probably jump at the chance to get their picture in an advertisement and would probably do it free of charge. Alternatively, the advertisement could be made to read like an article and would thus be read by more individuals. All ads should provide information for a sales presentation.

"Control Engineer" and "Chemical Engineer" appear to be the most appropriate magazines for advertising to the new market segments. Both are widely read in all countries and industries. Also, since their editorial content is so different, there would be less overlap than if two similar magazines were used. Other potentially attractive magazines are "Intech," "I&CS," and "Machine Design."

Due to the size and location of EG&G Chandler's new target markets, the number of factory representatives must be increased worldwide. Incentives, contests, and publicity should be used to motivate sales representatives. Communication and feedback could strengthen the bonds of a good working relationship and assure that the rep's marketing information and goals are up to date. Since several customers prefer to deal factory direct, this option should also remain available.

In closing, there are several industries outside of the Oil and Gas industries that use pressure recalibrating instruments. It will take a lot of time and money before EG&G Chandler will become a leading supplier to these industries. Realistically, EG&G Chandler must look to these new industries to ensure long term growth. However, given EG&G Chandler's strong product line and commitment to excellence, their future looks a lot brighter than most other oil and gas related companies.

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COLLEGE OF BUSINESS ADMINISTRATION

September 18, 1985

Your opinions are important. Technology can be very complex. The need for precise measurements can be crucial at times. Safety and profitability may require the use of gauges that give accurate readings; but different industries may have different needs, and different pressure gauges might be used in different environments.

Your company has been selected from a group of technical industries to participate in a study regarding pressure measuring and recalibrating instruments. Your opinions are needed because the needs of your industry for accurate testing equipment must be known before they can be met. If you feel that someone other than yourself is more qualified to complete the questionnaire, please help by forwarding it to them.

You may be assured of complete confidentiality. Only a report showing summary information will be seen by the sponsor company. Your name will never be placed on the questionnaire.

Thank you for your assistance.

Sincerely, obert c

Robert Lindsey M.B.A. Candidate

Dr. William G. Zikmund Thesis Director Graduate College Oklahoma State University Stillwater, Oklahoma



APPENDIX EXHIBIT 1 (continued)
Questionnaire
 Does your company use any pressure gauges and/or pressure testing instruments? Yes No (If "No," skip to Question #15.)
2. How many pressure gauges and pressure testing instruments does your company use?
3. What are the pressure ranges of your instruments? (Check as many as apply.) □ Less than 4" H ₂ O □ Less than 2000 p.s.i. □ 4" to 200" H ₂ O □ Less than 20,000 p.s.i. □ 10" to 1600" H ₂ O □ Less than 50,000 p.s.i. □ Less than 500 p.s.i. □ Other
 4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment? Hire a Done (If "Done In-House,"
 5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument? Yes No Uncertain 6. How often do you recalibrate your pressure instruments? Weekly Never Monthly Other Annually
7. How many of the following brands of pressure calibrating instruments does your company own? Ametek (M&G) DH Ruska Ashcroft (Dresser) Mensor Schwien EG&G Chandler Refinery TI Supply Other
Excellent Good Fair Poor Do Not Know Ametek (M&G)

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

Definitely	Probably	Uncertain	Probably	Definitely
Yes	Yes		Not	Not

10. Do you think that accurate gauges and test equipment could increase your operating safety?

Definitely	Probably	Uncertain	Probably	Definitely
Yes	Yes		Not	Not

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

Definitely	Probably	Uncertain	Probably	Definitely
Yes	Yes		Not	Not

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

Sensitivity	Ease and cost of maintenance	
Portability	Warranty, terms, and conditions	
Accuracy	Service from manufacturer	
Delivery	Wide pressure range	
Durability	Ease of operation	
Price	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

- ____ Personal recommendation ____ Exhibitions/Trade Shows
- ____ Advertising ____ Sales presentations
- Previous experience with _____ Seminars or demonstrations _____ Other ______
- 14. What is your primary, job-related responsibility?

15. What is your company's primary field of business?

16. How many people does your company employ?	
\square 1 to 25 \square 26 to 50 \square 51 to 100 \square 101 to 500 \square over 500	
	-325
17. Please name the business publications (at least three) that you read regularly:	
1 4	•
3	

Sample Phone Questionnaire

	Yes No (If "No," skip to Question #9.)
2.	How many pressure gauges and pressure testing instruments does your company use?
	l to 10 ll to 25 26 to 50 51 to 100 over 100
3.	; Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?
	Hire a Service Done In-House Both Neither
4.	How often do you recalibrate your pressure instruments?
	Weekly Daily Monthly As Required Annually Variably Semi-Annual Never Quarterly Other
•	
-	Do you think that the accuracy of your gauges and test equipment could affect your operating efficiency?
5.	

6. Do you think that the accuracy of your gauges and test equipment could affect your operating safety?

Definitely	Probably	Uncertain	Probably	Definitely
Yes	Yes		Not	Not

Sample Phone Questionnaire (cont'd) Page two

7. Do you think it would be important for your firm to own a pressure recalibrating instrument capable of transmitting data directly to a computer?

Definitely	Probably	Uncertain	Probably	Definitely
Yes	Yes		Not	Not

8. If your company were to purchase a pressure recalibrating instrument, who do you think they would prefer to buy from?

	Factory Direct	Dealership	Factory Rep.	
9.	What is your company's primary fi	ield of business?		à.
••				
.0.	How many people does your comp	any employ?		
	1 to 25 26 to	50 51 to 100) 101 to 500	over 500
.1.	Please name the business publicat	ions (at least three) t	chat you read regular	·ly:
	1	4		
	1 2	4 5		

Summary of Sample Populations

Number of Returns	Percent of Returns	Industry	Job Functions*
29	12%	Petroleum	C. G. & I (only)
14	6	Gas	\Box , \Box , & I (only)
52	22	Chemicals	C, G, & I(only)
4	2	Nuclear Products	C. G. & I(only)
1	.5	Aerospace and Ordiance	C, G, & I(only)
12	5	Instrumentation Systems	C. G. & I (only)
11	5	Process Control Instruments	C. G. & I (only)
24	10	Utilities	C. G. & I (only)
7	3	Engineering Construction Firms	C, G, & I (only)
8	3	Mining (1), Drugs (2), Plastics (5)	, _, _, _, , _, , , , , , , , , , , , ,
74	31	Others received: Pipes (8).	
difference of the second		Manufacturing (28), Consulting (12), N	Aisc. (16).
		Distribution (8). Transp. (2).	
236	100%	······································	
	/		

Α. Domestic I.S.A. Mail List N=1407

Foreign I.S.A. Mail List N=2319 В.

No. Sent	No. Ret.	% Ret.	Locations	Industry	Job Functions*
1,619	232	13.8%	Canada Summary	(Misc. Industries)	C, G, & I (only)
258	30	11.6	Latin America Summary	(Misc. Industries)	C, G, & I (only)
442	72	16.2	Foreign Countries Summary	(Misc. Industries)	C, G, & I (only)

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* C = Systems Design Engineering and Applied Research & Development. G = Operations

I = Education

Appendix Exhibit 3 (cont'd)

Industry	Number of Returns	Number of Returns
Gas	16	29%
Manufacturing	9	17
Miscellaneous	8	; 15
Oil	6	11
Counsulting	4	7
Distribution	4	7
Electric Utilities	2	4
Chemicals	1	2
Education	1	2
Others	3	5
	54	100%

B. EG&G Chandler Engineering Prospect Mail List N=276

C.	Thomas	Register	Phone	List	N=250
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Industry	
<u>Oil:</u>	Refineries, Re-refineries, Storage, Recovery, Equipment Petrochemical: Plants, By-products.
Gas:	Derivatives, Processing, Stand-by, Purification, Separation, Recovery, Storage, Natural, Propane.
Piping:	High Pressure, Process
	Pressure Transducers
	Process Equipment and Instrumentation

Number	Number Returned by Country								
Country	Number Sent	Number Returned	Percent Returned	Percent "Yes"					
Domestic I.S.A. Mail List	1,407	240	16.9	87.5					
Canada	1,619	232	13.8	83					
Latin America	258	30	11.6	90					
Asia	139	28	20.1	93					
Europe	263	37	14	73					
Australia	40	7	17.5	100					
Domestic EG&G Chandler List	276	54	19.5	89					
Domestic Thomas Register List	250	218	86	54					
Total Mailed	4.002	634	15.84%						
Phone & Mail	4,252	852	20%						

Number Returned by Ind	lustry	
Industry	Number Returned	% of Returns
Petroleum	83	11
Gas	48	6.3
Chemicals	92	12.2
Electric Utilities	34	4.4
Consulting	43	5.6
Manufacturing	133	17.7
Instrumentation Systems	26	3.3
Process Control Instruments	24	3.1
Process Equipment & Instrumentation	43	5.6
Prressure Transducers	19	2.4
Distribution	25	3.2
Pipes	21	2.7
Education	21	2.7
Miscellaneous	99	13
Other:	70	9
(Mining (11), Drugs (2), Plastics (6), Nuclear (12), Aerospace (8), Water Utilities (4), Engineering Construction (14), Unknown (7), Transportation (6))	781	91.7 %
Phone "No's"		8.3
	852	100%

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	Company	Number Owned	Percent- age ¹	Rating ²	Number Rating
1.	Ametek	284	61	1.77	326
2.	Ashcroft	277	59	1.83	318
3.	EG&G Chandler	76	16	1.9	111
4.	Wallace & Tiernan*	56	12	1.55	38
5.	Refinery Suply	32	7	2.17	; 40
6.	Ruska	29	6	1.52	57
7.	TI	29	6	1.95	44
8.	Mensor	27	6	2.0	47
9.	Budenberg*	23	5	1.43	16
10.	Heise [*]	22	5	1.4	: 15
11.	Wika *	18	4	1.81	` 11
12.	Meriam*	13	3	1.43	7
13.	DH	11	2	1.92	27
14.	Marsh*	10	2	2.12	8
15.	Schwein	3	.6	2.11	17
16.	Other ³ *	209	45	1.65	171

Market Shares & Ratings of the Pressure Recalibrating Brands

- 1. "Percentage" is the number of companies owning each brand out of the 466 mail list companies that own recalibrating instruments.
- 2. Based on a scale from 1 to 4 where Excellent = 1, Good = 2, Fair = 3, and Poor = 4.
- 3. "Other" includes Wallace & Tiernan, Mensor, Budenberg, Heise, Wika, Meriam, Marsh, and others that were not mentioned enough to be presented in this list. All of these were write-ins on the mail survey, therefore their market shares could have been larger if they would have had the aided recall advantage.

* These write-ins may be over rated since they did not receive the "across-theboard" fair or poor ratings.

Country	N	Ametek	Ashcroft	EG&G Chandler	Other
Domestic ISA Mail List	176	78%	65%	15%	32%
Domestic EG&G Chandler Mail List	42	60	55	40	29
Total Domestic	218	74	63	20	31
Canada	151	58	68	17	55
Latin America	26	35	42	8	54
Asia	24	50	58	4	63
Europe	22	23	18	5	73
Australia	6	33	-0-	-0-	83
Total N=466		61%	59%	16%	45%

A. Percentage of Companies Owning Each Brand

B. Percentage of Companies Rating Each Brand

Country	N	Ametek	Ashcroft	EG&G Chandler	Other
Domestic ISA Mail List	209	75%	64%	21%	23%
Domestic EG&G Chandler Mail List	48	56	54	50	25
Total Domestic	257	72	62	27	26
Canada	187	47	54	15	33
Latin America	27	52	52	12	38
Asia	26	58	69	8	50
Europe	27	19	15	-0-	52
Australia	6	50	33	17	67
Total N=545		59%	57%	20%	31%

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NOTE: The ownership percentages were based on the number of companies recalibrating inhouse. The awareness percentages were based on the number of companies owning pressure gauges regardless of who recalibrates their equipment.

APPENDIX EXHIBIT 9 Product Attributes Ranked in Order of Importance 1

Product Attributes ²													
А.	Industry	Α	В	С	D	E	F	G	Н	I	J	к	N
• `,	Pipes	1	4	2	6	3	5	8	7	9	10	11	21
	Manufacturing	1	3	2	4	6	5	7	8	9	10	11	129
	Consulting	1	2	3	4	5	6	7	9	8	10	11	42
	Miscellaneous	1	2	3	5	4	6	7	8	9	10	11	97
I	Distribution	1	4	2	3	6	5	7	8	9	10	11	25
	Pressure Transducers	×	*	*	*	*	*	*	*	*	*	*	19 3
	Oil	1	2	3	4	6	5	7	9	8	10	11	82
	Gas	1	2	3	4	5	6	7	9	8	10	$11_{>}$. 48
	Chemicals	1	3	2	4	5	6	7	9	8	11	10	90
	Other	1	2	3	4	5	6	7	9	8	11	10	67
	Process Control Instruments	1	2	3	4	5	6	7	9	8	10	11	49 4
	Process Equipment & Instrumentation	*	*	*	*	*	*	*	*	*	*	*	43 3
	Electric Utilities	1	3	2	4	5	6	7	8	9	11	10	33
	Education	1	2	4	5	3	8	6	7	9	10	11	21

1. Based on a scale from 1 = most important to 10.

2. Α. Accuracy

Sensitivity Β.

Durability C.

- Ease of Operation D.
- Portability Ε.

Ease & Cost of Maintenance F.

- G. Wide Pressure Range
- н. Price
- Service from Manufacturer I.
- Warranty, Terms, & Conditions J.
- к.
- Delivery Number of Responses N.

- 3. Phone Survey
- 4. Includes Instrumentation Systems.

Appendix Exhibit 9 (Cont'd)

	Product Attributes ¹													
В.	Country	Α	В	С	D	E	F	G	Н	I	J	к	Ν	
	Domestic I.S.A Mail List	1	3	2	4	6	5	7	9	8	11	10	239	
`	Canada	1	2	3	4	5	7	6	8	9	10	11	225	
	Latin America	1	2	3	5	6	4	7	8	9	10	11	30	
	Asia	1	2	3	4	5	6	7	9	8	10	11	28	
I	Europe	1	2	3	4	6	7	5	9	8	10	11	37	
	Australia	1	3	2	5	4	7	9	8	6	10	11	7	
	EG&G Chandler	1	3	2	4	6	5	9	8	7	10	11	54	
	Domestic Thomas Register	*	*	*	*	*	*	*	*	* /	*	* :	217 3	

1. Based on a scale from 1 = most important to 10.

- 2. Α. Accuracy
 - Sensitivity Β.
 - Durability C.
 - Ease of Operation D.
 - Ε. Portability
 - Ease & Cost of Maintenance F.
- Н. Price
- I. Service from Manufacturer

Wide Pressure Range

J. Warranty, Terms, & Conditions

к.

G.

Delivery Number of Responses N.

- 3. Phone Survey
- Includes Instrumentation Systems. 4.

Write-In Answers Ranking the Product Attributes

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Ν	Rank	
	1	Overpressure with Stability
	1	Consistency in Accuracy with Minimum Maintenance
	1	Upgrading of Instrument
4	1	Repeatability
2	2	Repeatability
	4	Repeatability
	1	Repeatability (precision)
	-	"Repeatability - Absolute accuracy can be sacrificed to
		repeatability in some applications."
	1	Precision
	2	Precision
	4	Precision , State
	3	Adaptability
	-	Adaptability
	1	Parts Availability
	3	Digital Display
	2	"Recalibration & Certification within Australia by National
	L.	Standard Traceable Facility."
	3	"Size, Visability, and Clearness of markings (like the ability to be
		able to set dial location for good visability)."
	1	"Manufacturer must have an honest, reliable, distributor."
	- :	Safe Operation
	1	Traceability to Physical Standards
	2	East of Reading
	3	Self Diagnastics
	1	Stability

4.0

NOTE: Ratings are based on a scale from 1 = most important to 10.

Country	Ν	Efficiency ¹	Safety ²	Computer ³
Domestic ISA Mail List	204	1.82	1.93	2.96
Domestic EG&G Chandler List	48	1.75	2.04	3.17
Canada	193	1.97	2.08	2.81
Latin America	30	1.63	1.46	2.86
Asia	29	1.41	1.24	2.93
Europe	28	1.64	1.85	2.32
Domestic Thomas Register ⁴	113	2.31	2.7	3.26
Total (excludes Thomas Registe N=540, 540, and 543, respective	er. ely)	1.83	1.9	2 2.88

Consumer Ratings on Efficiency, Safety, and Computers

1. From the question "Do you think that accurate gauges and test equipment could increase your operating efficiency?" Mean ratings are shown based on a scale from 1 = Definitely Yes to 5 = Definitely Not.

- 2. From the question "Do you think that accurate gauges and test equipment could increase your operating safety?" Mean ratings are shown based on a scale from 1 = Definitely Yes to 5 = Definitely Not.
- **3.** From the question "Should the calibrating instrument be capable of transmitting data directly to a computer?? Mean ratings are shown based on a scale from 1 = Definitely Yes to 5 = Definitely Not.
- 4. Thomas Register surveys were conducted by phone and the questions used were "Do you think that the accuracy of your gauges could affect your operating efficiency/safety?" and "Do you think that it would be important for your firm to own a pressure recalibrating device capable of transmitting data directly to a computer?

Rankings of Promotional Tools

A.	Industry	Α	В	С	D	E	F	N	
	Pipes	1	2	3	4	5	6	21	
	General Manufacturing	1	2	3	5	4	6	129 [.]	.•
	Consulting	1	2	3	4	5	6	42	
	Miscellaneous	1	2	3	4	5	6	97	
	Distribution	1	2	3	5	4	6	25	
	Pressure Tranducers	*	*	*	*	×	*	19	
	Oil	1	2	3	4	5	6	82	
	Gas	1	2	3	5	4	6	[′] 90	
	Chemicals	1	2	3	5	4	6	90	
	Other	1	2	3	4	5	6	67	
	Process Control Instrumentation	1	2	3	4	6	5	49	
	Process Equipment & Instrumentation	*	*	*	*	*	*	43	
	Electric Utilities	1	2	3	4	5	6	33	
	Education	1	2	5	4	3	6	21	

1. A. Previous Experience with Supplier's Product

E. Sales Presentations

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- B. Personal Recommendation
- C. Seminars or Demonstrations

- F. Advertising
 - N. Number of Responses

- D. Exhibitions/Trade Shows
- NOTE: Ratings are based on a scale from 1 = most influential to 10 least influential.

Appendix Exhibit 12 (Cont'd)

	Rankings of Promotional									
в.	Country	A	В	С	D	Ε	F	N		
	Domestic ISA Mail List	1	2	3	4	5	6	239		
	Canada	1	2	3	5	4	6	225		
	Latin America	1	3	2	5	4	6	30		
	Asia	1	3	2	5	4	6	28		
	Europe	1	2	3	4	5	6	37		
	Australia	1	2	3	4	5	4	7		
	EG&G Chandler	1	2	3	5	4	6	54		
	Domestic Thomas Register	*	*	*	*	*	*	217		
									•	
1.	A. Previous Experience with	Supp	lier's l	Produc	et	E. Sales Presentations				
	B. Personal Recommendation					F. Advertising				
	C. Seminars or Demonstrations					N.	Numt	er of Responses		
	D. Exhibitions/Trade Shows									

NOTE: Ratings are based on a scale from 1 = most influential to 10 = least influential.

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Write-in Rating of Purchase Influences

Rating		
1	Technical specification	999999 (1999) - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 199
2	Manufacturer's specification	. •
4	Recommendation of approval bodies	
1	In-house testing	
1	Field test	
1	On-site trial	
2	Technical evaluation by our engineers	
-	Hands-on use	
-	Available to us in the field of trial use	
3	Product handbook availability	
5	Who is distributor, & price/delivery	
1	Test (loan for say 6 months)	
1	Field testing	
-	Trial use	
1	In-house quality evaluation	
1	Manufacturing literature	
1	Reference lists	
3	Sending detailed literature	
3	Service trial	

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NOTE: Ratings are on a scale of 1 to 10 with one being most influential.

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Readership Ratings by Industry and Country

Α.	Industry	Most Read Magazines
	General Manufacturing	"Intech" 29%, "Machine Design" 18%, "Plant Engineer" 17%
	Consulting Firms	"Intech" 51%, "Control Engineer" 42%, "Hydrocarbon Processing" 21%
	Miscellaneous	"Intech" 52%, "Control Engineer" 25%, "Chemical Engineering" 16%
t	Oil	"Intech" 49%, "Oil & Gas Journal" 38%, "Control Engineer" 26%
	Gas	"Intech" 29%, "Oil & Gas Journal" 27%, "Pipeline & Gas" 22%
	Chemicals	"Intech" 60%, "Control Engineer" 43%, "Chemical Engineer" 26%
	Process Control & Instrumentation System	ns "Intech" 63%, "Control Engineer" 30%, "I & C S" 15%,
	Electric Utilities	"Intech" 46%, "Power" 42%, "Control Engineer" 31%
В.	Country	
	Domestic ISA	"Intech" 55%, "Control Engineer" 43%, "I & C S" 22%, "Chemical Engineer" 16%
	EG&G Chandler	"Oil & Gas Journal" 25%, "Pipeline & Gas Journal" 25%, "Control Engineer" 16%
	Thomas Register	"Machine Design" 24%, "Oil & Gas Journal" 7%, "Chemical Engineer" 12%
	Canada	"Intech" 58%, "Process Equipment & Controls" 16%, "Chemical Engineer" 11%
	Latin America	"Intech" 58%, "Control Engineer" 37%, "Chemical Engineer" 29%
	Asia	"Intech" 50%, "Control Engineer" 39%, "Hydrocarbon Processing" 32%
	Europe	"Intech" 73%, "Chemical Engineer" 33%, "Control Engineer" 30%

Appendix Exhibit 15

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Difference between N=422 to N=852

Europe _____ Australia ____ EG&G Chandler Mail Thomas Register

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	QUESTIONNAIRE
1.	Does your company use any pressure gauges and/or pressure testing instruments?
•	N=+2.8% Yes -2.8% No (If "No," skip to Question #15.)
2.	How many pressure gauges and pressure testing instruments does your company use?
1	N=1 to 10 -1.5% 11 to 25 +1% 26 to 50 +.8% 51 to 1005% over 10
3.	What are the pressure ranges of your instruments? (Check as many as apply.)
	N= -28 Less than 4" H ₂ O -108 Less than 2000 p.s.i. -28 4" to 200" H ₂ O -48 Less than 20,000 p.s.i. $+38$ 10" to 1600" H ₂ O -28 Less than 50,000 p.s.i. -38 Less than 500 p.s.i. -18 Other
4.	Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?
	N= -2.5% Hire a Service +3% Done In-House5% Both5% Neither
	(If "Done In-House," skip to Question #6.)
5.	If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?
	N=
6.	How often do you recalibrate your pressure instruments?
	N= Weekly -1% Daily -2% Monthly -1% Daily +3% Annually +1% As Required -3% Semi-Annual +5.2% Variably -1% Quarterly Other

7. How many of the following brands of pressure calibrating instruments does your company own?

N=____

-178 - <u>88</u> - <u>58</u>	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	 -28 -28 -28	DH Mensor Refinery S.	 $\frac{-18}{+.18}$ $\frac{-18}{-18}$	Ruska Schwien TI	
T <u>48</u>					_	

8. How would you rate the pressure calibrating instruments of the following companies?

N=____

Mean	<u>N</u>		<u>%</u>	Mean	N		<u>%</u>	
03 07 1 +.12 +.25		Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	-15% -9% -6% -3% +5%	+.2 03 03 +.11 05		Mensor Refinery S. Ruska Schwien TI	-38 -48 -48 -48 -28 -28 -28 -28	
+.25		Other	+58	05		ŢI	-3.8	5

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
+.04	<u>-2.</u> 6%	<u>+2.4</u> %	<u>+.1</u> 8	+18	-18

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=	,				
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
01	48	-18	+18	+28	<u>-1.</u> 6%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
14	<u>+3.</u> 6%	<u>+1.</u> 5%	<u>5</u> %	-38	<u>-1.</u> 48

-2-

Appendix Exhibit 15 (continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

. . . .

-3-

•	N= <u>02</u> So <u>+.1</u> P <u>+.03</u> A <u>+.2</u> D <u>+.13</u> D <u>+.01</u> P	Rankensitivity-1Portability-1Accuracy-Delivery-Durability+1Price-1	Mean +. <u>31</u> +. <u>07</u> +. <u>22</u> +. <u>2</u> +. <u>18</u> <u>22</u>	Ease and cost of maintenance Warranty, terms, and conditions Service from manufacturer Wide pressure range Ease of operation Other	Rank +1 - +2 - -
13.	Please rate fro influences might	m 1 to 10 (with one t affect your purchase	being ver decision:	ry influential) on how much the fo	ollowing
	N= <u>Mean</u> +.17 p 15 A 11 P st	Personal recommendati Advertising Previous experience w/ upplier's products	<u>Rank</u> on <u>-</u> -	Mean +.07 Exhibitions/Trade Shows 09 Sales presentations 1 Seminars or demonstrations +.34 Other	Rank
	Who would you p	prefer to buy from?		,	
	Fa	actory Direct D	Dealership	Factory Rep.	
		+48	+28	-68	
14.	What is your pri	mary, job-related resp	onsibility?	•	
	N=				
16			£ 1	.0	
17.	what is your cor	npany's primary field c		3 f	
	N=			· .	
16.	How many peopl	le does your company e	employ?		
	N= l to	25 <u>-1</u> % 26 to 50	51	to 100 101 to 500 +2% over	r 500
17.	Please name the	e husiness publications	(at least t	bree) that you read regularly.	
.L. / •	NI-	a prosiness profications		nice) that you read regularly.	
	N=				
	1. 2.			4 5.	
	3.			6.	

Do Ca La	Difference between EG&G Chandler Survey and IAN Survey EG&G Chandler Survey N=852 IAN Survey N= 71 pmestic ISA Mail anada atin America EG&G Chandler Mail SIA
	QUESTIONNAIRE
1.	Does your company use any pressure gauges and/or pressure testing instruments?
	N=* Yes <u>-1%</u> No (If "No," skip to Question #15.)
2.	How many pressure gauges and pressure testing instruments does your company use?
I	N= <u>-3%</u> 1 to 10 + <u>2%</u> 11 to 25 <u>+3%</u> 26 to 50 <u>-3%</u> 51 to 100 <u>+1%</u> over 100
3.	What are the pressure ranges of your instruments? (Check as many as apply.)
	N= +1% Less than 4" H2O -14% Less than 2000 p.s.i. -6% 4" to 200" H2O -2% Less than 20,000 p.s.i. -9% 10" to 1600" H2O 0 +12% Less than 500 p.s.i. -1% Other
4.	Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?
	N=
	(If "Done In-House," skip to Question #6.)
5.	If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?
	N= 16 -17% Yes +23% No -5% Uncertain
6.	How often do you recalibrate your pressure instruments?
	N=0 Weekly1% Daily +1% Monthly4% As Required

 +3%
 Annually

 -2%
 Semi-Annual

 -2%
 Quarterly
 -17% Variably +13% Never Other

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7. How many of the following brands of pressure calibrating instruments does your company own?

N=	

+8% +10% -13%	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler	-28 +38 -48	DH Mensor Refinery S.	 +38 -18 +38	Ruska Schwien TI	
-148	Other					

8. How would you rate the pressure calibrating instruments of the following companies?

.

N=____

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>	·	<u>%</u>
04 1 +.43 +.74 05		Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	-13% -11% -9% +1% -22%	+.25 +.83 +.48 +.29 +.05		Mensor Refinery S. Ruska Schwien TI	-28 -28 +38 +68 +68 +18

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=

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-					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
+.02	-98	+13%	-38	+18	-18
	CONTRACT OF A DESCRIPTION OF A DESCRIPTI	annungen ann			

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=	,				
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes	·	' Not	Not
+.17	-138	+118	-38	<u>+78</u>	-38

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1	-48	<u>+11</u> 8	+48	-128	<u>+28</u>

Appendix Exhibit 16 (continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=			· ·			
	Mean		Rank	Mean		Rank
	+.24	Sensitivity	0	+.47	Ease and cost of maintenance	-1
	+.8	Portability	+1	+.37	Warranty, terms, and conditions	0
	+.01	Accuracy	0	1	Service from manufacturer	-1
	+.24	Delivery	0	+.26	Wide pressure range	0
	+,19	Durability	-1	+.4	Ease of operation	0
	+.14	Price	+1		Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N=

		Rank			Rank
27	Personal recommendation	0	+.01	Exhibitions/Trade Shows	+1
4	Advertising	0	2	Sales presentations	-1
04	Previous experience w/	0	+.2	Seminars or demonstrations	0
	supplier's products			Other	

Who would you prefer to buy from?

Factory Direct	Dealership	Factory Rep.
+238	<u>-3</u> 8	<u>-19</u> 8

14. What is your primary, job-related responsibility?

+4% 26 to 50

15. What is your company's primary field of business?

16. How many people does your company employ?

$$\frac{\text{Mean}}{-.09}$$

17. Please name the business publications (at least three) that you read regularly:

N=____

0

N=

- 1. Intech -39% 2. Control Eng. -89%
- 3. Chemical Eng. -10%

1 to 25

-	4.	Plant Eng. +6%
_	5.	Hydrocarbon Proc7%
	6.	Machine Design +25%
-		I&CS +12%

-2% 51 to 100 +2% 101 to 500 -4% over 500

-3-

Order of Summary Statistics by Industry and Country

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All Surveys Preliminary Results Difference Between N = 422 and N = 852	N = 852 N = 422
IAN Surveys Difference Between IAN and All Surveys	N = / 1
Pipes	N = 21
General Manufacturing	N = 129
Consulting Firms	N = 42
Miscellaneous Industries	N = 97
Distribution	N = 25
Pressure Transducers	N = 19
Oil	N = 82
Gas	N = 48
Chemicals	N = 48
Other	N = 67
Process Control Instruments and	/
Instrumentation Systems	N = 49
Process Equipment and Instrumentation	N = 43
Electric Utilities	N = 33
Education	N = 21
Domestic ISA	N = 239
Canada	N = 225
Latin America	N = 30
Asia	N = 28
Europe	N = 37
Australia	N = 7
Domestic EG&G Chandler List	N = 54
Domestic Thomas Register	N = 217
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All Surveys

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N=752 + 100 = 852 Non-recorded telephone "No's" 232 Canada 27% 30 Latin America 3.5% 28 ASIA 3.2%

37Europe 4.3%7Australia54EG&G Chandler Mail 6.3%217Thomas Register 25.5%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

2. How many pressure gauges and pressure testing instruments does your company use?

 $N = \frac{646}{148} = \frac{92}{98} \frac{1}{68} \frac{1}{68} = \frac{33}{58} \frac{51}{668} \frac{1}{668} \frac{1}{$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 5 43	237	Less than 4" H ₂ O	448	339 Less than 2000 p.s.i.	628
	355	4" to 200" H20	65%	219 Less than 20,000 p.s.i.	408
	268	10" to 1600" H ₂ O	498	38 Less than 50,000 p.s.i.	7'%
	343	Less than 500 p.s.i.	728	7 Other	58

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=655 113 Hire a Service 470 Done In-House 60 Both 12 Neither 17% 72% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

6. How often do you recalibrate your pressure instruments?

N= 597	11	Weekly	28	7	Daily	18
	78	Monthly	138	34	As Required	68
	18	Annually	318	196	Variably	338
	38	Semi-Annual	68	24	Never	48
	21	Quarterly	48		Other	

All Surveys (continued)

- -2-
- 7. How many of the following brands of pressure calibrating instruments does your company own?

N= 466

284 277	Ametek (M&G) Ashcroft (Dresser)	<u>61</u> % 59%	$\frac{11}{27}$	DH Mensor	<u>28</u> 68	<u>29</u> 3	Ruska Schwien	<u>68</u> .68
76	EG&G Chandler	16%	32	Refinery S.	78	29	TI	68
209	Other	458						

8. How would you rate the pressure calibrating instruments of the following companies?

N= 545

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Mean	<u>N</u>		%	Mean	<u>N</u>		<u>%</u>
$ \frac{1.77}{1.83} \\ \frac{1.9}{1.92} \\ \frac{1.92}{1.65} $	$ \begin{array}{r} 320 \\ 309 \\ 108 \\ 23 \\ 167 \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	59% 57% 20% 4% 31%	$ \frac{2}{2.17} \\ \frac{1}{1.52} \\ \frac{2}{2.11} \\ \frac{1}{1.95} $	$ \frac{47}{40} \overline{55} \overline{17} \overline{44} $	Mensor Refinery S. Ruska Schwien TI	<u>98</u> <u>78</u> <u>108</u> <u>38</u> <u>88</u>

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 540	263	173	40	56	8
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.83	498	32%	78	10%	1.4%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 540	264	148	44	70	14
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.92	498	<u> 27</u> 8	<u> 8</u> 8	138	<u>3</u> %

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

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N= 543	95	138	106	145	59
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
2.88	178	25%	<u> 20</u> 8	278	<u>_11</u> %

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

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525 _{Mean} 501 <u>Rank Mean</u> <u>Rank</u>	
	<u> </u>
2.98 Sensitivity 2 4.61 Ease and cost of maintenance 6	
4.5 Portability 5 6.77 Warranty, terms, and conditions 10	
1.43 Accuracy 1 5.52 Service from manufacturer 9	
7 Delivery 11 5.1 Wide pressure range 7	•
3.03 Durability 3 3.88 Ease of operation 4	
5.51 Price 8 2.28 Other	•

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N= 98						
	Mean		Rank	Mean		Rank
	3.07	Personal recommendation	_2	4.47	Exhibitions/Trade Shows	4
	5.35	Advertising	6	4.51	Sales presentations	5
	1.61	Previous experience w/	1	3.6	Seminars or demonstrations	3
		supplier's products		2.04	Other	

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Who would you prefer to buy from?

Factory Direct	Dealership	Factory Rep.
N 38	14	46
8 39	14	47

14. What is your primary, job-related responsibility?

N=

15. What is your company's primary field of business?

		, v		N	R		N	9 ;
	N=	Instrume	nts	158	29	Maintenance	59	10.8
		Operation	ns/Supervis	ors 134	24.7	Sys. Design	53	9.7
		Engineer	S	62	11.4	Education	20	3.6
16.	How many	people does	your company	employ?				
	N=740		- 4					
	9.6	1 to 25	<u>66</u> 26 to 50	63 ⁵¹	to 100	182 101 to 500	333	over 500
mean=3.	. 79. 1	.38	98	98		25%	4	58
17.	Please nam	ne the busine	ess publications	(at least t	hree) tha	it you read regula	rly:	
	N= <u>576</u>							

<u>11-5-/b</u>		_ ·		N	æ
l. Trtech"	275 275	47 70	4. "Oil & Gas Journal"	64	Ĭ1.1%
2. "Control Engine	er" 149	25.8%	"Plant Engineer"	47	- 8.1%
"Chemical Engine	eer" 90	15.6%	6. "Machine Design"	<u>38</u>	- 0.78 6.58
"I&CS"	64	11.88			-

Domestic ISA Mail <u>58</u>% Canada <u>1</u>% Latin America <u>1</u>% ASIA <u>1</u>%

t

Europe 5% Australia 1% EG&G Chandler Mail 11% Thomas Register 23%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=422 316 Yes 106 No (If "No," skip to Question #15.) 74.8% 25.1%

2. How many pressure gauges and pressure testing instruments does your company use?

N= <u>306</u>	<u>42</u> 1	to 10	32	11 to 25	15	26 to 50	13	51 to 100	204	over 100
	14	48]	10.5%		58		4.2%		66.5%

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=235	108	Less than 4" H ₂ O	46%	169	Less than 2000 p.s.i.	72%
	157	4" to 200" H2O	678	106	Less than 20,000 p.s.i.	448
	123	10" to 1600" H ₂ O	98	20	Less than 50,000 p.s.i.	98
	176	Less than 500 p.s.i.	758	9	Other	48

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N= <u>30</u>	59	Hire a Service	214	Done In-House	28	Both	19	Neither	
		19%		69%		9.5%		2.5%	
	ž	(If "Dor	ie In-Ha	use," skip to Ques	tion #6.	.)			

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N=66	23 Yes	<u>30</u> No	13 Uncertain
	35%	45%	20%

6. How often do you recalibrate your pressure instruments?

N= <u>190</u>	5_	Weekly	28	_6_	Daily	28
	44	Monthly	15%	13	As Required	58
	82	Annually	288	82	Variably	27.8%
	27	Semi-Annual	98	17	Never	5.8%
	17	Quarterly	58_		Other	1.3
Preliminary Results (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N=<u>190</u>

149 128	Ametek (M&G) Ashcroft (Dresser)	78% 67%	7 16	DH Mensor	48 88	14	Ruska Schwien	78 58
40	EG&G Chandler Other	218	18	Refinery S.	98	14	ΤI	78
	00000						. •	

8. How would you rate the pressure calibrating instruments of the following companies?

N=235

<u>Mean</u>	N		<u>%</u>	<u>Mean</u>	<u>N</u>		<u>%</u>
1.8 1.9 2.0 1.8 1.4	173 154 _62 _18 _60	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	748 668 268 268 268	$\frac{1.8}{2.2}$ $\frac{1.57}{2.0}$ $\frac{2.0}{2.0}$	28 25 33 12 27	Mensor Refinery S. Ruska Schwien (TI	$ \begin{array}{r} 12 \\ 11 \\ 14 \\ \overline{58} \\ \overline{58} \\ 118 \\ 118 \\ \end{array} $

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=309	163	80	20	30	16
monn=1 99	Definitely	Probably	Uncertain	Probably	Definitely
mean-1.00	Yes	Yes		Not	Not
	528	268	6.48	108	5%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=308	149	80	18	35	26
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.05	Yes	Yes		Not	Not
	48%	26%	68	118	8.5%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=277	43	61	51	80	42
mean=3.06	Definitely	Probably	Uncertain	Probably	Definitely
	159	228	18.5%	298	158
		-da-da-Q-	- San Balance	- Martin Mar	

-2-

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Please rate from 1 to 10 (with one being very important) the following product attributes for 12. a calibrating instrument:

N=	2	3	7
----	---	---	---

 Mean 3.0 4.4 1.4 6.8 2.9	Sensitivity Portability Accuracy Delivery Durability	Rank 3 6 1 11 2	Mean 4.3 6.7 5.3 5.3 3.7	Ease and cost of maintenance Warranty, terms, and conditions Service from manufacturer Wide pressure range Ease of operation	Rank 5 10 7 7 4
2.9	Durability Price	$\frac{2}{9}$	$\frac{3.7}{2.4}$	Ease of operation Other	_4

Please rate from 1 to 10 (with one being very influential) on how much the following 13. influences might affect your purchase decision:

N=66						
	Mean		Rank	Mean		Rank
	2.9	Personal recommendation	2	4.4	Exhibitions/Trade Shows	_4
	5.5	Advertising	6	4.6	Sales presentations	5
	1.5	Previous experience w/	1	3.7	Seminars or demonstrations	_3_
		supplier's products		2.4	Other	

Who would you prefer to buy from?

N=66	Factory Direct	Dealership	Factory Rep.
N=00	23	8_	35
	35%	<u>12</u> %	<u>538</u>

14. What is your primary, job-related responsibility?

N=____

15. What is your company's primary field of business?

N=____

16. How many people does your company employ?

N= <u>3</u>	4	5	
-------------	---	---	--

<u>_45</u>	1 to 25	<u>35</u> 26 to 50	<u>31</u> 51 to 100	<u>85</u> 101 to 500	149 over 500
mean=3.74	138	10%	98	25%	438

17. Please name the business publications (at least three) that you read regularly:

N=____

1.	4
2	5
3	6

-3-

Difference between N=422 to N=852

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Domestic ISA Mail ____ Canada ____ Latin America ____ ASIA ____

Europe ____ Australia ____ EG&G Chandler Mail ____ Thomas Register ____

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N= +2.8% Yes -2.8% No (If "No," skip to Question #15.)

2. How many pressure gauges and pressure testing instruments does your company use?

N= _____ 1 to 10 -1.5% 11 to 25 +1% 26 to 50 +.8% 51 to 100 -.5% over 100

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=	-28	Less than 4" H ₂ O	 -10%	Less than 2000 p.s.i.	
	-28	4" to 200" H ₂ O	 -48	Less than 20,000 p.s.i.	
	+38	10" to 1600" H ₂ O	 -28	Less than 50,000 p.s.i.	<u> </u>
	-38	Less than 500 p.s.i.	 -18	Other	

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N= -2.5% Hire a Service +3% Done In-House -<u>5</u>% Both -.5% Neither (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N= +7% Yes -5% No _2% Uncertain

N=		Weekly	-18	Daily	
	-28	Monthly	 +18	As Required	
	+38	Annually	 +5.2%	Variably	
	-38	Semi-Annual	- <u>1.8</u> 8	Never	
	-18	Quarterly		Other	

Difference between N=422 and N=852 (Continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N=____

-178 -88 -58 +48	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	 -28 -28 -28	DH Mensor Refinery S.	 -18 +.18 -18	Ruska Schwien TI	
					•	

8. How would you rate the pressure calibrating instruments of the following companies?

N=____

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Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$03 \\07 \\1 \\ +.12 \\ +.25$		Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	-15% -9% -6% -3% +5%	+ <u>.2</u> - <u>.03</u> - <u>.03</u> + <u>.11</u> - <u>.05</u>		Mensor Refinery S. Ruska Schwien /TI	- <u>3</u> % - <u>4</u> % - <u>4</u> % - <u>2</u> % - <u>3</u> %

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=						
		Definitely	Probably	Uncertain	Probably	Definitely
Mean		Yes	Yes		Not	Not
+.04	٤	-2,6%	+2.48	+.18	+18	-18

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
01	<u>4</u> 8	<u>-18</u>	<u>+18</u>	+28	<u>-1.6</u> %

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
14	<u>+3.</u> 6%	<u>+1.</u> 5%	58	-38	-1.48

Difference between N=422 and N=852 (Continued)

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12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=					
Mean		Rank	Mean		<u>Rank</u>
02	Sensitivity	-1	+.31	Ease and cost of maintenance	+1
+.1	Portability	-1	+.07	Warranty, terms, and conditions	-
+.03	Accuracy		+.22	Service from manufacturer	+2
+.2	Delivery		+.2	Wide pressure range	_
+.13	Durability	+1	+.18	Ease of operation	
+.01	Price	-1	- 22	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

	Mean Rank Mean R +.17 Personal recommendation +.07 Exhibitions/Trade Shows	<u>.ank</u>
	Who would you prefer to buy from?	
	Factory Direct Dealership Factory Rep.	·•
	<u>+4</u> % <u>+2%</u> <u>-6%</u>	
14.	What is your primary, job-related responsibility? N=	
15.	What is your company's primary field of business? N=	
16.	How many people does your company employ?	
	N= 1 to 251% 26 to 50 51 to 100 101 to 500 _+2% over 50	IO ··· •••
17.	Please name the business publications (at least three) that you read regularly:	
	N=	
	1 4.	
	2 5	
	3 6	

N = 71

Domestic ISA Mail ____ Canada ____ Latin America ____ ASIA ____ Europe ____ Australia ____ EG&G Chandler Mail ____ Thomas Register

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N= 71 <u>56</u> Yes <u>15</u> No (If "No," skip to Question #15.) 79% 21%

2. How many pressure gauges and pressure testing instruments does your company use?

 $N=N=55 \quad \underline{6} \quad 1 \text{ to } 10 \quad \underline{6} \quad 11 \text{ to } 25 \quad \underline{5} \quad 26 \text{ to } 50 \quad \underline{1} \quad 51 \text{ to } 100 \quad \underline{37} \quad \text{ over } 100 \\ 10.9\% \quad 9\% \quad 1.8\% \quad 67.2\%$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= <u>56</u>	_25	Less than 4" H ₂ O	44.6%	27	Less than 2000 p.s.i.	48.2%
	33	4" to 200" H ₂ O	58.9%	21	Less than 20,000 p.s.i.	37.59%
	_21	10" to 1600" H ₂ O	37.5%	4	Less than 50,000 p.s.i.	7.1%
	47	Less than 500 p .s.i.	83.9%	2	Other	3.6%

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=<u>47</u><u>16</u> Hire a Service <u>31</u> Done In-House <u>Both</u> Neither 34% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

$$N=\underline{16} \qquad \underline{4} \quad Yes \qquad \underline{10} \quad No \qquad \underline{2} \quad Uncertain \\ 25\% \qquad \underline{62.5\%} \qquad \underline{12.5\%}$$

N= <u>55</u>		Weekly	1.8%		Daily	
	8	Monthly	14.3%	1	As Required	1.8%
	19	Annually	33.9%	9	Variably	16.1%
	2	Semi-Annual	<u> </u>		Never	
		Quarterly	1.8%		Other	

N= 31

24	Ametek (M&G)	68.5%	0	DH	0%	3	Ruska	8.5%
24	Ashcroft (Dresser)	68.5%	3	Mensor	8.5%	0	Schwien	0%
1	EG&G Chandler	2.8%	1	Refinery S.	2.8%	3	TI	8.5%
11	Other	31.4%					-	

8. How would you rate the pressure calibrating instruments of the following companies?

N=<u>56</u>

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>	
1.73 1.73 2.33 2.66	26 26 6 3	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	<u>46.</u> 4% <u>46.</u> 4% <u>10.</u> 7% <u>5.</u> 3%	$\frac{2.25}{3}$ $\frac{2}{2.4}$		Mensor Refinery S. Ruska Schwien TI	7.19% 5.3% 12.5% 8.9%	n - Salaa

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 55		22	25	2	6	0
		Definitely	Probably	Uncertain	Probably	Definitely
M		Yes	Yes		Not	Not
1.85	ž	40%	45%	3.6%	11%	0%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 55	20	21	3	11	0
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
2.09	<u>36%</u>	38%	5.4%	20%	0%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 55	7	20	13	8	7
	Definitely	Probably	Uncertain	Probably	Definitely
Moan	Yes	Yes		Not	Not
2.78	<u>12.7</u> %	36%	2 <u>3.6%</u>	<u>14.5</u> %	12.7%

12. Please rate from 1 to 10 (with one being very important) the following product attributes fora calibrating instrument:

N= 49	1					
<u>a a construint</u>	Mean		Rank	Mean		Rank
	3.22	Sensitivity	2	5.08	Ease and cost of maintenance	5
	5.30	Portability	6	7.14	Warranty, terms, and conditions	10_
	1.44	Accuracy	1	5.42	Service from manufacturer	_8
	7.24	Delivery	11	5.36	Wide pressure range	_7
	3.22	Durability	2	4.28	Ease of operation	4
	5.65	Price	9		Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

1

	N= <u>45</u> <u>2.</u> <u>4.9</u> <u>1.5</u>	<u>1n</u> 8 Personal reco 5 Advertising 57 Previous exp supplier's pro	Ra commendation 2 6 erience w/ 1 oducts	<u>Mean</u> <u>4.48</u> <u>4.31</u> <u>3.8</u>	Exhibitions/Trade S Sales presentations Seminars or demons Other	nows trations	Rank 5 4 3
	Who would	you prefer to buy	y from?		ŧ		
		Factory Dire	ct <u>Dealers</u>	hip	Factory Rep.		
·	N=47	N <u>29</u> % <u>61.7</u> %	 10.6	%	<u>13</u> <u>27.</u> 6%		
14.	What is yo	ur primary, job-re	elated responsibil	ity?			
	N=	\ 					
15.	What is yo N= <u>69</u>	ur company's prin	nary field of busi $\frac{N}{42}$	ness? 	rumentation	<u>N</u>	<u>%</u> 8.6%
		Chemical	18.	8% Elec Othe	etrical Utilities er		4.3% 26.3%
16.	How many N= <u>71</u> 9_	l to 25 _9	26 to 50 _5	51 to 10	0 <u>19</u> 101 to 500 <u>-</u>	2 <u>9</u> ove	r 500
17.	Please nan	ne the business pu	ublications (at lea	ast three)	that you read regularl	у:	
	N= <u>_66</u>		9/				σį
	1. <u>IAN</u>		39.9%	4. _ D	esign News		<u>16.6%</u>
	2. Machin	ne Design	31.8%	5. _P	lant Eng.		13.6%
	3. <u>I&CS</u> Contro	ol Eng.	<u> 24% </u>	6. _1 C	ntech hemical Eng		<u> 9% </u> 6%
				0	i⊥ & Gas Journal		3%

EG&G CH	DIFFERENCE BETWEEN "IAN" SURVEY AND ALL SURVEYS
IAN SUF	VEY N= 71 omestic ISA Mail Europe anada Australia atin America EG&G Chandler Mail SIA Thomas Register
-	QUESTIONNAIRE
1.	Does your company use any pressure gauges and/or pressure testing instruments?
	N=Yes _1% No (If "No," skip to Question #15.)
2	How many pressure gauges and pressure testing instruments does your company use?
1	N= <u>-3%</u> 1 to 10 <u>+2%</u> 11 to 25 <u>+3%</u> 26 to 50 <u>-3</u> % 51 to 100 <u>+1</u> % over 100
3	What are the pressure ranges of your instruments? (Check as many as apply.) N= $+1\%$ Less than 4" H ₂ O -14% Less than 2000 p.s.i. -6% 4" to 200" H ₂ O -2% Less than 20,000 p.s.i. -2% -9% 10" to 1600" H ₂ O -2% Less than 50,000 p.s.i. -1% $+12\%$ Less than 500 p.s.i. -1% Other -1%
4	Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment? N=+17% Hire a Service <u>-6%</u> Done In-House <u>-9%</u> Both <u>-2%</u> Neither
	(If "Done In-House," skip to Question #6.)
5	If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument? IAN $N=16$ -17% Yes +23% No -5% Uncertain
6	How often do you recalibrate your pressure instruments?
	N=0 Weekly1% Daily

 -0 +1% +3% -2%	Monthly Annually Semi-Annual Quarterly	 1% 4% 17%	As Required Variably Never Other	
-2%_	Guarterly		Other	

N=

+8% + 10% - 13%	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	 <u>-2</u> % +3% -4%	DH Mensor Refinery S.	 +3% -1% +3%	Ruska Schwien TI	
-14%						

8. How would you rate the pressure calibrating instruments of the following companies?

N	=				

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
-04 + .43 + .74 05		Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	<u>-13%</u> - <u>11%</u> - <u>9%</u> + <u>1%</u> -22%	+.25 +.83 +.48 +.29 +.05		Mensor Refinery S. Ruska Schwien ȚI	- <u>2%</u> - <u>2%</u> + <u>3%</u> + <u>6%</u> + <u>1%</u>

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=						
		Definitely	Probably	Uncertain	Probably	Definitely
Mean		Yes	Yes		Not	Not
+.02	ž	<u>-9%</u>	<u>+13</u> %	-3%	<u>+1%</u>	1%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		' Not	Not
+.17	<u>-13%</u>	+11%	-3%	+7%	-3%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=					
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1	-4%	+11%	+4%	-12%	+2%

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=						
	Mean		Rank	Mean		Rank
	+.24	Sensitivity	0	+.47	Ease and cost of maintenance	-1
	+.8	Portability	+1	+.37	Warranty, terms, and conditions	0
	+.01	Accuracy	0	1	Service from manufacturer	-1
	+.24	Delivery	0	+.26	Wide pressure range	_0
	+.19	Durability	-1	+.4	Ease of operation	_0
	+.14	Price	+1		Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N=				:	. .
$\frac{27}{4}$	Personal recommenda Advertising	$\frac{\text{Rank}}{0}$	$\frac{+.01}{2}$	Exhibitions/Trade Shows Sales presentations	$\frac{\text{Rank}}{-1}$
<u>0</u> 4 Who would yo	supplier's products u prefer to buy from?	v/ <u> 0 </u>	<u>+.2</u>	Other	
	Factory Direct	Dealership		Factory Rep.	
	+23%	-3%		<u>-19%</u>	ં પ્રોન્ટ

14. What is your primary, job-related responsibility?

- N=____
- 15. What is your company's primary field of business?

N=	General Manufacturing	+26%	Instrumentation	-2%
	Chemicals	+ 8%	Elecric Utilities	0

16. How many people does your company employ?

N=_____ <u>Mean 0 1 to 25 +4%</u> 26 to 50 _2% 51 to 100 +2% 101 to 500 -4% over 500 -.09

17. Please name the business publications (at least three) that you read regularly:

N=____

1.	Intech	-39%	4. Plant Eng.	+6%
2.	Control Eng	- 8%	5. Hydrocarbon Proc	-7%
3.	Chemical Eng	-10%	6. Machine Design	+25%
	I&C	=12%	0il & Gas Journal	-8%

Domestic ISA Mail 38% Canada 14% Latin America 0% ASIA 0% Europe 0% Australia 0% EG&G Chandler Mail 0% Thomas Register 48%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N= 21 Yes 0 No (If "No," skip to Question #15.) 100% 0%

Ζ.

2. How many pressure gauges and pressure testing instruments does your company use?

 $N=21 \qquad \frac{7}{35\%} \qquad 1 \text{ to } 10 \qquad \frac{1}{5\%} \qquad \frac{11}{5\%} \qquad \frac{10}{0\%} \qquad \frac{26}{0\%} \qquad \frac{2}{10\%} \qquad \frac{51}{10\%} \qquad \frac{10}{50\%} \text{ over } 100$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 11	1	Less than 4" H ₂ O	98	9	Less than 2000 p.s.i.	828
	5	4" to 200" H20	45%	7	Less than 20,000 p.s.i.	588
	2	10" to 1600" H ₂ O	188	1	Less than 50,000 p.s.i.	98
	8	Less than 500 p.s.i.	738	T	Other	8

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

 $N=\frac{20}{30\%} \qquad \begin{array}{c} 6 \\ \hline & \text{Hire a Service} \\ \hline & & 11 \\ 55\% \\ \hline & & 55\% \\ \hline & & 15\% \\ \hline & & 15\% \\ \hline & & 0\% \\ \hline & 0\% \hline & 0\% \\ \hline & 0\% \\ \hline & 0\% \\ \hline & 0\% \hline & 0\% \\ \hline & 0$

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

$$N= \frac{6}{50\%} \qquad \frac{3}{50\%} \qquad \frac{0}{0\%} \qquad No \qquad \frac{3}{50\%} \qquad Uncertain$$

6. How often do you recalibrate your pressure instruments?

N= 17	0	Weekly	08	2	Daily	12%	
	3	Monthly	18%	0	As Required	<u> </u>	
	4	Annually	23%	4	Variably	238	
		Semi-Annual	23%	0	Never	<u>_0</u> &	
		Quarterly	<u> </u>		Other		

(P=1)

Pipes (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N=<u>14</u>

6	Ametek (M&G)	438	0	DH	08	1	Ruska	78
3	Ashcroft (Dresser)	218	0	Mensor	08	0	Schwien	08
5	EG&G Chandler	36%	1	Refinery S.	78	0	TI	0%
2	Other	148						

8. How would you rate the pressure calibrating instruments of the following companies?

N=11

1

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$\frac{2}{1.8}$ $\frac{1.4}{2}$ 1.5	9 7 5 1 2	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	82% 64% 45% _9% 18%	2_ 2_ 2_5 2_ 2_	ユ 2 ユ ユ	Mensor Refinery S. Ruska Schwien TI	<u>98</u> 188 188 -98 -98

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 21		13	3	2	2	11
mean=1.8	×.	Definitely Yes	Probably Yes	Uncertain	Probably Not	Definitely Not
		628	148	98	98	<u> </u>

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 21	13	2	0	2	A
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.14	Yes	Yes		Not	Not
	628	98	08	98	198

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=17	2	1	9	4	1
	Definitely	Probably	Uncertain	Probably	Definitely
mean=3.0	Yes	Yes	• ·	Not	Not
······································	128	68	538	238	68

-2-

- 12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:
 - N= 11

 Mean		Rank	Mean		Rank
3.4	Sensitivity	4	3.9	Ease and cost of maintenance	5_
3.3	Portability	3	7.2	Warranty, terms, and conditions	10
1.3	Accuracy	1	5.0	Service from manufacturer	9
7.4	Delivery	11	4.9	Wide pressure range	8_
3.2	Durability	2	4.6	Ease of operation	6
4.7	Price	7		Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N=11						
	Mean		Rank	Mean		Rank
	2.5 6 2	Personal recommendation Advertising Previous experience w/ supplier's products	- <u>2</u> _6 _1	3.7 4.5 3.1 1	Exhibitions/Trade Shows Sales presentations Seminars or demonstrations Other	_4_ _5_ _3_

Who would you prefer to buy from?

	Factory Direct	Dealership	Factory Rep.
N=10	4	_2	4
	408	20%	40%

14. What is your primary, job-related responsibility?

N= <u>54% Instruments</u> 18% Operations/Supervisors

15. What is your company's primary field of business?

N=____

Pipes: Manufacturers & Pipeline Construction

16. How many people does your company employ?

 N=21

 mean=3.14
 2
 1 to 25
 6
 26 to 50
 3
 51 to 100
 7
 101 to 500
 3
 over 500

 9%
 28%
 14%
 33%
 14%

17. Please name the business publications (at least three) that you read regularly:

N=	14	N	8		
1.	"Oil & Gas Journal"	5	368	4.	
2.	"Intech"	4	288	5.	
3.	"Plant Engineer"	2	148	6.	

1

Europe Australia EG&G Chandler Mail <u>7%</u> Thomas Register <u>37%</u>

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N= 129 115 Yes 14 No (If "No," skip to Question #15.) 89% 11%

1.1

2. How many pressure gauges and pressure testing instruments does your company use?

N= <u>111</u>	22	1 to 10	<u>19</u>	11 to 25	7	26 to 50	7	51 to 100	<u> 56 </u>	over 100
	20%		17%		6%		6%		50%	

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= <u>67</u>	32	Less than 4" H ₂ O	53%	4	Less than 2000 p.s.i.	62%
	39	4" to 200" H ₂ O	61%	32	Less than 20,000 p.s.i.	50%
	_32	10" to 1600" H ₂ O	50%	5	Less than 50,000 p.s.i.	8%
	47	Less than 500 p.s.i.	73%	7_	Other	_11%

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

 $N=\underline{112} \quad \underline{28} \\ \underline{25\%} \qquad \text{Hire a Service} \quad \underline{69} \\ \underline{62\%} \qquad \underline{62\%} \qquad \underline{9} \\ \underline{8\%} \qquad \underline{5\%} \qquad \underline{5\%} \qquad \text{Neither} \\ (\text{If "Done In-House," skip to Question $$\#6$.})$

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N=108	3	Weekly	3%	2	Daily	2%
	_11	Monthly	10%	4	As Required	4%
	29	Annually	27%	33	Variably	30%
	14	Semi-Annual	13%		Never	
	4	Quarterly	4%		Other	

N= 78

28	Ametek (M&G)	36%	2	DH	3%	4	Ruska	5%
41	Ashcroft (Dresser)	53%	1	Mensor	1%	1	Schwien	1%
6	EG&G Chandler	8%	0	Refinery S.	0	6	TI	8%
38	Other	49%		-			_	
							•	

8. How would you rate the pressure calibrating instruments of the following companies?

N=<u>67</u>

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
1 <u>.91</u>	33	Ametek (M&G)	49%	$\frac{2.83}{\frac{3}{9}}$	6	Mensor	<u>9%</u>
1 <u>.91</u>	45	Ashcroft (Dresser)	67%		3	Refinery S.	<u>4%</u>
2 <u>.21</u>	14	EG&G Chandler	21%		9	Ruska	<u>13%</u>
2	5	DH	7%		6	Schwien	<u>9%</u>
1 <u>.76</u>	29	Other	43%		9	/TI	<u>13%</u>

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=114		58	30		5	11	10
		Definitely	Probably		Uncertain	Probably	Definitely
Mean		Yes	Yes			Not	Not
1.99	٤.,	_51%	26%	,	<u> </u>	_10%	9%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=	53	21	10	14	15
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes 47%	Yes 18%	9%	N2%	Ngt

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=	15	18	16	25	19
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
3.16	16%	19%	17%	27%	20%

-2-

N=Between 66 to 61

Mean		<u>Rank</u>	Mean		Rank
3.52	Sensitivity	3	4.50	Ease and cost of maintenance	_5_
<u>4.9</u> 4	Portability	6	<u>6.8</u> 9	Warranty, terms, and conditions	10
<u>1.5</u> 5	Accuracy	_1	5.51	Service from manufacturer	_9
7.44	Delivery	_11	5.00	Wide pressure range	_7
2.65	Durability	_7	3.62	Ease of operation	_/
5.40	Price	8	1.71	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N=37						
	Mean		Rank	Mean		Rank
	<u>3.15</u>	Personal recommendation	2	4.60	Exhibitions/Trade Shows	_5
	<u>5.30</u>	Advertising	6	4.40	Sales presentations	4
	<u>1.51</u>	Previous experience w/	1	3.44	Seminars or demonstrations	3
		supplier's products		1.67	Other	

Who would you prefer to buy from?

Factory Direct	Dealership	Factory Rep.
<u>13</u> 35%	<u> </u>	<u>-18</u> 49%

14. What is your primary, job-related responsibility?

N= <u>68_</u>	17 Supervisors		25%	11	Maintenance	16%
	14	Instruments	20%	10	Engineers	15%

15. What is your company's primary field of business?

N= Original Equipment Manufacturers

16. How many people does your company employ?

N=<u>12</u>5

Mean=3.86 9% 1 to 25 ______ 26 to 50 _____ 51 to 100 _____ 101 to 500 _____ over 500

17. Please name the business publications (at least three) that you read regularly:

N=____

- 1. Intech 27 29%
- 2. <u>Machine Design 17 18%</u>
- J.
 Plant Engineer
 16
 17%

 I & CS
 8
 8%

5%
2%
1%
7%
]

Domestic ISA Mail 288 Canada 288 Latin America 78 ASIA 58 Europe <u>16</u>% Australia <u>0</u>% EG&G Chandler Mail <u>10</u>% Thomas Register <u>0</u>%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>42</u> <u>17</u> Yes <u>25</u> No (If "No," skip to Question #15.) 40% 60%

2. How many pressure gauges and pressure testing instruments does your company use?

N=16	1 to 10	4 11 to 25	26 to 50	51 to 100	_7_ over 100
	25%	25%	68	08	448

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=17	_7_	Less than 4" H ₂ O	418	_9	Less than 2000 p.s.i.	538
	_12	4" to 200" H ₂ O	70%	_7	Less than 20,000 p.s.i.	418
	6	10" to 1600" H ₂ O	358		Less than 50,000 p.s.i.	
	_12	Less than 500 p.s.i.	70%	_0	Other	-08

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=<u>17</u> __3 Hire a Service <u>_10</u> Done In-House <u>_3</u> Both <u>_1</u> Neither 18% (If "Done In-House," skip to Question #6.) 6%

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=4
 Yes
 2 No
 1 Uncertain

 25%
 50%
 25%

N=16	0	Weekly	0%	0	Daily	08_
	3	Monthly	198	1	As Required	68
	4	Annually	25%	5	Variably	318
	1	Semi-Annual	68	2	Never	128
	0	Quarterly	_08		Other	

$\frac{7}{10}$ $\frac{1}{3}$	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	54% 77% 8% 23%	DH Mensor Refinery S.	88 08 88	1 -0- -2-	Ruska Schwien TI	8% - 0% 15%
		*******				•	

8. How would you rate the pressure calibrating instruments of the following companies?

1

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$\frac{1.58}{1.75}\\\frac{1.75}{2.0}\\\frac{2.0}{2.0}\\\frac{2.0}{2.0}$	$ \frac{12}{16} \frac{4}{1} 1 $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	708 948 238 68 68	$\frac{1.67}{0}$ 1.0 3.0 1.5	3 0 1 1 2	Mensor Refinery S. Ruska Schwien TI	188 -08 -68 -68 128

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=19	10	4	1	3	1
mean=2.0	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
X	53%	21%	58	16%	5%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=20	10	5	2	2	1
mean=1.95	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	508	258	10%	108	58

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=19	5	8	1	3	2
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.42	Yes	Yes		Not	Not
	268	428	58	168	10%

. . .

- -3-
- Please rate from 1 to 10 (with one being very important) the following product attributes for 12. a calibrating instrument:
 - N=21

Mean	1	Rank_	Mean		Rank
2.3	Sensitivity	2	5.4	Ease and cost of maintenance	6
5.0	Portability	5	7.1	Warranty, terms, and conditions	10
1.4	Accuracy	1	6.0	Service from manufacturer	8
7.7	Delivery	11	5.6	Wide pressure range -	7
3.3	Durability	3	4.2	Ease of operation	4
6.4	Price	9		Other	

- 13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision: ŧ
 - N=21

3.1 Pe 5.6 Ad 1.1 Pr su	rsonal recommendation lvertising evious experience w/ pplier's products	1 _2 _6 _1	Mean 4.4 3.3 3.5	Exhibitions/Trade Shows Sales presentations Seminars or demonstrations Other	_4_ _5_ _3_
----------------------------------	--	------------------	---------------------------	---	-------------------

When would you make he have from

	who would you prefer to buy from?
N=	=0 Factory Direct Dealership Factory Rep.
14.	What is your primary, job-related responsibility?
	N=21 <u>5 Instruments</u> <u>3 Systems Design</u> <u>4 Supervisors</u> <u>3 Maintenance</u>
15.	What is your, company's primary field of business?
	N= Consulting firms
16.	How many people does your company employ?
mean=2	$N=_{42}$ N=_42 $-14 1 \text{ to } 25 4 26 \text{ to } 50 8 51 \text{ to } 100 -12 101 \text{ to } 500 4 \text{over } 500$ $-33 9 19 28 9 9 19 28 9 9 19 19 28 9 9 9 19 19 19 10 10 $
17.	Please name the business publications (at least three) that you read regularly:
	$N=\frac{33}{1. \text{ "Intech"}} \frac{N}{17} \frac{\$}{51\$} 4.$
	² " <u>"Hydrocarbon Processing"7 2</u> 18 ² " <u></u>

6.

3. "Chemical Engineer "I&CS" -89 6 18%

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Domestic ISA Mail 16% Canada 56% Latin America 7% ASIA 4% Europe <u>78</u> Australia <u>08</u> EG&G Chandler Mail <u>08</u> Thomas Register <u>08</u>

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N= \frac{97}{76\%} \qquad \frac{74}{76\%} \frac{23}{24\%}$ No (If "No," skip to Question #15.)

2. How many pressure gauges and pressure testing instruments does your company use?

N= 73	13 1 to 10	7 ll to 25	26 to 50	5 51 to 100	<u>44</u> over 100
	18%	10%	5%	78	60%

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= <u>72</u>	_27	Less than 4" H ₂ O	368	_33	Less than 2000 p.s.i.	468
	42	4" to 200" H ₂ O	588	25	Less than 20,000 p.s.i.	358
	31	10" to 1600" H ₂ O	438	·3	Less than 50,000 p.s.i.	48
	<u> 47</u>	Less than 500 p.s.i.	<u>65</u> 8	_1	Other	18

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N= <u>16</u>	<u> 8 Yes</u>	_6 No	Uncertain
	50%	37.5%	12.5%

27 36 5 29	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	448 598 	0 6 6	DH Mensor Refinery S.	08 108 108	5 -0 -4	Ruska Schwien TI	88 08 78
	Other							

8. How would you rate the pressure calibrating instruments of the following companies?

ī

Mean	<u>N</u>		<u>%</u>	Mean	N		<u>%</u>
$ \begin{array}{r} 1.9 \\ \hline 2.0 \\ \hline 2.2 \\ \hline 1.6 \\ \hline 1.7 \\ \end{array} $	33	Ametek (M&G)	458	1.5	9	Mensor	128
	40^{-}	Ashcroft (Dresser)	548	3.0	2	Refinery S.	38
	-9^{-}	EG&G Chandler	128	1.5	8	Ruska	118
	-3^{-}	DH	-48	2.0	2	Schwien	38
	24^{-}	Other	328	2.0	7	TI	98

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 7 5	35	24	8	7	1
mean=1.86	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	478	328	118	98	18
	2				

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 73	33	21	6	10	3
mean=2.02	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u> 45</u> 8	298	88	148	48

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

21	16	16	13	8
Definitely	Probably	Uncertain	Probably	Definitely
Yes	Yes		Not	Not
288	228	228	188	118
	21 Definitely Yes <u>28%</u>	2116DefinitelyProbablyYesYes28%22%	211616DefinitelyProbablyUncertainYesYes28%22%	21161613DefinitelyProbablyUncertainProbablyYesYesNot28%22%18%

-2-

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

_{N=} 71						
	Mean		Rank	Mean		Rank
	3.2	Sensitivity	2	4.8	Ease and cost of maintenance	
	4.5	Portability	-4	6.6	Warranty, terms, and conditions	10
	1.4	Accuracy	I	5.6	Service from manufacturer	_9_
	6.8	Delivery	-11	4.9	Wide pressure range	-7
	3.6	Durability	3	4.5	Ease of operation	5
	5.2	Price	8	1.0	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

i.

	N=71 <u>Mean</u> <u>3.1</u> <u>4.9</u> <u>1.6</u> Who would wo	Personal recomm Advertising Previous experie supplier's produc	Ran nendation 2 6 ence w/ 1 ets	k <u>Mean</u> 4.3 4.7 3.6 1.0	Exhibitions/Tra Sales presentat Seminars or de Other	ide Shows ions monstrations	Rar 4 5 3	<u>1k</u>
		Eactory Direct	Dealersh	in	Factory Re	- D -		na n
	N O	Tactory Direct	Dealers		r detory ra			
14.	What is your p	orimary, job-relat	ed responsibili	ty?				
	N= <u>72</u>	29% Instrume L8% Operatio	nts] ns/Supervis	15% Eng	ineers 1 1	<u>2% Maint</u> 2% Syste	enanc ms De	e sign
15.	What is your o	company's primar	y field of busin	ess?				
	N=	Miscellaneo	us					
16.	How many pe	ople does your co	mpany employ?	?				
mean=3	N= <u>97</u> .36 <u>23</u> 1 24%	to 25 <u>10</u> 26 10	to 50 <u>8</u> % 8	51 to 100 3%	21 101 to 5 22%	00 <u>35</u> 0ve 36%	ər 500	
17.	Please name	the business publi	cations (at leas	st three) tl	hat you read reg	ularly:		
	N= <u>61</u>							•
	1. "Intech	11	$\frac{N}{32}$ $\frac{8}{528}$	4. "I	&CS"		N 5	* 8*
	2. "Control	L Engineer"	15 258	5M	achine Desi	yn"	4	78
	3			6	lant Engine	er"	4	78

×.*

Domestic ISA Mail <u>32</u>% Canada <u>32</u>% Latin America <u>0%</u> ASIA <u>8%</u> Europe <u>48</u> Australia <u>08</u> EG&G Chandler Mail <u>168</u> Thomas Register <u>88</u>

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>25</u> <u>15</u> Yes <u>10</u> No (If "No," skip to Question #15.) 60% 40%

2. How many pressure gauges and pressure testing instruments does your company use?

 $N=\underline{13} \quad \underline{4} \quad \frac{1 \text{ to } 10}{27\$} \quad \underline{1} \quad \frac{11}{7\$} \quad \underline{10} \quad \underline{25} \quad \underline{1} \quad \frac{26 \text{ to } 50}{7\$} \quad \underline{1} \quad \frac{51 \text{ to } 100}{7\$} \quad \underline{8} \quad \text{over } 100$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 13	3	Less than 4" H ₂ O	238	10	Less than 2000 p.s.i.	778
	7	4" to 200" H ₂ O	548	6	Less than 20,000 p.s.i.	468
	7	10" to 1600" H ₂ O	548	. 0	Less than 50,000 p.s.i.	08
		Less than 500 p.s.i.	698	0	Other	08

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

 $N=\frac{15}{27\%} \qquad \frac{4}{27\%} \qquad \begin{array}{c} \text{Hire a Service} \qquad 11 \\ 73\% \\ \text{(If "Done In-House," skip to Question $$\#6$.)} \end{array} \qquad \begin{array}{c} \text{Both} \qquad 0 \\ 0\% \\ 0\% \\ \end{array}$

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

6 	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	55% 55% 36% -9%		DH Mensor Refinery S.	<u>98</u> 08	$\frac{1}{2}$	Ruska Schwien TI	<u>18</u> 8 <u>08</u> 88
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8. How would you rate the pressure calibrating instruments of the following companies?

1

Mean	<u>N</u>		<u>%</u>	Mean	N		<u>%</u>
$ \begin{array}{r} 1.7 \\ 1.8 \\ 2.0 \\ \overline{4.0} \\ 2.0 \\ \end{array} $	7 8 5 1 1	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	548 628 388 88	$\begin{array}{c} 4.0 \\ 0.0 \\ 1.0 \\ 0.0 \\ 1.5 \end{array}$	$ \begin{array}{r} 1\\ 0\\ 2\\ 0\\ 2\\ \end{array} $	Mensor Refinery S. Ruska Schwien TI	88 08 158 08 158

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N = 15	9	4	1	0	1
mean=1.67	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	608	<u>278</u>	<u> 7 </u>	<u>_08</u> _	<u>78</u>
	•				

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=15	7	3	1	2	2
mean=2.26	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u>478</u>	208	<u> 7 8 </u>	138	138

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>13</u>	2	4	2	5	0
mean=2.76	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	158	<u>_318</u>	158	<u>388</u>	_0%

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

_{N=} 13						
	Mean		Rank	Mean		Rank
	3.4	Sensitivity	4	4.3	Ease and cost of maintenance	5
	4.4	Portability	6	6.7	Warranty, terms, and conditions	10
	1.3	Accuracy	T	6.2	Service from manufacturer	9
	7.2	Delivery	11	4.7	Wide pressure range	_7
	3.0	Durability	2	3.2	Ease of operation	3
	5.3	Price	8	0	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

r

r	N= <u>13</u> Mean		Rank	Mean		Rank
	3.3 5.7 1.7	Personal recommer Advertising Previous experience supplier's products	ndation 2 6 e w/ 1	3.9 3.7 3.4 0	Exhibitions/Trade Shows Sales presentations Seminars or demonstrations Other	_5_ _4_ _3_
	Who would yo	u prefer to buy from	?			
	N=0	Factory Direct	Dealership	<u> </u>	Factory Rep.	·
14.	What is your p	orimary, job-related	responsibility	?		
	N= <u>13</u> <u>3</u>	8% Marketing/Sa 3% Operations/S	<u>ales</u> Supervisor	<u>158</u> 158	Engineers miscellaneous	
15.	What is your o	company's primary fi	eld of busines	is?		
	N=D	istribution				
16.	How many pe	ople does your comp	any employ?			
mean=2.	N=25 44 <u>10</u> 1 40%	to 25 <u>6</u> 26 to 24 %	50 <u>1</u> 5 4%	1 to 100	0 _4 101 to 500 _4 over 16% 16%	r 500
17.	Please name	the business publicat	ions (at least	three) t	hat you read regularly:	
	N= <u>20</u>					
	1. <u>"Intech</u> 2. <u>"Contro</u>	" <u>11</u> 1 Engineer" 6	1 <u>8</u> 558 308	4 5		
	3. "Oil &	Gas Journal" 4	20%	6.		

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Domestic ISA Mail 08 Canada 08 Latin America 08 ASIA 08

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Europe <u>0%</u> Australia <u>0%</u> EG&G Chandler Mail <u>0%</u> Thomas Register <u>100</u>%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N=\frac{19}{63\%} \qquad \frac{12}{63\%} \frac{7}{37\%}$ No (If "No," skip to Question #15.)

2. How many pressure gauges and pressure testing instruments does your company use?

N= 11	5 l to 10	2 11 to 25	1 26 to 50	2 51 to 100	1 over 100
	45%	18%	9¥	18%	98

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 0	Less than 4" H ₂ O		Less than 2000 p.s.i.	
	 4" to 200" H ₂ O	 	Less than 20,000 p.s.i.	
	 10" to 1600" H ₂ O	 	Less than 50,000 p.s.i.	
	 Less than 500 p.s.i.	 	Other	 2

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N=____ Yes ____ No ____ Uncertain



N=	0

Ametek (M&G) DH Ashcroft (Dresser) Me EG&G Chandler Re Other Me	nsor Ruska Finery S TI
---	---------------------------

8. How would you rate the pressure calibrating instruments of the following companies?

N = 0	
-------	--

Mean	N		<u>%</u>	Mean	<u>N</u>		<u>%</u>
		Ametek (M&G) Asharaft (Drassar)				Mensor Refinery S	<u></u>
		For Chandler				Duelee	
						Сарила	
		Other Other				TI	 ,
						• •	

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 12	8	1	0	2	1
mean=1.91	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u>678</u>	88	_0%_	178	88

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 12	3	1	1	4	3
mean=2.58	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u>258</u>	88	88	338	258

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>11</u>	9	0	1	0	1
mean=1.54	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	828	60	98	0%	9.8
					Q

-2-

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N	=	n
	_	U

	Rank		Rank
 Sensitivity		 Ease and cost of maintenance	
 Portability		 Warranty, terms, and conditions	
 Accuracy		 Service from manufacturer	
 Denvery		 Fase of operation	
 Price		 Other	
 1 1 100			

- 13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:
 - N= 0

			Rank		Rank
		Personal recommend Advertising Previous experience supplier's products	dation	Exhibitions/Trade Shows Sales presentations Seminars or demonstration Other	 3
	Who woul	ld you prefer to buy from?		,	
	N=9	Factory Direct	Dealership	Factory Rep.	·
		6 678	1	2 228-	
14.	What is y	our primary, job-related r	responsibility?		
	N=	<u>ч</u>			
15.	What is y	our company's primary fie	eld of business?		
	N=	Pressure Transc	lucers		
16.	How mar	ny people does your compa	ny employ?		
	N= 11				
mean=2	.81	- 1 to 25 <u>2</u> 26 to 27% 18%	50 <u>0</u> 51 t 0%	o 100 <u>6</u> 101 to 500 <u>0</u> ov 55% 0%	er 500
17.	Please na	ame the business publicati	ons (at least thr	ree) that you read regularly:	
	N= 7				
	1 ."Me	asurement &Control	<u>N</u> 8 "343% ∧		
	2. "Co	ontrol Engineer"	2 29% 5	-	
	 3. ^{"De}	sign News"	2 298 6		
	"AS	SME"	2 29%		

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Domestic ISA Mail <u>35</u>% Canada <u>23</u>% Latin America <u>6</u>% ASIA <u>6</u>% Europe 58 Australia 08 EG&G Chandler Mail 78 Thomas Register158

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>82</u> <u>81</u> Yes <u>1</u> No (If "No," skip to Question #15.) 99% <u>1%</u>

2. How many pressure gauges and pressure testing instruments does your company use?

 $N=\frac{80}{48} \qquad \frac{3}{58} \qquad \frac{1}{18} \qquad \frac{1}{48} \qquad \frac{11}{58} \qquad \frac{1}{26} \ \frac{3}{48} \qquad \frac{51}{8} \ \frac{51}{8} \qquad \frac{51}{8} \ \frac{51}{8} \qquad \frac{51}{8} \ \frac{51}{8} \qquad \frac{51}{8} \ \frac{51}$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 71	32	Less than 4" H ₂ O	46%	50	Less than 2000 p.s.i.	718
	46	4" to 200" H ₂ O	668	32	Less than 20,000 p.s.i.	468
	30	10" to 1600" H ₂ O	438	6	Less than 50,000 p.s.i.	98
	50	Less than 500 p.s.i.	718	_4	Other	<u>_6</u> %

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

 N=<u>79</u>
 15
 Hire a Service
 60
 Done In-House
 4
 Both
 0
 Neither

 19%
 76%
 5%
 0%

 (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=15
 9
 Yes
 4
 No
 2
 Uncertain

 60%
 27%
 13%

<u>Oil</u> (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N = 64

40 36 12 25	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	638 568 198 398	2 2 2 	DH Mensor Refinery S.	<u>38</u> <u>38</u> 38	$\frac{1}{3}$	Ruska Schwien TI	28 08 58
----------------------	--	--------------------------	-----------------	-----------------------------	------------------------------	---------------	------------------------	----------------

8. How would you rate the pressure calibrating instruments of the following companies?

N=69

Mean	N		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$ \begin{array}{r} 1.7 \\ \overline{1.8} \\ \overline{1.7} \\ \overline{1.8} \\ \overline{1.6} \\ \end{array} $	45 42 18 6 21	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	65% 61% 26% 9% 30%	$\frac{2}{2}$ $\frac{1.4}{2}$ $\frac{2}{2}$	4 7 5 2 4	Mensor Refinery S. Ruska Schwien TI	68 108 78 38 68

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

2 2 36 8 N= 79 31 mean=1.84 Definitely Definitely Probably Uncertain Probably Yes Yes Not Not 38 468 398 38 10%

10. Do you think that accurate gauges and test equipment could increase your operating safety? ...

N= 80	40	24	4	10	2
mean=1.87	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	508	308	<u> </u>	138	38

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 78	13	21	12	24	8
mean=2.91	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	178	278	<u>15%</u>	318	108

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Oil (continued)

-3-

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N= 69					
Mean		Rank	Mean		Rank
2.7	Sensitivity	2	4.7	Ease and cost of maintenance	5
5.0	Portability	6	6.8	Warranty, terms, and conditions	1 <u>0</u>
1.4	Accuracy	1	5.8	Service from manufacturer	8
7.3	Delivery	11_	5.2	Wide pressure range	7
3.4	Durability	3	3.9	Ease of operation	4
6.1	Price	9	4.3	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N= 65

Mean	_[Rank	Mean		Rank
2.9	Personal recommendation	2	4.4	Exhibitions/Trade Shows	_4_
5.4	Advertising	6	4.7	Sales presentations	_5_
1.9	Previous experience w/	1	3_4	Seminars or demonstrations	_3_
	supplier's products		3.2	Other	

Who would you prefer to buy from?

N=11

Factory Direct	Dealership	Factory Rep.
	0	_8
278	0.8	738

14. What is your primary, job-related responsibility?

N=	35% Instruments	16%Engineers
	24% Operations/Supervisors	13%Systems Design
		7%Maintenance

15. What is your company's primary field of business?

N= Oil (some were oil & gas)

16. How many people does your company employ?

 $mean=4.39 \xrightarrow{N=81}{2.4\%} 2 1 \text{ to } 25 \xrightarrow{4}{5\%} 4 26 \text{ to } 50 \xrightarrow{5}{51} \text{ to } 100 \xrightarrow{19}{23\%} 101 \text{ to } 500 \xrightarrow{51}{63\%} 0 \text{ ver } 500$

8

17. Please name the business publications (at least three) that you read regularly:

Ν

N= 68

1.	"Intech"	33	498
2.	"Oil & Gas Journal"	26	388
3.	"Control Engineer"	18	26%
	"Hydrocarbon Processin	g"14	218

4.	"Chemical Engineering"	1 <u>3</u>	8 198
5.	"I&CS"	11	168
6.	"Plant Engineer"	5	78

Domestic ISA Mail 29% Canada 27% Latin America 0% ASIA 0% Europe 0% Australia 08 EG&G Chandler Mail Thomas Register 88

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N= <u>48</u> Yes <u>0</u> No (If "No," skip to Question #15.) 100% <u>0</u>%

2. How many pressure gauges and pressure testing instruments does your company use?

 $N = \frac{46}{2\%} \qquad \frac{1}{2\%} \qquad \frac{1}{9\%} \qquad \frac{11 \text{ to } 25}{9\%} \qquad \frac{2}{4\%} \qquad \frac{26 \text{ to } 50}{4\%} \qquad \frac{4}{9\%} \qquad \frac{51 \text{ to } 100}{9\%} \qquad \frac{35}{76\%} \text{ over } 100$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 42	11	Less than 4" H ₂ O	26%	33	Less than 2000 p.s.i.	798
	28	4" to 200" H ₂ O	678	7	Less than 20,000 p.s.i.	178
	16	10" to 1600"H ₂ O	388	2	Less than 50,000 p.s.i.	58
	30	Less than 500 p.s.i.	<u>71</u> %	2	Other	<u> </u>

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=485Hire a Service39Done In-House3Both1Neither10%81%6%2%(If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=_7
 2
 Yes
 4
 No
 1
 Uncertain

 29%
 57%
 14%

6. How often do you recalibrate your pressure instruments?

11-47 U House US US	
15 Monthly <u>328 0</u> As Required <u>08</u>	
<u>8</u> Annually <u>178</u> <u>18</u> Variably <u>388</u>	
<u>2</u> Semi-Annual <u>48</u> <u>2</u> Never <u>48</u>	
2 Quarterly _4% Other	

Gas

Gas (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N=42

34 18 21 12	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	818 438 508	_2 _2 12	DH Mensor Refinery S.	_5% _5% 29%	_3_ _0_ _1_	Ruska Schwien TI	78 08 28
12	Other	298						

8. How would you rate the pressure calibrating instruments of the following companies?

N=44_

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
1.5	33	Ametek (M&G)	758	1.3	3	Mensor	_78
2.0	17	Ashcroft (Dresser)	398	2	14	Refinery S.	328
1.6	23	EG&G Chandler	528	1.6	5	Ruska	118
1.6	3	DH	78	2	1	Schwien	_28
1.5	10	Other	238	2	3	TI	_78

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=48	26	9	5	6	2 ***
mean=1.93	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u>548</u>	198	10%	138	49

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 48	22	13	5	5	3
mean=2.04	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	468	<u> 27</u> 8	10%	28%	15%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 46	8	10	8	13	7
mean=3.02	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	178	228	178	288	158

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=	44

 Mean		Rank	Mean		Rank
2.3	Sensitivity	2	3.9	Ease and cost of maintenance	_6
3.7	Portability	5	6.0	Warranty, terms, and conditions	10
1.1	Accuracy	1	5.3	Service from manufacturer	8
6.4	Delivery	$\overline{11}$	5.1	Wide pressure range	7
3.1	Durability	3	3.3	Ease of operation	4
5.3	Price	9	1	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N ⊒4 3						
	Mean		Rank	Mean		Rank
	2.4	Personal recommendation	2	4.6	Exhibitions/Trade Shows	_5_
	5.9	Advertising	6	4.4	Sales presentations	4
	1.4	Previous experience w/	1	3.4	Seminars or demonstrations	3
		supplier's products		0	Other	

Who would you prefer to buy from?

N 4	Factory Direct	Dealership	Factory Rep.
N=4	1	0	3
	258	0 %	758

14. What is your primary, job-related responsibility?

N=	36% Instruments	9% Maintenance
	36% Operations/Supervisors	7% Systems Design
What is yo	our company's primary field of business?	7% Engineers

N=____

15.

16. How many people does your company employ?

Gas

17. Please name the business publications (at least three) that you read regularly:

N=**41**

1.	"Intech"	N 8 12 298	4. "Hydrocarbon Processing"	N 5	8 123
2.	"Oil & Gas Journal"	11 27%	5. "Chemical Engineer"	4	10%
3.	'Pipeline & Gas Journ	al"9 22%	6. "Control Engineer"	3	78
	" Pipeline Industry"	7 17%			

Domestic ISA Mail Canada 26% Latin America 3% ASIA 8%

Europe 48 Australia 08 EG&G Chandler Mail 18 Thomas Register 08

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N=\underline{90} \qquad \underline{90} \qquad Yes \underline{0} \qquad No (If "No," skip to Question #15.)$

2. How many pressure gauges and pressure testing instruments does your company use?

N=	_2_ 1 to 10	0 11	to 25 _2_	26 to 50 3	51 to 100 <u>81</u>	over 100
	2%	0%	2%	3%	92%	

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 90	46	Less than 4" H ₂ O	51%	59	Less than 2000 p.s.i.	66%
	65	4" to 200" H ₂ O	72%	30	Less than 20,000 p.s.i.	33%
	51	10" to 1600" H ₂ O	57%	6	Less than 50,000 p.s.i.	7%
	65	Less than 500 p.s.i.	<u>72</u> %	_5	Other	_6%

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=90 10 Hire a Service 69 Done In-House 11 Both Neither $\frac{11}{12\%}$ Or In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

6. How often do you recalibrate your pressure instruments?

N= <u>86</u>	_0_	Weekly	0%		Daily	
	8	Monthly	_9%_		As Required	3%
	34_	Annually	40%	36	Variably	42%
	2	Semi-Annual	2%		Never	
	2	Quarterly	2%		Other	
		•	and the second se			

(P=20)
CHEMICALS (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N= 80

58	Ametek (M&G)	73%	0	DH	0%	3	Ruska	4%
55	Ashcroft (Dresser)	69%	2	Mensor	3%	0	Schwien	0
3	EG&G Chandler	4%	0	Refinery S.	0%	2	TI	3%
31	Other	39%						

8. How would you rate the pressure calibrating instruments of the following companies?

N= 90

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
1 <u>.67</u> 1 <u>.69</u> 2 <u>.14</u> 0 1 <u>.75</u>	58 55 7 0 24	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	64% 61% 8% 0% 27%	$ \begin{array}{r} 2.5 \\ 0 \\ \hline 2 \\ \hline 0 \\ \hline 1.67 \end{array} $	$ \begin{array}{c} 2\\ \hline 0\\ \hline 3\\ \hline 0\\ \hline 3\\ \hline \end{array} $	Mensor Refinery S. Ruska Schwien TI	2% 0% 3% 0% 3%

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=87	40	26	9	2	0
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.92	46%	<u> 30% </u>	10%	14%	0%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=87	41	31	5	10	0
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.82	47%	<u>36%</u>	<u> </u>		0%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>90</u>	6	19	17	31	17
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
3.38	7%	<u>21%</u>	<u> 19% </u>	34%	19%

-2-

a calibrating instrument:

N=Between 83-89

12.

		Rank			Rank
3.41	Sensitivity	3	4.84	Ease and cost of maintenance	_5
4.55	Portability	5	7.17	Warranty, terms, and conditions	11
1.51	Accuracy	$\underline{1}$	5.48	Service from manufacturer	_8
6.96	Delivery	10	4.94	Wide pressure range	_7
2.97	Durability	2	4.16	Ease of operation	_4
<u>5,5</u> 8	Price	9	2	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N=Between 83-89

Mean		Rank	Mean		Rank
2,98	Personal recommendation	2	4.48	Exhibitions/Trade Shows	5
5.41	Advertising	6	4.42	Sales presentations	4
1.5	Previous experience w/	_1	3.75	Seminars or demonstrations	3
	supplier's products		2.25	Other	

Who would you prefer to buy from?

Factory Direct Dealership Factory Rep.

14. What is your primary, job-related responsibility?

	N=	Instruments	33%	Maintenance	17%
		Operations/supervisor	s25%	Engineers	12%
15.	What is you	r company's primary field	of busines:	Systems design s?	10%
	N=	Chemicals			

16. How many people does your company employ?

N= 90 26 to 50 51 to 100 22 101 to 500 63 over 500 1 to 25 3 2 0 Mean=4.61 0% 3% 2% 24% 70% Please name the business publications (at least three) that you read regularly: 17. N=_81 60% 49 4. Plant Eng. 1. Intech 15% 12 2. Control Eng. 43% 35 5. Chemical Proc 14% 11 3. Chemical Eng 26% 21 6. Hydrocarbon Proc 9% 7 I & CS 17% 14 Control & Instrumentation 7% 6

<u>Other</u>

Domestic ISA Mail <u>398</u> Canada <u>348</u> Latin America <u>38</u> ASIA <u>38</u>

Europe 78 Australia 08 EG&G Chandler Mail 48 Thomas Register 98

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N= <u>67</u> <u>62</u> Yes <u>5</u> No (If "No," skip to Question #15.) 93% <u>7</u>%

2. How many pressure gauges and pressure testing instruments does your company use?

N= 62	0 1 to 10	4 11 to 25	3 26 to 50	<u> </u>	54 over 100
	08	 68	58	28	878

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 55	32	Less than 4" H ₂ O	58%	34	Less than 2000 p.s.i.	628
	41	4" to 200" H ₂ O	758	25	Less than 20,000 p.s.i.	458
	34	10" to 1600" H ₂ O	628	5	Less than 50,000 p.s.i.	98
	46	Less than 500 p.s.i.	848	1	Other	28

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=<u>60</u> <u>5</u> Hire a Service <u>50</u> Done In-House <u>5</u> Both <u>0</u> Neither 8% 83% 8% 0% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=_6
 3
 Yes
 3
 No
 0
 Uncertain

 50%
 50%
 0%

N=_?	 Weekly	28	 Daily	28
	 Monthly	7%	As Required	78
	 Annually	288_	 Variably	398
	 Semi-Annual	_7.8_	 Never	28
	 Quarterly	<u>7</u> .	Other	

Other (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

Ν	=	5	5
			_

<u>31</u> Am <u>26</u> Ash <u>9</u> EGa 28 Oth	etek (M&G) croft (Dresser) &G Chandler er	56% 47% 16% 51%	4	DH Mensor Refinery S.	78 78 48	3 0 5	Ruska Schwien TI	58 08 98
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8. How would you rate the pressure calibrating instruments of the following companies?

Mean	N		<u>%</u>	Mean	<u>N</u>		<u>%</u>	
$\frac{1.6}{1.7}\\\frac{1.7}{1.5}\\\frac{1.6}{1.6}$	$ \frac{32}{29} \\ \frac{9}{4} \\ \frac{25}{25} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	578 528 168 78 458	$\frac{\frac{2}{2}}{\frac{1.5}{2}}$	6 2 4 1 5	Mensor Refinery S. Ruska Schwien TI	118 48 78 28 98	

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 58	32	15	2	6	3
	Definitely	Probably	Uncertain	Probably	Definitely
mean=1.84	Yes	Yes		Not	Not
	558	26%	38	10%	<u> </u>

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=56	26	15	5	5	5
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.07	Yes	Yes		Not	Not
	468	278	98	98	98

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>56</u>	9	16	7	16	8
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.96	Yes	Yes		Not	Not
	<u>16</u> %	298	138	298	14%

-2-

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12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N= ?						
	Mean		Rank	Mean		Rank
	2.8	Sensitivity	3	5.3	Ease and cost of maintenance	6_
	4.6	Portability	5	7.0	Warranty, terms, and conditions	<u>11</u>
	1.3	Accuracy		5.4	Service from manufacturer	_7_
	6.8	Delivery	10	5.6	Wide pressure range	8
	2.8	Durability	2	3.9	Ease of operation	4
	5.8	Price	9	2.3	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N=_ <u>?</u>	Mean		Rank	Mean		Rank
	3.5 5.4 1.4	Personal recommendation Advertising Previous experience w/ supplier's products	2 6 1	4.5 4.6 3.8 0	Exhibitions/Trade Shows Sales presentations Seminars or demonstrations Other	4 5 3

Who would you prefer to buy from?

	Factory Direct	Dealership	Factory Rep.
N=4	0	0	4
	08	08	100%

14. What is your primary, job-related responsibility?

N= 53	38% Instruments	11% Systems Design
	23% Operations/Supervisors	11% Engineer

15. What is your company's primary field of business?

N= 21%	Eng. Construction	128	Aerospace	98	Plastics
15%	Mining	10%	Unknown	68	Water Utilities
15%	Nuclear	98	Transportation	L I	3% Drugs

16. How many people does your company employ?

N= 6	7											
mean=4.36	3	l to	25	1	26 to	50	1	51 to 100	25	101 to 500	37	over 500
	59	8		2	8			28	3	78	5	58

17. Please name the business publications (at least three) that you read regularly:

N=	?
----	---

1.	"Intech"	<u> </u>	8 548	4.	"Hydrocarbon Processing"	N 8 7118
2.	"Control Engineer"		308	5.	"Oil & Gas Journal"	11%
3.	"Chemical Engineer"		16%	6.	"Plant Engineer"	78
	"I&CS"		11%		"Machine Design"	5%

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Domestic ISA Mail 47% Canada 33% Latin America 6% ASIA 4% Europe 4% Australia 2%

(P=50&60)

EG&G Chandler Mail 08 Thomas Register 48

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>49</u> <u>40</u> Yes <u>9</u> No (If "No," skip to Question #15.) 82% <u>18%</u>

2. How many pressure gauges and pressure testing instruments does your company use?

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 38	19	Less than 4" H ₂ O	50%	22	Less than 2000 p.s.i.	58%
	25	4" to 200" H ₂ O	668	17	Less than 20,000 p.s.i.	458
•	22	10" to 1600" H ₂ O	588	7	Less than 50,000 p.s.i.	18%
	31	Less than 500 p.s.i.	348	4	Other	118

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N4011Hire a Service25Done In-House4Both0Neither28%63%10%0%(If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=13
 2
 Yes
 9
 No
 2
 Uncertain

 15%
 69%
 15%

N= <u>41</u>	0	Weekly	08	0	Daily	_0%
	<u>6</u>	Monthly	158	_2	As Required	58
	15	Annually	378	9	Variably	228
	_2	Semi-Annual	<u> 5 % </u>	_1	Never	28
	_1	Quarterly	<u>_2</u> &		Other	adard in a subject to a

Process Control Instruments & Instrumentation Systems

(continued)

-2-

7. How many of the following brands of pressure calibrating instruments does your company own?

N= 29

	•					3		
13	Ametek (M&G)	458	_0_	DH	08	2	Ruska	78
14	Ashcroft (Dresser)	488	2	Mensor	78	0	Schwien	08
3	EG&G Chandler	108	2	Refinery S.	78	1	TI	38
18	Other	628						

8. How would you rate the pressure calibrating instruments of the following companies?

N= 38

<u>Mean</u>	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$\frac{-2}{-2}$ $\frac{2}{-2}$ $\frac{2}{1-3}$	20 18 7 2	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	538 478 188 -58 -298	1.8 2.7 1.6 -2 1.6	5 4 8 2 3	Mensor Refinery S. Ruska Schwien TI	$ \begin{array}{r} 13 \\ 11 \\ 21 \\ $

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 40	17	15	5	3	0
mean=1.85	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	438	388	<u>13</u> %	<u> </u>	08

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=40	18	б	5	9	2
mean=2.27	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		' Not	Not
	458	158	<u>138</u>	238	_5%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>39</u>	5	16	9	7	2
mean=2.74	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	138	<u>41</u> 8	238	188	58

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

6

N=40

Mean		Rank	Mean		<u>Rank</u>
2.3	Sensitivity	2	4.7	Ease and cost of maintenance	-6-
4.6	Portability	5	6.6	Warranty, terms, and conditions	10
1.3	Accuracy	1	5.2	Service from manufacturer	8
6.9	Delivery	11	5.0	Wide pressure range	
2.8	Durability	3	3.3	Ease of operation	
5.4	Price	9	1.7	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N= 37					
Mean		Rank	Mean		Rank
3.0	Personal recommendation	2	4.8	Exhibitions/Trade Shows	6
4.6	Advertising	-5	4.1	Sales presentations	4 .
1.5	Previous experience w/ supplier's products	<u> </u>	3.6	Seminars or demonstrations Other	3

Who would you prefer to buy from?

N=2	Factory Direct	Dealership	Factory Rep.	
	2	0		
	T008			

14. What is your primary, job-related responsibility?

N=	26% Operations/Supervisor	13%	Executives
	18% Systems Design	11%	Instruments
	16% Maintenance	88	Engineers
What is you	in company's primary field of business?		-

15. What is your company's primary field of business?

 N=
 48% Process Control Instruments

 52% Instrumentation Systems

16. How many people does your company employ?

N=4	8									
mean=2.91	14	1 to 2	25 8	26 to 50	6	51 to 100	8	101 to 500	12	over 500
	29	38		17%		138	1	78		25%

17. Please name the business publications (at least three) that you read regularly:

.

		N	8		N	9
1.	"Intech"	25	638	4. " <u>Machine Design</u> "	<u> </u>	<u>13</u> 8
2.	"Control Engineer	12	30%	5. "Chemical Engineer"	4	10%
3.	"I&CS"	6	15%	6. "Design News"	4	 10%

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Domestic ISA Mail _____ Canada _____ Latin America _____ ASIA ____

Europe <u>0%</u> Australia <u>0%</u> EG&G Chandler Mail <u>0%</u> Thomas Register <u>10</u>0%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N=\frac{43}{49\%} \qquad \frac{21}{51\%} \text{ No (If "No," skip to Question #15.)}$

2. How many pressure gauges and pressure testing instruments does your company use?

N=18	9 1 to 10	1 11 to 25	_5 26 to 50	<u>2</u> 51 to 100	<u>1</u> over 100
	50%	 6	28%	118	68

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 0	0	Less than 4" H ₂ O	0	Less than 2000 p.s.i.	
	0	4" to 200" H ₂ O	 0	Less than 20,000 p.s.i.	
	0	10" to 1600" H ₂ O	 0	Less than 50,000 p.s.i.	
	0	Less than 500 p.s.i.	0	Other	

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=21 7 Hire a Service 10 Done In-House 1 Both 3 Neither 33% 48% 5% 14% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N=_0____Yes ____No ____Uncertain ____

-2-

7. How many of the following brands of pressure calibrating instruments does your company own?

N=	0

 Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	 	DH Mensor Refinery S.	 	Ruska Schwien TI	

8. How would you rate the pressure calibrating instruments of the following companies?

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
		Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other				Mensor Refinery S. Ruska Schwien TI	

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 21	7	4	0	7	3
mean=2.76	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u>338</u>	198	08	338	148

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 21	8	4	1	5	3
mean=2.09	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	388	198	<u>58</u>	248	148

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>21</u>	0	1	00	6	8
mean=4.4	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	08	<u> </u>	08	408	53%

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=	0

	Rank			Rank
 Sensitivity			Ease and cost of maintenance	
 Accuracy		en et en	Service from manufacturer	
 Delivery			Wide pressure range	
 Durability			Ease of operation	
 Price			Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

		Denk	
	Personal recommendation Exhibitions/Trade Shows Advertising Sales presentations Previous experience w/ Seminars or demonstrations supplier's products Other	<u>xank</u>	_ '
	Who would you prefer to buy from?		
	N=20 Factory Direct Dealership Factory Rep.		
	$\frac{8}{408}$ $\frac{5}{258}$ $\frac{7}{358}$		
14.	What is your primary, job-related responsibility?		
	N=		
15.	What is your company's primary field of business?		
	N= Process Equipment & Instrumentation		
16.	How many people does your company employ?		
	$N = \frac{21}{148}$ $S = \frac{101 \text{ to } 500}{248}$ $S = \frac{101 \text{ to } 500}{298}$ $S = \frac{101 \text{ to } 500}{198}$	00	
17.	Please name the business publications (at least three) that you read regularly:		
	N= <u>13</u>		
	1. "Machine Design" 538 4. "Control Engineer"	N 2	8 158
	2. "Chemical Engineer" 3 23% 5. "Intech"	0	08
	3. "Design Engineer" 3 23% 6.		

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Domestic ISA Mail <u>72</u>% Canada <u>19</u>% Latin America <u>0</u>% ASIA <u>3</u>% Europe <u>08</u> Australia <u>08</u> EG&G Chandler Mail <u>68</u> Thomas Register <u>08</u>

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N=\frac{33}{100\%} \qquad \frac{33}{100\%} \text{ Yes } \frac{0}{0\%} \text{ No (If "No," skip to Question #15.)}$

2. How many pressure gauges and pressure testing instruments does your company use?

 $N=\frac{33}{3\%} \qquad \frac{1}{3\%} \qquad \frac{1}{3$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=33	16	Less than 4" H ₂ O	488	26	Less than 2000 p.s.i.	792
	27	4" to 200" H ₂ O	828	24	Less than 20,000 p.s.i.	738
	25	10" to 1600" H ₂ O	768	3	Less than 50,000 p.s.i.	98
	27	Less than 500 p.s.i.	828	_0_	Other	08

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

 $N=\frac{33}{6\%} = \frac{2}{6\%} = \frac{27}{82\%} = \frac{27}{82\%} = \frac{12\%}{12\%} = \frac{12\%}{0\%}$ (If "Done In-House," skip to Question #6.)

- 5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?
 - N=<u>5</u> <u>2 Yes</u> <u>2 No</u> <u>1</u> Uncertain 40% 40% 20%
- 6. How often do you recalibrate your pressure instruments?

7. How many of the following brands of pressure calibrating instruments does your company own?

$$N = 31$$

22 Asl 4 EG 11 Otl	ncroft (Dresser) &G Chandler ner	718 138 358	6	Mensor Refinery S.	198 138	2	Schwien TI	68 108
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8. How would you rate the pressure calibrating instruments of the following companies?

<u>Mean</u>	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$ \frac{1.9}{1.9} \frac{1}{2} \frac{0}{1.5} $	27 23 5 0 9	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	828 708 158 08 278	$\frac{2}{2 \cdot 2}$ $\frac{1 \cdot 2}{2}$ $\frac{2}{2}$	$ \frac{7}{4} \frac{6}{1} \frac{1}{3} $	Mensor Refinery S. Ruska Schwien TI	218 128 188 <u>38</u> 98

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 32	17	9	2	4	0
	Definitely	Probably	Uncertain	Probably	Definitely
mean=1.78	Yes	Yes		Not	Not
	538	288	68	138	08

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= <u>32</u>	19	8	1	4	0
	Definitely	Probably	Uncertain	Probably	Definitely
mean=1.68	Yes	Yes		Not	Not
	<u> 59</u> 8	258	_38	138	08

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 33	8	7	9	9	0
	Definitely	Probably	Uncertain	Probably	Definitely
m e an=2.57	Yes	Yes		Not	Not
·	248	218	278	278	0%

-2-

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=	32
----	----

Mean		Rank	Mean		Rank
2.9	Sensitivity	3	4.2	Ease and cost of maintenance	_6_
3.9	Portability	5	6.5	Warranty, terms, and conditions	11
1.2	Accuracy	1	5.0	Service from manufacturer	_7_
6.4	Delivery	10	5.6	Wide pressure range	_9_
2.1	Durability	2	3.7	Ease of operation	4
5.2	Price	8	2	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

	Mean Rank Mean Rank 3.0 Personal recommendation 2 4.1 Exhibitions/Trade Shows 4 5.3 Advertising 6 4.6 Sales presentations 5 1.5 Previous experience w/ 1 3.4 Seminars or demonstrations 3 supplier's products 1 Other 0 0 1	ank
	Who would you prefer to buy from?	
	Factory DirectDealershipFactory Rep.N=0	
14.	What is your primary, job-related responsibility?	
	N=55% Operations/Supervisors6% Maintenance36% Instruments3% Systems Design	
15.	What is your company's primary field of business?	
	N=Electric_Utilities	
16.	How many people does your company employ?	
mean=4.	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	כ
17.	Please name the business publications (at least three) that you read regularly:	
	N= <u>32</u>	
	1. "Intech" 1546 % 4. "Control Engineer" $1\overline{0}$	<u>क्ष</u> २179
	2. "Power" 13 42% 5. "I&CS" 3	8 88
	3 6	

Domestic ISA Mail _0% Canada <u>81</u>% Latin America _0% ASIA _0% Europe<u>149</u> Australia <u>08</u> EG&G Chandler Mail <u>58</u> Thomas Register <u>08</u>

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=21 <u>19 Yes</u> <u>2</u> No (If "No," skip to Question #15.) 90% <u>10%</u>

2. How many pressure gauges and pressure testing instruments does your company use?

 N=19
 4
 1 to 10
 4
 11 to 25
 5
 26 to 50
 2
 51 to 100
 4
 over 100

 21%
 21%
 26%
 11%
 21%

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= <u>19</u>	5_	Less than 4" H ₂ O	<u>268</u>	_6	Less than 2000 p.s.i.	329
	8	4" to 200" H ₂ O	428	0	Less than 20,000 p.s.i.	09
		10" to 1600" H ₂ O	26%	0	Less than 50,000 p.s.i.	0.9
	<u>13</u>	Less than 500 p.s.i.	688	1	Other	_59

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=<u>19</u> <u>1</u> Hire a Service <u>18</u> Done In-House <u>0</u> Both <u>0</u> Neither 5% <u>95</u>% 0% 0% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=3
 3
 Yes
 0
 0
 Uncertain

 100%
 0%
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Education (continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

7	Ametek (M&G) Ashcroft (Dresser)	398 448	<u>-0</u>	DH Mensor	08 08	2	Ruska Schwien	118
$\frac{1}{10}$	EG&G Chandler Other	68 568	_2	Refinery S.	118	0	TI	<u> </u>

8. How would you rate the pressure calibrating instruments of the following companies?

N= 19

Mean	<u>N</u>		<u> </u>		Mean	<u>N</u>		<u>%</u>
$\frac{1.6}{\frac{1.4}{2}}$	8 9 2 0 6	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	428 478 118 -08 328	ş • *	$\begin{array}{c} 0\\ \hline 1\\ \hline 2\\ \hline 0\\ \hline 2\\ \hline \end{array}$	$ \begin{array}{c} 0 \\ \hline 2 \\ \hline 2 \\ \hline 0 \\ \hline 1 \\ \end{array} $	Mensor Refinery S. Ruska Schwien TI	$ \begin{array}{r} 0\$ \\ 11\$ \\ 11\$ \\ \overline{)18} \\ \overline{)98} \\ \overline{)58} \end{array} $

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 18	8	5	1	2	2
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.16	Yes	Yes		Not	Not
	448	28%	68	118	118

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= <u>18</u>	6	6	11	3	2
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.38	Yes	Yes		Not	Not
	<u>33</u> 8	338	68	178	118

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= <u>18</u>	7	4	2	3	2
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.38	Yes	Yes		Not	Not
	<u>398</u>	228	118	178	118

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Education (continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N= 18						
	Mean		Rank	Mean		Rank
	3.1	Sensitivity	3	4.6	Ease and cost of maintenance	8
	2.6	Portability	-2-	6.7	Warranty, terms, and conditions	10
	1.4	Accuracy	1	6.0	Service from manufacturer	9
	7.3	Delivery	11	3.8	Wide pressure range	6
	3.1	Durability	4	3.2	Ease of operation	5
	4.4	Price	7	•	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

<u>8</u> – N	Mean 3.2 Personal recomm 5.2 Advertising 2.4 Previous experior supplier's produc	$ \begin{array}{c c} Rank & Mean \\ \hline nendation & 2 & 4.1 \\ \hline 6 & 3.8 \\ \hline ence w/ & 1 & 4.1 \\ \hline ts & & 1 \\ \hline \end{array} $	Exhibitions/Trade Shows Sales presentations Seminars or demonstrations Other	<u>Rank</u> 4 3 5
Who	would you p re fer to buy fr	om?		
N=	0 Factory Direct	<u>Dealership</u>	Factory Rep.	
14. Wha	t is your primary, job-relat	ed responsibility?		
N=_	84% Professor 5% Systems D	s 5% esign 5%	Instruments Maintenance	
15. Wha	t is your company's primar	y field of business?		
N=	Education			
16. How	many people does your co	mpany employ?		
N= <u>1</u> mean=4.16	<u>8</u> _0 1 to 25 <u>1</u> 26 _0% 5%	5 to 50 <u>2</u> 51 to 10 11%	0 <u>8</u> 101 to 500 <u>7</u> ove 44% 39 %	er 500
17. Plea	se name the business publi	cations (at least three)	that you read regularly:	
N= <u>]</u>	3			
1.	"Intech"	118584.		
2.	"Machine Design"	<u> 1 8</u>		
3.	"I&CS"	1 88 6		

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Domestic ISA Mail <u>100</u>% Canada ____ Latin America ____ ASIA ____

Europe ____ Australia ____ EG&G Chandler Mail ____ Thomas Register ____

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=239 209 Yes 30 No (If "No," skip to Question #15.) 87.5% 12.5%

2. How many pressure gauges and pressure testing instruments does your company use?

N= <u>20</u> 3	<u>13</u> 1 to 10	<u>8</u> 11 to 25	<u>2</u> 26 to 50	<u>5</u> 51 to 100	<u>175</u> over 100
	6.4%	48	18	2.5%	868

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= <u>20</u> 9	109	Less than 4" H ₂ O	528	150	Less than 2000 p.s.i.	728
	148	4" to 200" H ₂ O	718	102	Less than 20,000 p.s.i.	498
	122	10" to 1600" H ₂ O	58%	23	Less than 50,000 p.s.i.	118
	167	Less than 500 p.s.i.	808	10	Other	58

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

 N=_47
 22
 Yes
 17
 No
 8
 Uncertain

 46.8%
 36%
 17%

N= <u>203</u>	2	Weekly	18	1	Daily	.5%
	27	Monthly	13%	9	As Required	4.48
	65	Annually	328	69	Variably	348
	10	Semi-Annual	58	0	Never	08
	13	Quarterly	6.48		Other	

7. How many of the following brands of pressure calibrating instruments does your company own?

N=<u>17</u>6

$ \begin{array}{r} 137 \\ 115 \\ 27 \\ 56 \\ 0 \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	788 658 158 328	$\frac{4}{16}$	DH Mensor Refinery S.	_28 _98 _78	$\frac{19}{13}$	Ruska Schwien TI	118 58 78
--	--	--------------------------	----------------	-----------------------------	-------------------	-----------------	------------------------	-----------------

8. How would you rate the pressure calibrating instruments of the following companies?

N=209

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$ \begin{array}{r} 1.77 \\ \overline{1.84} \\ \overline{2.00} \\ \overline{1.70} \\ \overline{1.40} \end{array} $	$ \begin{array}{r} 158 \\ \hline 134 \\ \hline 45 \\ \hline \hline 10 \\ \hline 48 \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	75% 64% 21% 5% 23%	1.93 2.29 1.45 2.00 2.00	$ \begin{array}{r} 28 \\ \overline{17} \\ \overline{33} \\ \overline{11} \\ \overline{22} \\ \end{array} $	Mensor Refinery S. Ruska Schwien TI	$\frac{138}{88}$ $\frac{168}{58}$ 108
		001101					

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=204	98	68	15	22	1
	Definitely	Probably	Uncertain	Probably	Definitely
mean=1.82	Yes	Yes		Not	Not
	488	338	<u> </u>	<u> 10</u> .78	58

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 204	90	70	15	26	3
	Definitely	Probably	Uncertain	Probably	Definitely
mean=1.93	Yes	Yes		Not	Not
	448	348	<u>7.3</u> 8	<u>12.</u> 5%	1.5%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=208	29	52	46	61	20
	Definitely	Probably	Uncertain	Probably	Definitely
me an=2.96	Yes	Yes		Not	Not
	148	258	228	298	<u> 9 </u> 6 §

-2-

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N= 204					
Mean		Rank	Mean		Rank
2.97	Sensitivity	3	4.29	Ease and cost of maintenance	5
4.39	Portability	6	<u>6.9</u> 3	Warranty, terms, and conditions	11
1.39	Accuracy	1	5.29	Service from manufacturer	8
6.89	Delivery	10	5.18	Wide pressure range	7
2.86	Durability	2	3.84	Ease of operation	4
5.68	Price	9	2.42	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

Ν	=	2	0	4

N=

Mean	Rank	Mean	Rank
2.93 Personal recommer	ndation 2	4.41 Exhibitions/Trade Shows	_4
5.60 Advertising	6	4.61 Sales presentations	_5_
1.57 Previous experienc	ew/ <u>1</u>	3.63 Seminars or demonstrations	3
supplier's products		<u>1.</u> 29 Other	-

Who would you prefer to buy from?

0	Factory Direct	Dealership	Factory Rep.	

14. What is your primary, job-related responsibility?

N=236	36% Instruments	27% Operations/Supervisors
	ll% Engineers	9% Systems Design

15. What is your company's primary field of business?

	N=	22% Chemicals	128	Manufacturing	6 %	Gas
		12% Petroleum	10%	Electric Utilities	5	Instrumentation
			7	Miscellaneous	5%	Consulting
16.	How many	people does your company	employ	/?		-
	N= 236					

\	<u>27</u> 1 to 25	<u>18</u> 26 to 50	<u>9</u> 51 to 100	<u>51</u> 101 to 50	0 <u>131</u> over 500
mean=4.02	118	7.5%	3.7%	21.5%	558

17. Please name the business publications (at least three) that you read regularly:

N=	206					
1.	Intech	1 1 3	<u>क्</u> 55%	4. Chem. Engr.	N 34	8 168
2.	Control Engr.	89	43%	5. Oil & Gas Journal	22	10%
3.	I&CS	46	228	6. Plant Engineering	18	
				7. Hydrocarbon Proc.	15	

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Domestic ISA Mail ____ Canada 100% Latin America ____ ASIA ___ Europe ____ Australia ____ EG&G Chandler Mail ____ Thomas Register ____

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N = \frac{225}{83\%} \frac{187}{17\%} \text{ Yes } \frac{38}{17\%} \text{ No (If "No," skip to Question #15.)}$

2. How many pressure gauges and pressure testing instruments does your company use?

N= <u>1</u> 87	<u>23</u> 1 to 10	<u>14</u> 11 to 25	<u>10</u> 26 to 50	<u>11</u> 51 to 100	<u>129</u> over 100
	128	78	58	68	69%

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=184	74	Less than 4" H ₂ O	408	102	Less than 2000 p.s.i.	55%
	112	4" to 200" H ₂ O	618	58	Less than 20,000 p.s.i.	318
	86	10" to 1600" H ₂ O	478	10	Less than 50,000 p.s.i.	58
	131	Less than 500 p.s.i.	718	6	Other	38

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N= <u>186</u>	25	Hire a Service	144	Done In-House	17	Both	 Neither
	1:	38	7	78	9	8	
		(If "Don	e In-Ho	use," skip to Que	stion #6	.)	

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N= <u>33</u>	<u>16</u> Yes	12 No	5 Uncertain
	488	36%	15%

N=184	4	Weekly	28	0	Daily	0
	14	Monthly	78	19	As Required	108
	64	Annually	358	70	Variably	388
	7	Semi-Annual	48	0	Never	0
	1	Quarterly	.5%		Other	0

7. How many of the following brands of pressure calibrating instruments does your company own?

87 102	Ametek (M&G) Ashcroft (Dresser)	588 688	$\frac{1}{-9}$	DH Mensor	.68 68	$\frac{5}{1}$	Ruska Schwien	38
<u>2</u> 6 <u>8</u> 3	EG&G Chandler Other	<u>17</u> 8 <u>55</u> 8	10	Refinery S.	78	7	TI	58

8. How would you rate the pressure calibrating instruments of the following companies?

N=187

Mean	N		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$ \begin{array}{r} 1.70 \\ \overline{1.86} \\ \overline{1.75} \\ \overline{2.66} \\ \overline{1.83} \end{array} $	$ \begin{array}{r} 88\\ 101\\ -29\\ -3\\ -61\\ \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	47% 54% 15% <u>1</u> .5% <u>33</u> %	$ \begin{array}{r} 2.10 \\ \hline 2.00 \\ \hline \underline{1.55} \\ 0 \\ \hline \underline{1.77} \end{array} $	10 9 9 0 9	Mensor Refinery S. Ruska Schwien TI	58 58 58 0 58

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=186	76	67	15	24	4
mean=1.99	Definitely Yes 41%	Probably Yes 36%	Uncertain 8 %	Probably Not 13%	Definitely Not 2%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

_{N=} 187	83	46	20	30	8
$m_{0,2} = 2 \frac{1}{1}$	Definitely	Probably	Uncertain	Probably	Definitely
Mean-2.11	Yes	Yes		Not	Not
	448	258	118	168	48

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=_186	40	43	35	48	20
	Definitely	Probably	Uncertain	Probably	Definitely
mean=2.81	Yes	Yes		Not	Not
	218	238	<u>198</u>	268	<u>_118</u>

-2-

CANADA (continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N= 180					
Mean		Rank	Mean		Rank
3	Sensitivity	2	4.8	Ease and cost of maintenance	
4.3	Portability	5	6.8	Warranty, terms, and conditions	10
1.5	Accuracy	1	5.8	Service from manufacturer	9
7.1	Delivery	11	4.8	Wide pressure range	6_
3.1	Durability	3	4	Ease of operation	4
5.2	Price	8	1.6	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N= <u>1</u> 76 Mean		Rank	Mean		Rank
$\frac{3.2}{5.1}$ 1.7	Personal recommendation Advertising Previous experience w/ supplier's products	$\frac{\frac{2}{6}}{\frac{1}{1}}$	$\frac{4.5}{4.4}$	Exhibitions/Trade Shows Sales presentations Seminars or demonstrations Other	5 4 3

Who would you prefer to buy from?

	Factory Direct	Dealership	Factory Rep.
N=0			

14. What is your primary, job-related responsibility?

	N=	Instruments 26%		Operations/S	238	
		Maintenance	138	Systems Des:	ign	98
		Engineer	12%	Education	-	88
15.	What is your	company's prima	ry field of b	usiness?		
		Miscellaneou	us 24%	0 i1	8.5%	
	N=	Manufacturi	ng 148	Education	7.68	
		Chemical	10%	Gas	68	

16. How many people does your company employ?

N=_2	22								
monm=2 00	<u>29</u> 1 to 25	17	26 to 50	14	51 to 100	66	101 to 500	<u>95</u>	over 500
mean=3.98	138	8	8	69	5	3	08	43	38

17. Please name the business publications (at least three) that you read regularly:

N = 160

1.	Intech	58%
2.	Process Equip.	16%
3.	Chem. Engineering	11%
7.	Control & Instru.	10%
-		

4.	Control Engr.	88
5.	Plant Engineering	7.5%
6.	Machine Designs	68
8.	I&CS	58
9.	Oil & Gas Journal	5%

-3-

LATIN	AMERICA
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Dorpostic ISA Mail	Mexico 6	Furene
Canada Latin America 100%	Venezuela 6 Argentina ll Chile <u>1</u>	Australia EG&G Chandler Mail Thomas Register
	30	

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=? 27 Yes 3 No (If "No," skip to Question #15.) 90% 10%

2. How many pressure gauges and pressure testing instruments does your company use?

N= <u>?</u>	1 to 10	11 to 25	26 to 50	51 to 100	over 100
	268	7 ቼ	08	78	59%

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= ?		Less than 4" H ₂ O	30%	Less than 2000 p.s.i.	448
		4" to 200" H₂O	638	 Less than 20,000 p.s.i.	268
		10" to 1600" H ₂ O	448	 Less than 50,000 p.s.i.	48
		Less than 500 p.s.i.	678	 Other	0
	Construction of the local division of the lo	•		 	

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=27 Hire a Service Done In-House Both Neither 11% 85% 4% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N= <u>4</u> Yes <u>No</u> Uncertain

LATIN AMERICA (continued)

- -2-
- 7. How many of the following brands of pressure calibrating instruments does your company own?

N= 26

9 11	Ametek (M&G) Ashcroft (Dresser)	358 428	0	DH Mensor	0		Ruska Schwien	$\frac{0}{0}$
$\frac{2}{14}$	EG&G Chandler		2	Refinery S.	88	4	TI	158
а 1. 	Other							

8. How would you rate the pressure calibrating instruments of the following companies?

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$\frac{1.57}{\frac{1.5}{2}}$	$ \begin{array}{r} \underline{14} \\ \underline{14} \\ \underline{3} \\ \underline{0} \\ \underline{10} \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	52% 52% 12% 0 38%	$ \frac{\begin{array}{c} 0 \\ 2 \\ 0 \\ \hline 2 \\ \hline 1 \\ \hline 3 3 \end{array} $	$\begin{array}{c} 0 \\ 2 \\ 0 \\ 1 \\ 3 \end{array}$	Mensor Refinery S. Ruska Schwien TI	0 88 0 48 128

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 27	18	4	3	2	0
 	Definitely	Probably	Uncertain	Probably	Definitely
mean-1.02	Yes	Yes		Not	Not
	678	158	118	78	08

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 27	20	4	1	2	0
mean=1.44	Definitely	Probably	Uncertain	Probably	Definitely
MCall-1.44	Yes	Yes		Not	Not
	748	15%	4 %	88	0

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 27	4	7	6	5	5
mean=3.	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	158	<u> 26</u> %	228	198	198

LATIN AMERICA (continued)

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12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

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N=	?

Mean		<u>Rank</u>	Mean		Rank
2.19	Sensitivity	2	4.2	Ease and cost of maintenance	_4
4.74	Portability	6	7.09	Warranty, terms, and conditions	10
1.14	Accuracy	1	5.7	Service from manufacturer	9
7.29	Delivery	11	4.95	Wide pressure range	7
3.56	Durability	3	4.68	Ease of operation	5
5.15	Price	8		Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

	N= <u>?</u> <u>Mean</u> <u>3.44</u> <u>4.78</u> 1 <u>.3</u> 7	Personal recommon Advertising Previous experien supplier's product	Rank endation <u>3</u> 6 ice w/ <u>1</u> s	Mean 3.95 Exhibitions/Trade Shows 3.91 Sales presentations 2.67 Seminars or demonstratio 0 Other	Rank 5 4 ns2
	Who would yo	ou prefer to buy fro	m?		
		Factory Direct	Dealership	Factory Rep.	
	N=0				
14.	What is your N= <u>2</u>	primary, job-relate Maintenance Operations/S	d responsibility? 26% Supervisors	22% Systems Designs	_ 15%
15.	What is your N=_?	company's primary Miscellaneous Oil	field of business 26% 18%	? Manufacturing 15% Chemical 11%	_
16.	How many pe	ople does your com	pany employ?		
mean=4	N=30 .23 2 1 78	to 25 <u>2</u> 26 1 7%	to 50 <u>3</u> 51 11%	to 100 <u>3</u> 101 to 500 <u>20</u> o 11% 63%	ver 500
17.	-Please name	the business publica	ations (at least t	hree) that you read regularly:	
	N=_?				
	1. Inter	ch 58	38	4. Oil & Gas Journal	178
	2	cal Engr. 29	98	Lanc Engineering	⊥/* 13%

AS	IA

Domestic ISA Mail 08	India	16	Europe 0)&
Canada 0%	Indonesia	5	Australia 0	98
Latin America 0%	Taiwan/China	6	EG&G Chandler Mail)8
ASIA 100%	Hong Kong	1	Thomas Register 0)8
	N=	28		

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>28</u> <u>26</u> Yes <u>2</u> No (If "No," skip to Question #15.) 93% 7%

2. I-low many pressure gauges and pressure testing instruments does your company use?

N= <u>26</u>	<u> </u>	11 to 25	<u>2</u> 26 to 50	<u> 0 51 to 100</u>	<u>21</u> over 100
	118	08	78	08	80%

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=_26	13_	Less than 4" H ₂ O	50%	15	Less than 2000 p.s.i.	<u>588</u>
	17_	4" to 200" H ₂ O	658	13	Less than 20,000 p.s.i.	50%
	15	10" to 1600" H ₂ O	588	_0_	Less than 50,000 p.s.i.	08
	19_	Less than 500 p.s.i.	738	_5_	Other	198

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N= 26 2 Hire a Service 23 Done In-House 1 Both Neither 7.6% 88% 3.8% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N=<u>3</u> Yes <u>No</u> Uncertain

N= 24		Weekly			Daily	
	6	Monthly	258		As Required	
	9	Annually	378	8	Variably	33%
	1	Semi-Annual	48		Never	
		Quarterly			Other	

Asia (Continued)

7. How many of the following brands of pressure calibrating instruments does your company own?

N=	2	4
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$\frac{12}{14}$	Ametek (M&G) Ashcroft (Dresser)	50% 58%	0	DH Mensor	 $\frac{1}{1}$	Ruska Schwien	48
$\frac{1}{15}$	EG&G Chandler Other	48 638	0	Refinery S.	 _2	TI	88

8. How would you rate the pressure calibrating instruments of the following companies?

N= 26

<u>Mean</u>	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$ \begin{array}{r} 1.93 \\ \underline{1.88} \\ 2.5 \\ \underline{0} \\ \underline{1.69} \end{array} $	$ \begin{array}{r} 15 \\ \overline{18} \\ \overline{2} \\ \overline{0} \\ \overline{13} \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	58% 69% 7.6% 0 50%		$ \begin{array}{c} 0\\ \hline 0\\ \hline 1\\ \hline 2\\ \hline 2 \end{array} $	Mensor Refinery S. Ruska Schwien TI	0 4 7.6 7.6 7.6 8

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=26	17	8	0	1	0
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.4	65%	<u>3</u> 0%		3.88	

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=26	22	3	0	1	0
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.2		118		3.88	

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=27	1	9	7	7	3
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
3.07	3.7%	<u>3</u> 3%	<u>26</u> %	<u> 2</u> 6 %	11%

3. Hydrocarbon Proc.

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=25				
	Mean	Rank	Mean	Rank
	2.96 Sensitivity	2	5.46 Ease and cost of maintenance	6
	5.37 Portability	5	7 Warranty, terms, and conditions	<u>10</u>
	1.44 Accuracy	1	5,53 Service from manufacturer	_7_
	7.36 Delivery	11	6 Wide pressure range	_8_
	3.6 Durability	3	4_4 Ease of operation	
	6.3 Price	9	2.25 Other	

Please rate from 1 to 10 (with one being very influential) on how much the following 13. influences might affect your purchase decision:

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	Mean Rank Mean 3.19 Personal recommendation 3 4.29 Exhibitions/Trade Shows 4.92 Advertising 6 4.07 Sales presentations 1.88 Previous experience w/ supplier's products 1 2.92 Seminars or demonstrations	Rank 5 4 2
	Who would you prefer to buy from?	
	Factory Direct Dealership Factory Rep.	
14.	What is your primary, job-related responsibility?	
	N=Instruments 25% Operating Supervisors 14% Maintenance 25% Systems Design 10%	
15.	What is your company's primary field of business?	
	N=Chemical25%Oil14%Manufacturing14%Miscellaneous14%	
16.	How many people does your company employ?	
	N= 28 2 1 to 25 2 26 to 50 2 51 to 100 0 101 to 500 22 over 7% 7% 7% 7% 0% 78%	· 500
17.	Please name the business publications (at least three) that you read regularly:	
	N= <u>22</u>	
	1. Intech 50% II 4. Chemical Eng. 25% 5	
	2. Control Eng. 39% 8 5. I&CS 14% 5	

7

Power

6.

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Do Ca La AS	mestic ISA Mail <u>0</u> ቄ nada <u>0ቄ</u> tin America <u>0ቄ</u> IA <u>0</u> ቄ	Euro England Ireland Denmark W. Germany France Finland Belgium Other Europe N	$\begin{array}{r} pe \\ = 6 \\ = 10 \\ = 5 \\ = 4 \\ = 4 \\ = 2 \\ = 3 \\ = 37 \end{array}$	(S=61, 74, 7 EG&G C Tho	62, 71, 5, 76) Europ Austral handler Ma nas Regist	72, 73, be 100 % ia 0% ail 0% er 0%
		QUEST	IONNAIRE			
1.	Does your company	use any pressure gauge	es and/or pr	essure testing instrum	nents?	
•	N= 27 73%	Yes <u>10</u> No (If "N 27 %	lo," skip to (Question #15.)		
2.	How many pressure	gauges and pressure te	esting instru	ments does your com	bany use?	
	N= <u>263</u> l 12%	to 10 <u>3</u> 11 to 2 12%	5 <u>4</u> 26	5 to 50 <u>1</u> 51 to 4 %	¹⁰⁰ <u>15</u>	over 100
3.	What are the pressu	ure ranges of your instr	uments? (C	Check as many as appl	y.)	
	N=10 Le 16 4" 12 10 16 Le	ess than 4" H ₂ O <u>38%</u> ' to 200" H ₂ O <u>62%</u>)" to 1600" H ₂ O <u>46%</u> ess than 500 p.s.i. 6 <u>2%</u>	$\frac{13}{13}$ $\frac{2}{3}$	Less than 2000 p.s.i. Less than 20,000 p.s. Less than 50,000 p.s. Other	$50\% \\ 50\% \\ 50\% \\ 12\% \\ 12\% $. av

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

Hire a Service <u>21</u> Done In-House <u>1</u> 78% 4% (If "Done In-House," skip to Question #6.) _5____ N=<u>27</u> Both Neither 198

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

<u>3</u> No 60% Yes <u>2</u> 408 Uncertain N= 5

How often do you recalibrate your pressure instruments? 6.

N=	1	Weekly	48		Daily	
	3	Monthly	13%		As Required	138
	9	Annually	398		Variably	268
		Semi-Annual		1	Never	48
		Quarterly			Other	
	described and so that					

Europe (Continued)

- 7. How many of the following brands of pressure calibrating instruments does your company own?
 - N=22

<u>5</u> <u>4</u> <u>1</u> <u>16</u>	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	238 188 58 738	<u>4</u> <u>1</u> <u>1</u>	DH Mensor Refinery S.	188 58 58	0 0 0	Ruska Schwien TI	0 0
---	--	-------------------------	----------------------------------	-----------------------------	-----------------	-------------	------------------------	--------

8. I-low would you rate the pressure calibrating instruments of the following companies?

N=<u>27</u>

<u>Mean</u>	<u>N</u>		<u>%</u>	Mean	<u>N</u>		%
$\frac{1.6}{1.75}$ $\frac{0}{1.6}$ 1.78	5 4 0 5 14	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	$ \begin{array}{r} 198 \\ \overline{158} \\ 08 \\ \overline{198} \\ \overline{528} \end{array} $	1 <u>.67</u> 0 1 <u>.67</u> 0 2	$ \begin{array}{r} 3 \\ \hline 0 \\ \hline 3 \\ \hline 0 \\ \hline 1 \\ \end{array} $	Mensor Refinery S. Ruska Schwien TI	$ \begin{array}{r} 11 \\ 0 \\ 11 \\ 8 \\ 0 \\ 8 \\ -4 \\ 8 \\ -4 \\ 8 \end{array} $

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=28	15	8	2	2	1
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.78	548	298	<u>78</u>	<u>_7</u> %	48

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 28	16	7	0	3	2
· · ·	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
1.85	578	25%	<u> </u>	11%	<u>7</u> 8

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 28	10	8	2	7	1
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
2.32	36%	298	<u>78</u>	25%	48

>

Europe (Continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=29					
	Mean	Rank	Mean		Rank
	2.89 Sensitivity	2	5,92	Ease and cost of maintenance	7
	5.14 Portability	6	7.32	Warranty, terms, and conditions	10
	1.27 Accuracy	1	6.18	Service from manufacturer	8
	8.11 Delivery	11	4.67	Wide pressure range	_5_
	3.5 Durability	3	3.82	Ease of operation	4
	6.5 Price	9	3.3	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

	Mean Rank Mean Rank 3.06 Personal recommendation 2 4.11 Exhibitions/Trade Shows 4 5.03 Advertising 5 5.07 Sales presentations 6 1.34 Previous experience w/ 1 3.68 Seminars or demonstrations 3 supplier's products 3.5 Other
	Who would you prefer to buy from?
	Factory Direct Dealership Factory Rep.
14.	What is your primary, job-related responsibility? Operations/Supervisors 22% Engineers 15% N=Instruments19% Maintenance 11%
	Systems Design 15% Teachers 11%
15.	What is your company's primary field of business?Oil11%Consulting16%Oil11%N=Miscellaneous16%Manufacturing8%Chemical14%Education8%
16.	How many people does your company employ?
	N=3 1 to 25 3 26 to 50 4 51 to 100 9 101 to 500 19 over 500 8% 8% 11% 24% 51%
17.	Please name the business publications (at least three) that you read regularly:
	N= <u>28</u>
	1. Intech 73% 4. Hydrocarbon Proc. 20%
	2. Chemical Eng. 33% 5. Control & Instrumentation 10%
	3. Control Eng. 30% 6.

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(S=80)

Domestic ISA Mail <u>08</u> Canada <u>08</u> Latin America <u>08</u> ASIA <u>08</u>

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Europe <u>08</u> Australia **100**% EG&G Chandler Mail <u>08</u> Thomas Register <u>08</u>

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

 $N = \frac{7}{100\%} \qquad \frac{7}{100\%} No (If "No," skip to Question #15.)$

2. How many pressure gauges and pressure testing instruments does your company use?

 $N = \frac{7}{14\%} = \frac{1}{14\%} = \frac{11 \text{ to } 10}{14\%} = \frac{11 \text{ to } 25}{26 \text{ to } 50} = \frac{51 \text{ to } 100}{86\%} = \frac{6}{86\%} \text{ over } 100$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=	_575	Less than 4" H ₂ O 4" to 200" H ₂ O 10" to 1600" H ₂ O	7 <u>18</u> 1008 7 <u>18</u>	_7501	Less than 2000 p.s.i. Less than 20,000 p.s.i. Less than 50,000 p.s.i. Other	1008
	_6	Less than 500 p.s.i.	868	_1_	Other	148

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N= 7 <u>1</u> Hire a Service <u>6</u> Done In-House <u>Both</u> Neither 14% 86% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

N=<u>1</u> <u>1</u> Yes <u>No</u> Uncertain



7. How many of the following brands of pressure calibrating instruments does your company own?

2	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	338 08 08 838	1	DH Mensor Refinery S.	0% 0% 17%		Ruska Schwien TI	08 08 08
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8. How would you rate the pressure calibrating instruments of the following companies?

N= 6

N=6

Mean	N		_%	Mean	<u>N</u>		<u>%</u>
2.66 2.5 3 3 1.5	3 2 1 1 4	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	50% 33% 17% 17% 67%	3 2.5 3 3 3 3	1 2 1 1 1	Mensor Refinery S. Ruska Schwien TI	178 338 178 178 178

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N=	2	4		1	
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
2	<u></u> 8%	<u> 57</u> %		148	an a

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N=	3	1	2	1	
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
2.14	<u> 4</u> 28	148	<u></u> 8%	148	

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N=	1	1	2	2	1
	Definitely	Probably	Uncertain	Probably	Definitely
Mean	Yes	Yes		Not	Not
3.14	14%	<u> 14</u> 8	<u>2</u> 8	<u>28</u> %	148

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AUSTRALIA (continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=	6
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		<u>Rank</u>			Rank
3.83	Sensitivity	3	6	Ease and cost of maintenance	7
4	Portability	4	8.4	Warranty, terms, and conditions	10
1.83	Accuracy	1	5.16	Service from manufacturer	6
8.75	Delivery	11	7.2	Wide pressure range	9
2.4	Durability	2	4.5	Ease of operation	5
6.2	Price	8	1	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

N= 6

	Rank			Rank
1.8	Personal recommendation 2	4.8	Exhibitions/Trade Shows	4
$\frac{4.8}{1.4}$	Advertising <u>4</u> Previous experience w/ <u>1</u> supplier's products	5.2 4.2 1	Sales presentations Seminars or demonstrations Other	53

Who would you prefer to buy from?

Factory Direct

Dealership

Factory Rep.

14. What is your primary, job-related responsibility?

N=	Systems Design	2	Engineer	1	
	Marketing/Sales	2	Instruments	1	
	· · · · · · · · · · · · · · · · · · ·	-	Miscellaneous	1	

15. What is your company's primary field of business?

16. How many people does your company employ?

17. Please name the business publications (at least three) that you read regularly:

N=<u>5</u>

1.	Intech 4	4.	Chemical Engineer	1
2.	Control Engineering 2	5.	Control & Instrumentation	1
3.	Oil & Gas Journal 1	6.		_

Domestic ISA Mail <u>08</u> Canada <u>08</u> Latin America <u>08</u> ASIA <u>0</u>8 Europe 0% Australia 0% EG&G Chandler Mail 100% Thomas Register 0%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>54</u> <u>48</u> Yes <u>6</u> No (If "No," skip to Question #15.) 89% 11%

2. How many pressure gauges and pressure testing instruments does your company use?

 $N = \frac{47}{21\%} \frac{10}{15\%} \frac{10}{6\%} \frac{10}{26} \frac{10}{25} \frac{7}{11} \frac{11}{10} \frac{25}{15\%} \frac{2}{6\%} \frac{2}{4\%} \frac{51}{53\%} \frac{10}{25} \frac{2}{53\%} \frac{10}{25} \frac{10}{25} \frac{2}{53\%} \frac{10}{25} \frac{10}{25}$

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N= 48	12	Less than 4" H ₂ O	258	28	Less than 2000 p.s.i.	58%
	27	4" to 200" H ₂ O	56%	16	Less than 20,000 p.s.i.	338
	10	10" to 1600" H ₂ O	21	2	Less than 50,000 p.s.i.	4 %
	26	Less than 500 p.s.i.	54%	2	Other	48

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=<u>48</u> <u>6</u> Hire a Service <u>40</u> Done In-House <u>2</u> Both <u>0</u> Neither 12.5% 83% 4% 0% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?
7. How many of the following brands of pressure calibrating instruments does your company own?

N= 42

<u>25</u> 23	Ametek (M&G) Ashcroft (Dresser)	<u>608</u> 558	$\frac{1}{1}$	DH Mensor	<u>2</u> %	<u>4</u> 0	Ruska Schwien	$\frac{10\%}{0\%}$
$\frac{17}{12}$	EG&G Chandler Other	408 298	6	Refinery S.	148	3	TI	78

8. How would you rate the pressure calibrating instruments of the following companies?

N= <u>4</u>8

Mean	<u>N</u>		<u>%</u>	Mean	<u>N</u>		<u>%</u>
$ \frac{1.62}{1.92} \frac{1.75}{1.3} \frac{1.7}{1.7} $	$ \begin{array}{r} 27 \\ \hline 26 \\ \hline 24 \\ \hline 3 \\ 10 \\ \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler DH Other	56% 54% 50% 6% 21%	$\frac{2}{2}$ $\frac{1}{2}$ $\frac{2}{2}$	4 9 6 1 3	Mensor Refinery S. Ruska Schwien TI	88 188 128 28 68

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N= 48	29	9	5	3	2
	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
mean=1.75	<u> 60</u> %	19%	10%	68	48

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 47	21	12	6	7	1
	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
mean=2.04	458	25%	13%	15%	28

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 46	5	12	7	14	8
	Definitely	Probably	Uncertain	Probably	Definitely
mean=3.17	Yes 113	Yes २६६	15%	Not 30%	Not 17%
	and the second s		a definition of the second	and the state of t	

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Domestic EG&G Chandler Mail List (continued)

12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N= 47						
	Mean		Rank	Mean		Rank
	2.93	Sensitivity	_3	3.9	Ease and cost of maintenance	5
	4.3	Portability	6	5.5	Warranty, terms, and conditions	10
	1.3	Accuracy	1	4.9	Service from manufacturer	7
	6	Delivery	11	5.1	Wide pressure range	9
	2.7	Durability	2	3	Ease of operation	4
	5	Price	8	3	Other	

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

	N= <u>44</u> <u>Mean</u> <u>2.8</u> Personal recommendation <u>2</u> <u>5.7</u> Advertising <u>6</u> <u>4.1</u> Sales presentations Previous experience w/ <u>1</u> <u>3.6</u> Seminars or demonstrations supplier's products <u>1.0</u> Other	Rank	<u><</u>
	Factory Direct Dealership Factory Rep.		
	N=0		n Mart
14.	What is your primary, job-related responsibility?		
	N= 49 32% Operations/Supervisors 16% Engineers 24% Instruments 10% Systems Design 8% Executives		
15.	What is your company's primary field of business?		
	N= 54 29% Gas 15% Miscellaneous 17% Manufacturing 11% Oil		
16.	How many people does your company employ?		
mean=3,	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	500	
17.	Please name the business publications (at least three) that you read regularly:		
	N= <u>44</u> N 3	N	9j
	1. "Oil & Gas Journal" Il 25% 4. "Intech"	$\frac{1}{6}$	148
	2. "Pipeline & Gas Journal"11 25% 5. "Pipeline Industry"	6	148
	3. "Control Engineering" 7 16% 6. "Chemical Engineering"	4	98

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Domestic ISA Mail 08 Canada 08 Latin America 08 ASIA 08 Europe 0% Australia 0% EG&G Chandler Mail 0% Thomas Register 100%

QUESTIONNAIRE

1. Does your company use any pressure gauges and/or pressure testing instruments?

N=<u>217</u><u>116</u> Yes <u>101</u> No (If "No," skip to Question #15.) 99% 1%

2. How many pressure gauges and pressure testing instruments does your company use?

N= <u>10</u> 1	<u>32</u> 1 to 10	<u>22</u> 11 to 25	_15 26 to 50	<u>11</u> 51 to 100	<u>29</u> over	100
	298	20%	148	10%	26%	• •

3. What are the pressure ranges of your instruments? (Check as many as apply.)

N=_0	 Less than $4" H_2O$		 Less than 2000 p.s.i.	
			 Less than $20,000$ p.s.l.	
	 10^{-10} to 1600^{-10} H_2O		 Other	
	 Less than you p.s.t.			

4. Do you hire a recalibrating service, or do your own company employees recalibrate your pressure equipment?

N=<u>111 37</u> Hire a Service <u>52</u> Done In-House <u>12</u> Both <u>10</u> Neither 33% 47% 11% 9% (If "Done In-House," skip to Question #6.)

5. If you hire a service, do you feel that your company should purchase a pressure recalibrating instrument?

6. How often do you recalibrate your pressure instruments?

N= 70	2	Weekly	38	_5	Daily	78
	5	Monthly	78	1	As Required	18
	16	Annually	238	11	Variably	16%
	16	Semi-Annual	238	9	Never	138
	5	Quarterly	78		Other	

7. How many of the following brands of pressure calibrating instruments does your company own?

N = 64

$ \begin{array}{r} 10 \\ 10 \\ 1 \\ 12 \end{array} $	Ametek (M&G) Ashcroft (Dresser) EG&G Chandler Other	16% 16% 1.5% 19%	0 0 0	DH Mensor Refinery S.	8 8 8		Ruska Schwien TI	08 08 08
--	--	---------------------------	-------------	-----------------------------	-------------	--	------------------------	----------------

8. How would you rate the pressure calibrating instruments of the following companies?

N= 0

Mean	<u>N</u>		<u>%</u>	Mean	N		<u>%</u>
		Ametek (M&G) Asboraft (Dresser)				Mensor Refinery S	
······		FG&G Chandler				Rueka	
						Sobwien	
		Other				TI	
						• =	

9. Do you think that accurate gauges and test equipment could increase your operating efficiency?

N = 113	60	13	3	18	19
mean=2.31 D	refinitely Pr Yes 53%	obably Un Yes 11%	certain Pr	obably De Not 16%	finitely Not 17%

10. Do you think that accurate gauges and test equipment could increase your operating safety?

N= 112	47	16	3	15	31
mean=2.7	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes	· ·	Not	Not
	428	148	28	13%	28%

11. Should the calibrating instrument be capable of transmitting data directly to a computer?

N= 73	20	7	5	16	25
mean=3.2	Definitely	Probably	Uncertain	Probably	Definitely
	Yes	Yes		Not	Not
	<u> 27</u> 8	98	<u> </u>	_22%	34%

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12. Please rate from 1 to 10 (with one being very important) the following product attributes for a calibrating instrument:

N=	0				
			Rank		Rank
		Sensitivity Portability Accuracy		 Ease and cost of maintenance Warranty, terms, and conditions Service from manufacturer	
		Delivery Durability Price		 Wide pressure range Ease of operation Other	
		11100			

13. Please rate from 1 to 10 (with one being very influential) on how much the following influences might affect your purchase decision:

	N=_0 Personal recommendation Exhibit Advertising Sales p Previous experience w/ Semina supplier's products Other	Rar ions/Trade Shows resentations rs or demonstrations	<u>1k</u>
	Who would you prefer to buy from?		
	$N=98$ $\frac{38}{.39\%}$ $\frac{14}{.14\%}$	<u>46</u> 478	
14.	• What is your primary, job-related responsibility?		
15.	. What is your company's primary field of business? O: N= <u>Manufacturing</u> 41% Pr Process Equipment & Instruments 18% P:	il <u>ressure Transdu</u> cers ipes	10% 10% 8%
16.	 How many people does your company employ? 		
mean=3.	N= <u>112</u> 3.13 <u>20 1 to 25 19 26 to 50 20 51 to 100 32</u> 18% 17% 18% 28%	101 to 500 <u>21</u> over 500 % 19%	
17.	Please name the business publications (at least three) that you	read regularly:	e states
	N= <u>74</u> 1."Machine Design" <u>N</u> <u>%</u> 18 24% 4. "Design	News" 7	8 98
	2."Oil & Gas Journal" 13 17% 5. "Hydroca	rbon Processing"7	9&
	3." <u>Plant Engineering</u> " 9 12% 6. <u>"Control</u> "Chemical Engineer" 9 12% "Iron Ag "Intech"	Engineer" 6 e" 6 3	88 88 48

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Vita Robert Edward Lindsey Candidate for the Degree of Master of Business Administration

Report: Exploring New Markets for Pressure Recalibrating Instruments

Major Field: Business Administration

Bibliography

- Personal Data: Born in Dallas, Texas, August 16, 1961 the son of Daryle and Judith Lindsey
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